



BLAND SHIRE COUNCIL  
*west wyalong*



# Delivery Program 2013-2016

# DRAFT

BLAND SHIRE COUNCIL



YOUR VISION OUR FUTURE

- Our people
- Our places
- Our infrastructure
- Our leadership
- Our prosperity

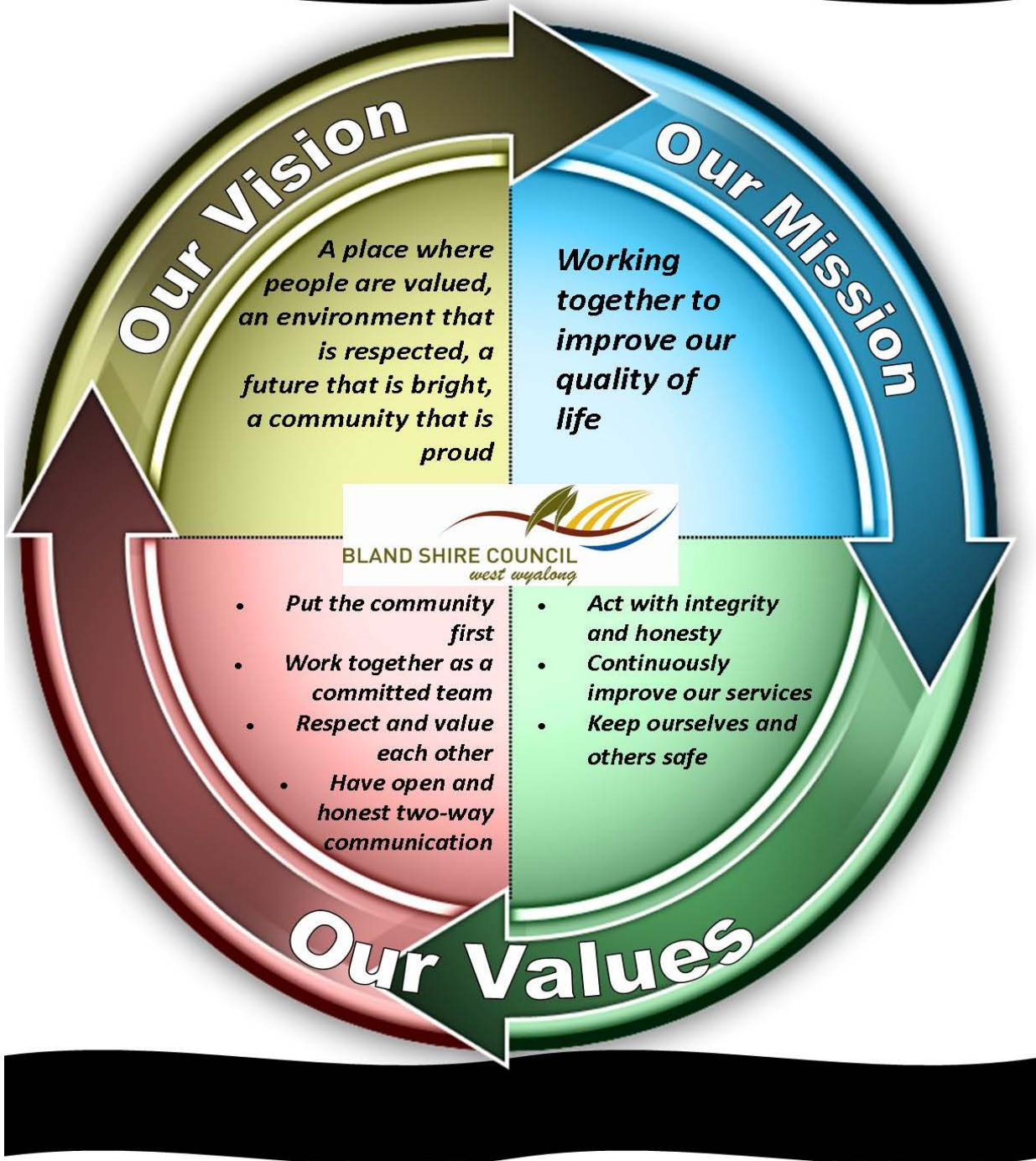




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# OUR VISION, MISSION AND VALUES





## *Message from the Mayor and General Manager*

The 2013-2016 Delivery Program has been developed as part of the Integrated Planning and Reporting requirements and sets a clear direction for Council over the next four years.

Essentially, the Delivery Program outlines what Council plans to achieve over that period and what the community can reasonably expect.

Enabling the community, business sector, stakeholders and other Government agencies to better understand the community's aspirations will help share the workload and ultimately deliver better services.

The Delivery Program encompasses all of Council's operations and links directly to the objectives within the 10 year Community Strategic Plan.

The challenges facing Bland Shire Council and Local Government in general have never been greater and the Delivery Program reaffirms Council's commitment to its responsibilities to the community whilst maintaining responsible financial management.

With the ongoing support of the community, stakeholders, business and other Government agencies, Council is committed to achieving the objectives outlined in the Delivery Program and a bright and sustainable future for the Bland Shire.



**Neil Pokoney**  
Mayor



**Ray Smith**  
General Manager

## Our Shire

The Local Government Area of Bland is located on the northern fringes of the Riverina, New South Wales.

A vibrant and progressive community, the Shire covers an area of 8557.7 square kilometres and supports a population of 6018 residents (ABS, Estimated Resident Population, July 2012) (Cat No: 3218.0). The Shire offers a safe and family friendly country lifestyle.

The Shire's major centre of West Wyalong is located on the junction of the Newell and Mid Western Highways and within a 160 kilometre radius of Wagga Wagga, Griffith, Forbes, Parkes and Cowra and within 300 kilometres of Canberra – providing an authentic rural lifestyle with the conveniences of the city well within reach.

Communities located within the Bland Shire include Barmedman, Tallimba, Ungarie, Weethalle, Wyalong, Kikoira, Naradhan and Mirrool.

The Bland Shire offers outstanding Council owned parks and gardens, sporting and community facilities, terrific schools, key medical and business facilities and boasts a fierce and unique community spirit.

The community is proud of its facilities and services but Council and the community believe the Shire's greatest asset is its people.

The Bland Shire has a rich history and a vibrant future. Today the Shire is a blossoming rural economy built around sheep, cattle, wheat and other crop varieties while in more recent times the Shire has also experienced significant developments away from agriculture. Barrick Gold operates a gold mine at Lake Cowal while Pace Farm has the biggest egg producing facility in the southern hemisphere.

### Bland LGA Demographic Snapshot

<b>Population:</b>	6018
<b>Median Age:</b>	41 years
<b>Median Household Income:</b>	\$879 (weekly)
<b>Median Housing Loan Repayment:</b>	\$1070 (monthly)
<b>Median Rent:</b>	\$130 (weekly)
<b>Average Household Size:</b>	2.5 persons
<b>Number of Volunteers:</b>	4581

## Our Council

The Integrated Planning and Reporting Framework sets the strategic direction for the provision of infrastructure and services throughout the Shire. Bland Shire Council provides and maintains millions of dollars worth of assets, from the essential infrastructure of roads, paths, kerb & gutter, wastewater and waste management, to the parks, playgrounds, community buildings and amenities that enhance the quality of life for our residents and visitors.



### *Council's road network comprises:*

- 671km of sealed roads
- 147km of Regional sealed roads
- 2,370km of unsealed roads
- 34km of footpaths and shared pathways
- 190km of kerbs and gutters
- 9 bridges
- 47 pedestrian bridges
- 2 carparks
- 1,083 culverts

Materials for the construction and maintenance of these road and infrastructure assets are provided by 99 privately owned gravel pits and 3 Council owned pits located on road reserves, while its equipment is stored at 2 Council depots.

*Council also provides many facilities to help create a strong, cohesive and creative community*



There are a total of 143 buildings and structures including:

- Library / Visitor Information Centre / Administration offices
- Childrens Services Unit
- Community Care Centre
- Public Halls
- Museums
- Men's Shed
- Buildings under Crown Trust reserves and Council Section 355 Committees

*To encourage the community to get active and enjoy our enviable climate*



Council provides:

- 17 parks and recreational spaces
- 15 playgrounds
- 7 sporting precincts including 9 ovals
- Wetlands
- 2 swimming complexes
- Outdoor fitness circuit



*In addition, Council operates and maintains:*



- 17 public toilets / amenities blocks
- 5 cemeteries
- 3 sewerage treatment plants
- Livestock saleyards
- Aerodrome
- 8 landfills
- Animal Pound

# Our Councillors



Neil Pokoney  
Mayor & Councillor



Liz McGlynn  
Deputy Mayor & Councillor



Cr Tony Lord



Cr Kerry Keatley



Cr Peter Grellman



Cr Brian Monaghan



Cr Leeanne Hampton



Cr Peter Templeton

*By-election is being held on May 11, 2013 to elect one Councillor*

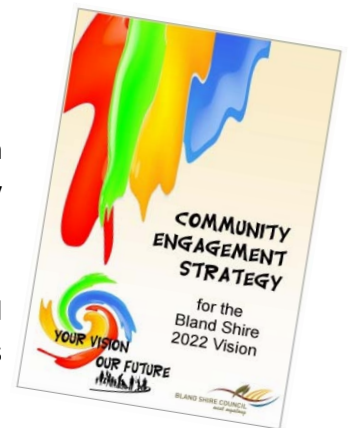
# Our Planning Process

*working together to build a brighter future*

## Community Engagement Strategy for the Bland Shire 2022 Vision

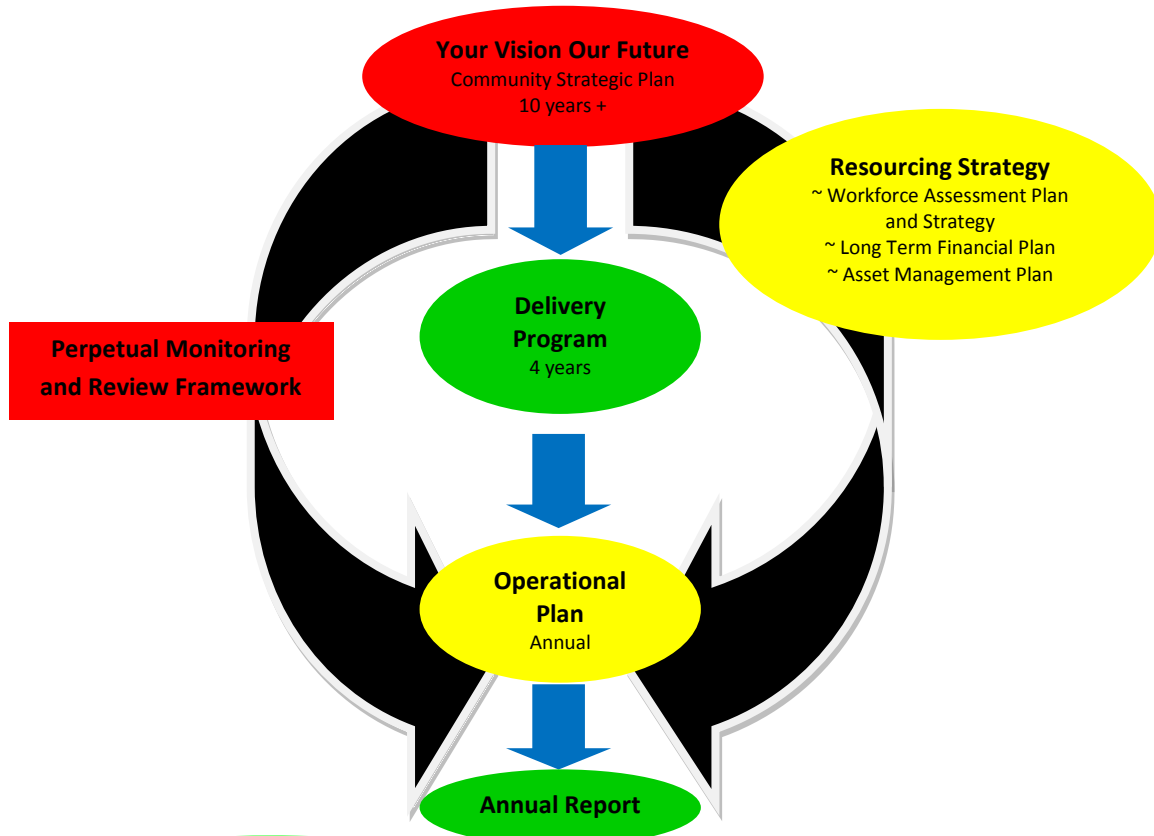
Prior to developing the Community Strategic Plan, Bland Shire Council adopted a Community Engagement Strategy committing Council to the largest community consultation process in its history.

The Community Engagement Strategy outlined the framework from which Council worked to engage its community in the development, adoption and review of its Community Strategic Plan.



It was a commitment by Council to a process of meaningful communication with the community to capture the wants, needs and vision of the community for the Bland Shire’s future.

## Local Government Planning and Reporting Framework





To ensure all perspectives were considered, the following target groups were identified for community engagement as part of the Social Justice Principles -

- Councillors
- Council staff
- Children
- Young people
- Older people
- Aboriginal and Torres Strait Islander people
- People from culturally and linguistically diverse backgrounds
- People with disabilities
- Families
- Villages and Rural Communities
- Community groups
- Stakeholders (business, government, private)

A wide range of consultations were held to reach each of these target groups as outlined in Council's Community Engagement Strategy including a new website, online and hard copy surveys, attendance at various community events, face to face meetings and competitions while an independent facilitator was engaged to conduct workshops with focus groups and community forums over four days and five nights.

The facilitator was further engaged to independently analyse the results of the community survey, youth survey and outcomes from focus groups, forums and feedback provided by Councillors and staff attending community events to assist Council in developing the Community Strategic Plan.

The report, prepared by consultant John Craig from Community Development Initiatives Pty Ltd, was distributed to relevant Council staff for further analysis prior to developing key objectives for the Community Strategic Plan.

Using the data and analysis contained in the consultant's report, key objectives were identified across the five themes – Our People, Our Places, Our Infrastructure, Our Leadership and Our Prosperity.

Each of the objectives were broken into sub sections addressing how Council will work towards achieving these objectives.

These strategies were prioritised and broken down further in the development of the Delivery Program and the Operational Plan with the outcomes of the surveys and focus groups and outcomes of the consultant's report referred to by Council when establishing its priorities over the one, four and 10 year period.

The Community Strategic Plan, Delivery Program and Operational Plans were developed balancing the wants and needs of the community with Council's limited resources. Once the draft long term, medium and short term priorities were established by Council using the feedback from the community, a Workforce Assessment Plan, Long Term Financial Plan and Strategy and Asset Management Plan were developed to allow Council to meet those objectives.

## Your Vision, Our Future - Bland Shire Council Community Strategic Plan

The Community Strategic Plan provides objectives for both the Council and the community to strive for in cooperation with each other and will determine the future direction of Council and its resources. Strategies within this plan are presented in the following themes:

- **OUR PEOPLE** – our greatest and most important asset
- **OUR PLACES** – where our sense of community shines
- **OUR INFRASTRUCTURE** – reviewing, renewing and improving our core community assets
- **OUR LEADERSHIP** – setting a benchmark for community standards
- **OUR PROSPERITY** – ensuring a vibrant and sustainable future



## Delivery Program

The Delivery Program is adopted every four years relative to Local Government elections and is essentially a statement of commitment to the community from the Council. The delivery program is directly linked to the Objectives or “Whats” within the Community Strategic Plan. The Delivery Program is designed to be the single point of reference and all plans, projects, activities and funding allocations must be directly linked to this program.



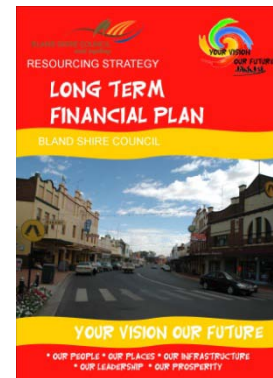
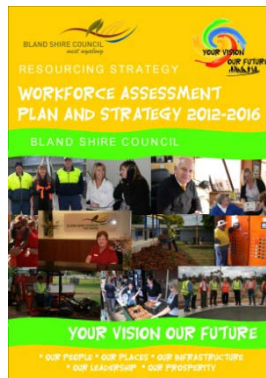
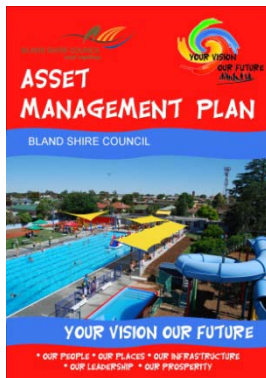
## Operational Plan

The document is the operational plan and is an annual plan supporting the Delivery Program and annual budget. It details projects and activities that will be undertaken each year to achieve the commitments in the Delivery Program and Community Strategic Plan.



## Resourcing Strategies

For the strategies within the Community Strategic Plan to be realised, the Resourcing Strategies, consisting of the Long Term Financial Plan, Asset Management Plan and Workforce Assessment Plan and Strategy outlines how Council will achieve the relevant objectives with enough time, money, assets and people





## *Measuring Progress Towards Achieving Our Goals*

### Key Performance Indicators

A total of sixteen key performance indicators have been developed for the five Community Strategic Plan theme visions and aligned with the performance targets for each Delivery Program strategy.

Our progress towards achieving our key performance indicators for the Community Strategic Plan goals and objectives will be measured every four years to coincide with the completion of each Council term.

### Monitoring & Reporting

Our management team will internally monitor on a quarterly basis the output and actions as detailed in the four year Delivery Program and one year Operational Plan. These collective outcomes will be formally reported to Council, the community and staff on a six monthly basis.

Whilst some performance measures can be clearly quantified, it does not necessarily mean the community is aware of, or fully appreciates, or is fully satisfied with, the extent of progress made.

A community satisfaction survey will be undertaken every four years to gauge whether the community is satisfied with progress and where priorities could or should be assigned to particular areas in the future. The survey will be undertaken in the fourth year of the Council term.

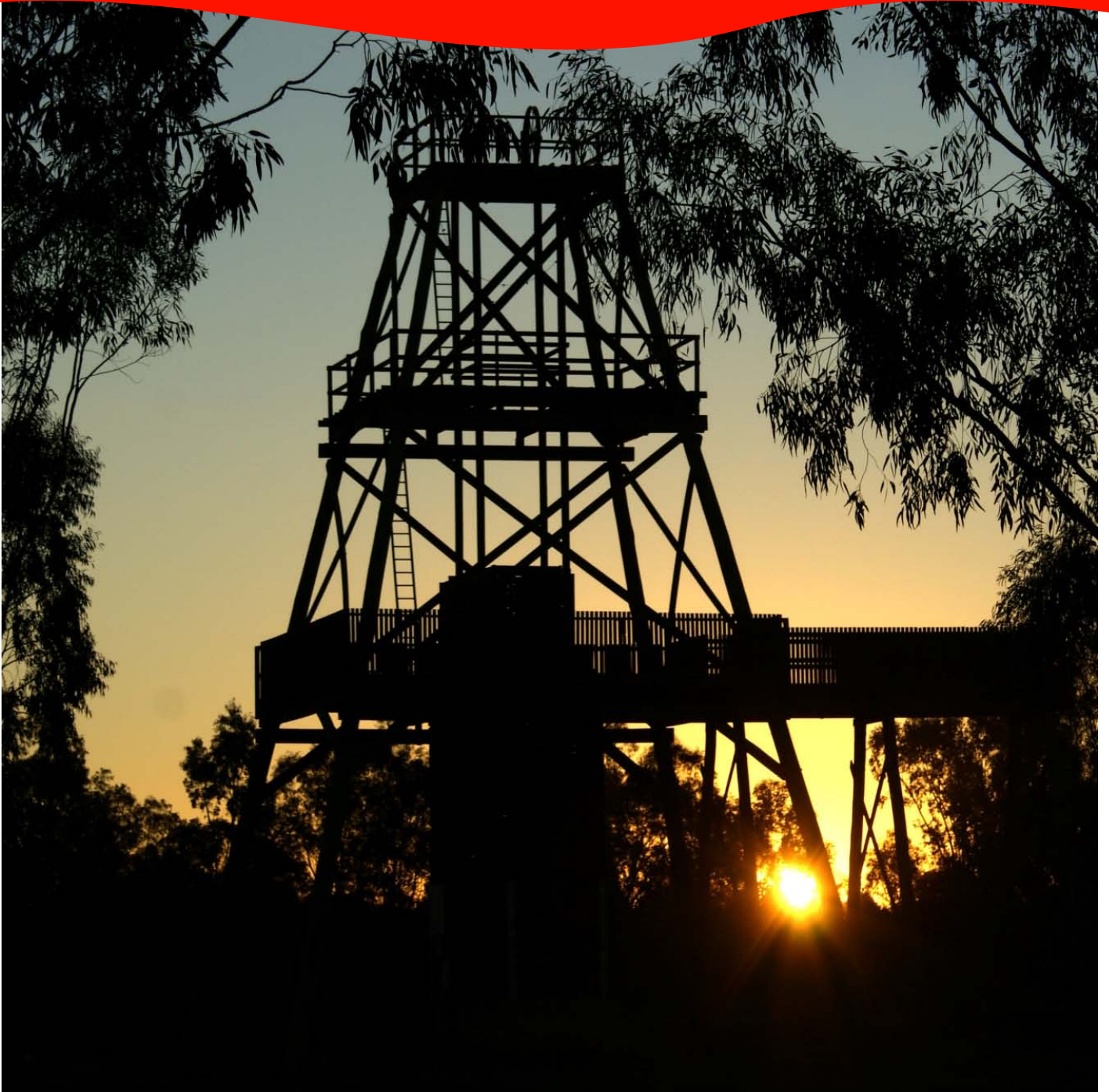


CSP Theme	Vision	Key Performance Indicator
<i>Our people</i>	<b>A strong, healthy, connected and cohesive community</b>	<ol style="list-style-type: none"> <li>1. Community satisfaction with information provided by Council</li> <li>2. The proportion of residents who agree there is a sense of community is steady or increasing</li> <li>3. The proportion of residents who volunteer to help within the community is increasing</li> <li>4. The proportion of residents who feel safe in our community is steady or increasing</li> </ol>
<i>Our places</i>	<b>Providing great community facilities for everyone to enjoy</b>	<ol style="list-style-type: none"> <li>5. Community satisfaction with Council's community facilities and services for a range of people is increasing</li> <li>6. The proportion of residents who think there is a good range of community groups and support networks is steady or increasing</li> <li>7. Community satisfaction with Council's arts, entertainment and cultural activities is steady or increasing</li> </ol>
<i>Our infrastructure</i>	<b>Maintaining and improving the Shire's assets and infrastructure in a changing climate</b>	<ol style="list-style-type: none"> <li>8. The proportion of residents who agree that Council's assets and infrastructure meet their needs is steady or increasing</li> <li>9. Community satisfaction with the levels of service provided in the upkeep and maintenance of Council's facilities and assets</li> </ol>
<i>Our leadership</i>	<b>A well run council acting as the voice of the community</b>	<ol style="list-style-type: none"> <li>10. The proportion of residents who believe Council acts in an open and honest way is increasing</li> <li>11. Community satisfaction in being informed about Council activities is steady or increasing</li> <li>12. Community satisfaction with Council's customer service is steady or increasing</li> <li>13. Council declared financially sound annually<sup>1</sup></li> <li>14. EEO &amp; Employee Engagement Survey results show an overall positive result for employee passion and engagement<sup>2</sup></li> </ol>
<i>Our prosperity</i>	<b>Growing our population and jobs</b>	<ol style="list-style-type: none"> <li>15. The proportion of residents satisfied with the level of economic development support Council provides to the business community</li> <li>16. Community satisfaction with the quantity and quality of tourist information and resources provided by Council</li> </ol>

<sup>1</sup> Measured via annual Audit Report

<sup>2</sup> Measured via employee survey undertaken every 2 years

# Delivery Program Strategies







## Responsible Officer Key

Title	Abbreviation
Councillors	CLRS
General Manager	GM
Director of Community & Development Services	DCDS
Director of Corporate Services	DCORP
Director of Engineering Services	DES

# Our people

*Vision: A strong, healthy, connected and cohesive community*

Bland Shire will continue to be a community where people feel safe and care for each other, have a sense of belonging and can contribute meaningfully to our local community and neighbourhood through participation in community life.



## MEASURING PROGRESS TOWARDS ACHIEVING OUR GOALS

Our progress towards achieving our key performance indicators for the Community Strategic Plan visions and objectives will be measured every four years to coincide with the completion of each Council term.

### Key Performance Indicator

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- KPI 1: Community satisfaction with information provided by Council

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  - KPI 2: The proportion of residents who agree there is a sense of community is steady or increasing

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  - KPI 3: The proportion of residents who volunteer to help within the community is increasing

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  - KPI 4: The proportion of residents who feel safe in our community is steady or increasing

In addition we will internally monitor on a quarterly basis the output and actions as detailed in the four year Delivery Program and one year Operational Plan. These collective outcomes will be formally reported to Council, the community and staff on a six monthly basis.

*Our greatest and most important asset*

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 1. Ensure health and support services and facilities address the physical, mental and general health needs of the community**

1.1 Lobby to preserve and expand health, medical and hospital services	Annual representation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	GM DCDS
1.2 Liaise and communicate with area health services and relevant health and allied health providers, both locally and regionally on behalf of the community	Quarterly contact	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
1.3 Liaise with aged care providers on behalf of the frail, aged, disabled and their carers	Quarterly contact	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
1.4 Facilitate relevant advisory health and community support committees	Quarterly meetings	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 2. Partner with relevant bodies to strengthen community health and safety in the Bland Shire**

2.1 Foster and maintain partnerships with relevant community groups and Government agencies to promote safety in the community	Bi-annual program	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	DCDS DES
2.2 Provide access to relevant community health and safety information to increase community awareness of personal and property security	Bi-annual program	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	



Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 3. Nurture a strong sense of community and enrich the cultural life for the residents of the Bland Shire**

3.1 Encourage and foster a strong spirit of volunteering and community pride	Annual program/event	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	DCDS DCORP
3.2 Promote, facilitate and support a thriving cultural/regional arts community	Bi-annual event	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
3.3 Support and strengthen our indigenous culture and history	Quarterly meetings	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
3.4 Monitor and provide up to date and relevant resources and programs within the library	Bi-annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
3.5 Implement and review recommendations contained in the Community Plan	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 4. Ensure services are accessible for all residents including the aged, people with a disability, young people and families**

4.1 Work with the community to determine future needs and network with relevant Government Departments and Non-Government Organisations	Annual service surveys	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	GM DCDS
4.2 Offer youth services and events to all towns and villages in the Shire	Quarterly program/event	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
4.3 Provide quality toy library facilities and promote to residents	Bi-annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
4.4 Provide and monitor quality library services to the aged, people with a disability, young people and families	Bi-annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
4.5 Provide quality and affordable Family Day Care, Mobile Resource Unit, Vacation Care and Preschool services	Accreditation and licensing requirements met	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
4.6 Provide and monitor quality HACC services and promote healthy aging to the residents of the community	Annual event/activities	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	
4.7 Encourage cooperation and cross promotion of children and youth services	Quarterly calendar	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
4.8 Monitor and promote the diverse range of services available to the community within the Bland Shire	Annual review and promotion	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

# Our places

*Vision: Providing great community facilities for everyone to enjoy*

Bland Shire Council will continue to provide excellent and accessible community facilities in a responsible manner and foster the contribution of community groups and organisations for the betterment of the Bland Shire.



### MEASURING PROGRESS TOWARDS ACHIEVING OUR GOALS

Our progress towards achieving our key performance indicators for the Community Strategic Plan visions and objectives will be measured every four years to coincide with the completion of each Council term.

#### Key Performance Indicator

- KPI 5: Community satisfaction with Council’s community facilities and services for a range of people is increasing
- KPI 6: The proportion of residents who think there is a good range of community groups and support networks is steady or increasing
- KPI 7: Community satisfaction with Council’s arts, entertainment and cultural activities is steady or increasing

In addition we will internally monitor on a quarterly basis the output and actions as detailed in the four year Delivery Program and one year Operational Plan. These collective outcomes will be formally reported to Council, the community and staff on a six monthly basis.

*Where our sense of community shines*



Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 5. Provide equal access to Council’s services and facilities for residents and visitors to the Shire**

5.1 Connect with the community utilising forums, committees and elected members	Annual village forums	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	CLRS GM DCDS DCORP
5.2 Access external grant and funding opportunities to improve Council’s community facilities	At least 1 application submitted per quarter	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
5.3 Utilise social media to connect with and inform residents, retailers, business, industry and visitors	Monthly monitoring	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
5.4 Provide an informative and accessible user friendly Council website utilised to promote community services and events and keep exploring new communication methods	Monthly website updates	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 6. Facilitate equal access for residents to community and government services**

6.1 Council services and programs create opportunities to connect and are relevant and responsive to the needs of our community including innovative service provision to isolated residents	Minimum of 2 events/programs in villages each year	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	DCDS DCORP
6.2 Assist with access to visiting services information	Quarterly review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 7. Plan, provide and support a range of community and cultural activities to meet the needs of residents and visitors**

7.1 Relevant Advisory Committees to support Council to meet objectives within the Community Strategic Plan	Committees meet at least quarterly	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	CLRS GM DCDS
7.2 Assist community groups to access external funding opportunities	At least 2 groups supported annually	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
7.3 Advocate relevant Government bodies and Non-Government Organisations (NGOs) for services and facilities	1 submission per year	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
7.4 Assist community groups to provide activities to the wider community	1 group assisted per year	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

# Our infrastructure

*Vision: Maintaining and improving the Shire's assets and infrastructure in a changing climate*

Bland Shire Council will strive to face and meet the challenges faced by a large road network and aging infrastructure to best meet community needs in a financially responsible manner while also investigating opportunities for improvements to infrastructure and efficiencies



## MEASURING PROGRESS TOWARDS ACHIEVING OUR GOALS

Our progress towards achieving our key performance indicators for the Community Strategic Plan visions and objectives will be measured every four years to coincide with the completion of each Council term.

### Key Performance Indicator

- KPI 8: The proportion of residents who agree that Council's assets and infrastructure meet their needs is steady or increasing
- KPI 9: Community satisfaction with the levels of service provided in the upkeep and maintenance of Council's facilities and assets

In addition we will internally monitor on a quarterly basis the output and actions as detailed in the four year Delivery Program and one year Operational Plan. These collective outcomes will be formally reported to Council, the community and staff on a six monthly basis.

*Reviewing, renewing and improving our core community assets*



Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective:**        **8. Work in partnership with key stakeholders to improve road infrastructure for vehicle and pedestrian access**

8.1 Lobby Government for additional funding to ensure roads are maintained at an acceptable standard throughout the Shire	Annual representation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	DES
8.2 Continued membership of Newell Highway Task Force	Annual membership	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
8.3 Lobby Government to improve conditions on the By-Pass	Quarterly contact	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
8.4 Maintain and improve general vehicle and pedestrian access within the Shire	Annual maintenance program developed	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 9. Manage waste and recycling to improve the utilisation of existing resources, including exploring new technologies**

9.1 Continued monitoring of viable recycling options	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	DES
9.2 Consult with the community and relevant stakeholders regarding waste management options throughout the Shire	Annual consultation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
9.3 Research alternate technologies relating to waste management	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
9.4 In consultation with relevant communities, implement and monitor Council’s waste management strategy to increase the life of existing resources	Quarterly monitoring	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 10. Manage stormwater and sewerage resources**

10.1 Investigate and manage local flooding issues	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	DES
10.2 Ensure adequate water storage and management for future use within Council’s community facilities	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
10.3 Identify funding opportunities to maximise future water storage options	At least 1 submission per year	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
10.4 Effectively manage and maintain stormwater infrastructure	Annual maintenance program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
10.5 Effectively manage and maintain sewerage infrastructure	Annual maintenance program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 11. Ensure that public places and facilities are well maintained and easily accessible to foster community pride in their infrastructure**

11.1 Ensure users of Council’s facilities enter into agreements	Annual review of agreements	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	DES DCDS
11.2 In collaboration with users and budgetary constraints provide facilities that are maintained to acceptance standards	Annual works program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
11.3 Facilitate access for the community and visitors to all public places and facilities	Annual review of Access Plan	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
11.4 Maintain parks, ovals and recreational facilities to approved standards and budget	Annual works program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
11.5 Effectively manage and maintain cemeteries within the Shire	Annual works program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	



Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 12. Review Council’s building assets to meet the needs of the community**

12.1 Complete a building review to determine if community needs are being met	Asset register updated annually	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>		DES DCDS DCORP
12.2 Develop a maintenance program to ensure the integrity of Council’s buildings	Annual maintenance program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
12.3 Use planning and heritage policies and controls to protect and improve the unique built environment	Annual policy review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
12.4 Manage Council’s facilities to meet health and safety expectations	Annual inspections	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
12.5 Responsibly manage asset renewal and maintenance	Annual maintenance program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 13. Develop, implement and monitor appropriate programs, schedules, plans and budgets for the effective and efficient management of Council’s assets and infrastructure**

13.1 Implement and monitor a street cleaning program	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	DES
13.2 Works programs are developed, reviewed and implemented in accordance with road hierarchy and budget allocations	Annual program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
13.3 Maintain street trees to approved standards and budget	Annual program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
13.4 Kerb and Guttering programs are developed and implemented in accordance with budget	Annual program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
13.5 Effectively manage and maintain town and village upkeep throughout the Shire	Annual program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
13.6 Airport facilities are maintained to approved standards and budget	Annual program and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
13.7 Effectively management and maintain Council’s Works Depots	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

# Our leadership

*Vision: A well run council acting as the voice of the community*

Bland Shire Council will aim to set a benchmark in the community for leadership, governance and customer service. Council will seek to build and strengthen community partnerships and foster participation from all Bland Shire communities in the decision making process.

### MEASURING PROGRESS TOWARDS ACHIEVING OUR GOALS

Our progress towards achieving our key performance indicators for the Community Strategic Plan visions and objectives will be measured every four years to coincide with the completion of each Council term.

#### Key Performance Indicator



- KPI 10: The proportion of residents who believe Council acts in an open and honest way is increasing
- KPI 11: Community satisfaction in being informed about Council activities is steady or increasing
- KPI 12: Community satisfaction with Council’s customer service is steady or increasing
- KPI 13: Council declared financially sound annually
- KPI 14: EEO and Employee Engagement Survey results show an overall positive result for employee passion and engagement

In addition we will internally monitor on a quarterly basis the output and actions as detailed in the four year Delivery Program and one year Operational Plan. These collective outcomes will be formally reported to Council, the community and staff on a six monthly basis.

*Setting a benchmark for community standards*

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 14. To provide quality leadership, governance and management**

14.1 Ensure councillors are provided with appropriate support and resources to carry out their civic duty	Annual review of policy	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	CLRS GM DCORP
14.2 Ensure Councillors take ownership and a strong leadership role in implementing the Community Strategic Plan	6 monthly progress report on implementing the Delivery Program	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
14.3 Ensure the General Manager takes on a high level role in implementing the Community Strategic Plan and associated documents	Quarterly Operational Plan progress reports to Manex	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
14.4 Ensure the long term financial sustainability of Council through effective and prudent financial management	Monthly reports to Council	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
14.5 Take advantage of new and emerging technology to improve services	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 15. Develop strong community partnerships**

15.1 Regular consultation with key industry, business and stakeholders	Bi-monthly contact	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	CLRS GM DCDS DCORP DES
15.2 Working in partnership with community groups, advisory committees, Government Departments, businesses and Council staff	At least 4 programs/projects annually	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
15.3 Assist and/or foster community events and initiatives through Council sponsored grants/sponsorship opportunities	Quarterly promotions	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	



Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 16. Provide opportunities in a variety of forums for all stakeholders to contribute to Council’s decision making**

16.1 Encourage village residents to participate in community forums	Annually	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	CLRS GM DCDS DCORP DES
16.2 Monitor and provide innovative and accessible communication strategies to all Shire residents to encourage active participation	Bi-annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
16.3 Ensure all Council communications are targeted and clearly branded	Bi-annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 17. Lead the community by example with sustainable, effective, efficient and customer focused practices**

17.1 Review Council’s customer service charter and regularly monitor Council services to ensure they are provided in a professional, timely and friendly manner and are responsive to community need	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	CLRS GM DCDS DCORP DES
17.2 Provide a sustainable, productive, highly skilled and committed workforce which supports current and future service delivery needs	Annual review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
17.3 Develop, implement and monitor HR programs to solidify Council’s reputation as an employer of choice	Quarterly reporting to Consultative Committee and EEO Committee meetings	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
17.4 Review and implement Council policies and comply with WH&S and Risk Management requirements	Quarterly reporting	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
17.5 Ensure Council’s workforce is provided with appropriate equipment and resources to meet the needs of Council and the community	Annual review and budget	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016/17	

**CSP Objective: 18. Develop and maintain a framework of plans and policies that ensures open and transparent Council communication**

18.1 Develop, implement and promote best practice governance policies and procedures	Quarterly review of Policy Register	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	CLRS GM DCDS DCORP DES
18.2 Council’s plans, policies and documents continue to be put on effective public display for comment and feedback from the community	Continual use of the West Wyalong Advocate and the Bland Shire website	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

# Our prosperity

*Vision: Growing our population and jobs*

Bland Shire Council will strive to attract new tourists, new industry and business, support existing businesses and promote leading edge practices to help stimulate investment and employment to ensure a vibrant future.

## MEASURING PROGRESS TOWARDS ACHIEVING OUR GOALS

Our progress towards achieving our key performance indicators for the Community Strategic Plan visions and objectives will be measured every four years to coincide with the completion of each Council term.

### Key Performance Indicator

- KPI 15: The proportion of residents satisfied with the level of economic development support Council provides to the business community
- KPI 16: Community satisfaction with the quantity and quality of tourist information and resources provided by Council

In addition we will internally monitor on a quarterly basis the output and actions as detailed in the four year Delivery Program and one year Operational Plan. These collective outcomes will be formally reported to Council, the community and staff on a six monthly basis.



*Ensuring a vibrant and sustainable future*

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 19. Visitors and tourists are welcomed and make a positive contribution to the community and economy**

19.1 Work with business and property owners to rejuvenate their businesses and shop fronts and encourage the maintenance of buildings with character	Bi-annual promotions	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	GM
19.2 Work with the tourism industry to identify and develop products and services that appeal to visitors of the Shire	Quarterly review of products and services	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
19.3 Visitor information is kept relevant and up to date	Monthly review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	



Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 20. Plan for a range of industries that build on the strengths of the Bland Shire to stimulate investment and employment**

20.1 Encourage and actively seek out business and industry to relocate within the shire	Monthly contact with at least 1 potential new business/industry	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	GM
20.2 Have ongoing engagement and communication with the shire’s existing and prospective industry and business including diversification into alternate industries/businesses	Monthly contact with business community	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
20.3 Actively promote the Business Development Assistance to new and existing businesses	Monthly promotions	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 21. Promote leading edge communication technology to link everyone within and outside Bland Shire**

21.1 Lobby for and work with industry, Government and education providers to ensure Bland Shire residents and businesses have access to competitive telecommunication services	Bi-annual representations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	GM DCDS DCORP
21.2 Analyse, interpret and promote emerging social trends and Government initiatives in technology to benefit the community	Bi-annual promotions	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Delivery Program Strategies	Performance Target	Target Year				Responsible Officer
		2013 /14	2014 /15	2015 /16	2016 /17	

**CSP Objective: 22. Work with our communities and businesses to use our resources in a sustainable way for the future of the Bland Shire**

22.1 Through partnership with stakeholders foster our education, learning and training industry and increase employment opportunities within the Shire	Quarterly representations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	GM DCDS
22.2 Ensure a sustainable environment for current and future generations through effective management and planning for the long term future by ensuring appropriate land is zoned and available to support business and industrial growth	Annual land review	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
22.3 Promote agricultural practices which are leading edge and efficient	Annual promotion	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
22.4 Liaise with utility providers to ensure a quality sustainable service to the community	Quarterly contact	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	



# Financial Information





## FINANCIAL ESTIMATES SUMMARY

### Overview

The delivery program presents the key priorities of Council over the remaining term of this Council. Further detail and analysis of the 2013/14 budgets can be found in the operational plan document.

The budget summary for 2013/14 presents a surplus of \$357,848 excluding depreciation and a surplus budget for the 2014/15 financial year of \$209,869 excluding depreciation.

A key challenge for Council is to ensure it remains financially sustainable over the medium and longer term, particularly in striving to shorten the funding Gap for asset maintenance and renewal.

As with any organisation Councils can experience sustainability challenges if they do not have sound financial planning, management and governance. This should include a 10 year Long Term Financial Plan (LTFP) consistent annual budgets and detailed quarterly financial reviews. The management quality and financial discipline needs support via effective governance from a Council who can clearly establish what outcomes a Community expects and then monitors and guides the General Manager to deliver these outcomes.

The long term financial plan is a decision making and problem solving tool. It is not intended that the LTFP is set in concrete rather it is merely a guide for future action. It provides an opportunity for Council to identify financial issues at an earlier stage and gauge the effect of these issues in the longer term. As decisions are made, for example Council resolutions, more detail can be added to the Long Term Financial Plan.

The Long Term Financial Plan will seek to answer these questions:

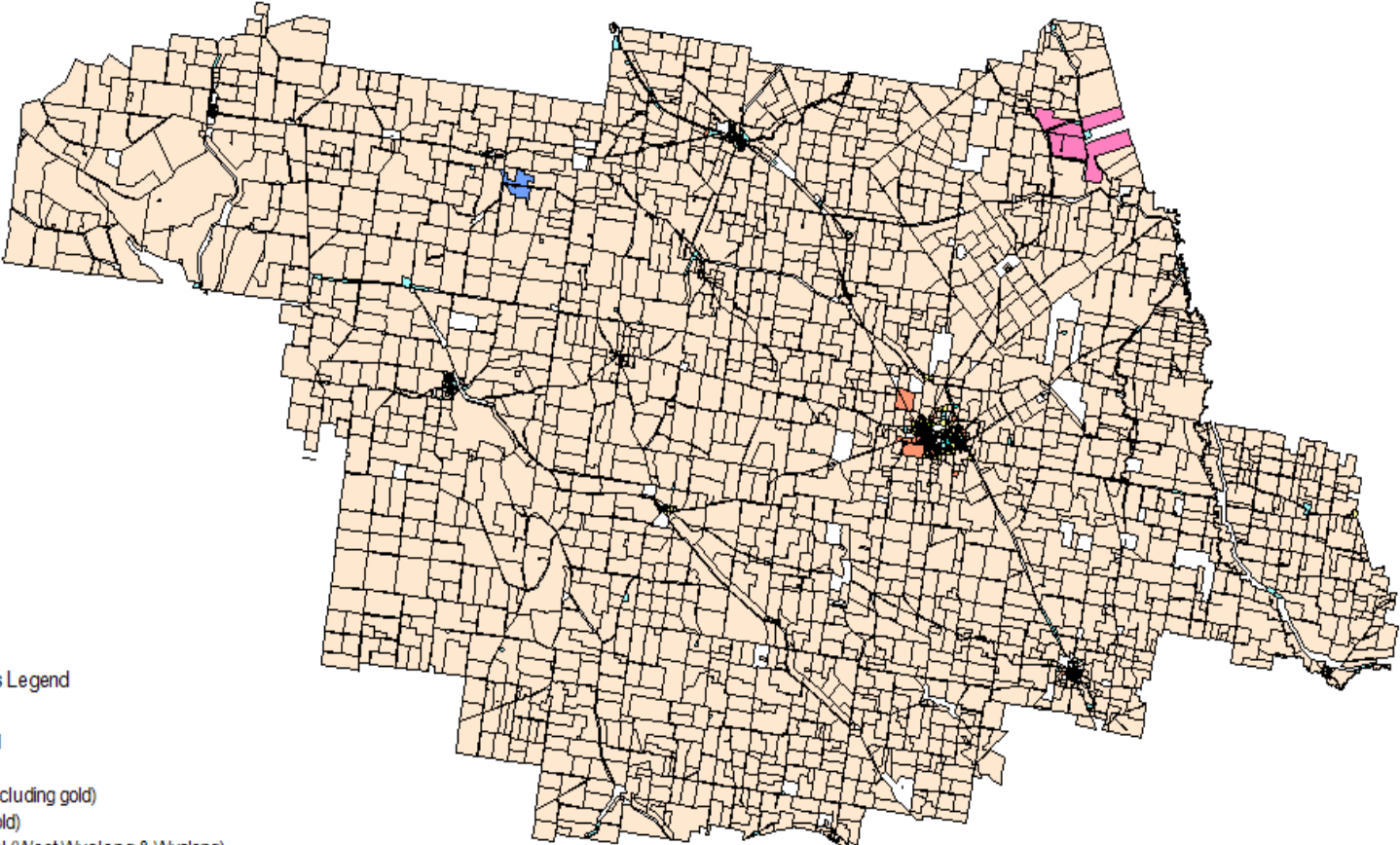
- Financial Sustainability – Can we afford it in the long term?
- Can we afford what the Community wants
- How will we fund our future infrastructure requirements?
- Borrowing & Financial Position – When should we borrow? How much should we borrow?
- What are the opportunities for future income?
- How do we go about achieving these outcomes?

A key indicator of Councils overall health considered in this plan is the maintenance of adequate liquidity measures (Working funds and unrestricted current ratio) This will result from balancing expenditures with revenues (a balanced budget) over the period of the LTFP.

Council's future financial position has been forecast on the basis of the continuance of "normal" operations. This is very difficult to define but can be regarded as the level of services to stakeholders they have come to expect on a regular basis. It excludes 'one-off' and extraordinary items such as non-operational asset sales and acquisitions.



# Bland Shire Council Rating Categories



### Rating Codes Legend

- Farmland
- Residential
- Business
- Mining (excluding gold)
- Mining (Gold)
- Residential (West Wyalong & Wyalong)
- Business (West Wyalong & Wyalong)
- Residential (Ungarie)
- Business (Ungarie)
- Residential (Barnedman)
- Business (Barnedman)
- Non-Rateable

A copy of this map is on our website  
[www.blandshire.nsw.gov.au](http://www.blandshire.nsw.gov.au)  
or reception desk

BLAND SHIRE COUNCIL  
Draft 4 year Delivery Program 2013/14 to 2016/17

PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b>EXECUTIVE</b>				
Governance	687,531	614,437	624,670	635,212
Democracy	185,449	157,032	161,750	216,610
Land Development	0	0	0	0
Economic Development	287,445	246,436	250,528	254,724
Tourism	150,319	153,163	156,084	159,085
Human Resources	125,519	101,951	108,575	115,399
<b>Executive Total Outcome</b>	<b>1,436,263</b>	<b>1,273,019</b>	<b>1,301,607</b>	<b>1,381,029</b>
<b>CORPORATE DEVELOPMENT</b>				
General Revenue	-4,766,504	-4,973,975	-5,180,003	-5,385,159
Financial Assistance & investments	-3,558,016	-3,647,602	-3,739,876	-3,834,918
Corporate Support	1,193,927	1,201,969	1,427,002	1,127,377
Insurances	313,650	323,087	332,809	342,823
OH&S	-17,690	-17,551	-17,402	-17,245
Risk Management System	12,791	5,828	5,867	5,908
<b>Corporate Development Total</b>	<b>-6,821,842</b>	<b>-7,108,243</b>	<b>-7,171,603</b>	<b>-7,761,214</b>
<b>COMMUNITY &amp; DEVELOPMENT SERVICES</b>				
Aged Care	17,619	45,423	48,246	51,153
Library & Children's Services	381,437	390,175	407,176	408,447
Community Services	579,935	603,768	617,866	627,236
Regulatory Services	93,167	90,652	91,666	92,710
Community Relations	140,230	149,061	153,000	157,051
Support	569,526	598,719	623,337	628,394
Development Control	-70,810	-74,633	-78,570	-82,626
Environmental Planning	121,098	124,528	128,136	131,852
Health & Environment	-3,297	-3,204	-3,107	-3,008
Council Property Maintenance	458,587	414,685	421,466	427,936
<b>Community &amp; Aged Care Total</b>	<b>2,287,492</b>	<b>2,339,174</b>	<b>2,409,216</b>	<b>2,439,146</b>
<b>WORKS &amp; SERVICES</b>				
Works Administration	1,373,215	1,116,345	1,251,307	1,272,901
Roads, Works & Transport	4,594,662	5,307,137	5,255,573	5,303,325
Public Services	2,718,152	2,813,536	2,808,060	2,966,266
Pools	388,195	383,148	377,220	381,413
Waste management	-0	0	-0	-0
Sewerage Disposal Services	0	0	0	0
<b>Works &amp; Services Total</b>	<b>9,074,224</b>	<b>9,620,166</b>	<b>9,692,160</b>	<b>9,923,905</b>
<b>GENERAL FUND TOTAL</b>	<b>5,976,136</b>	<b>6,124,115</b>	<b>6,231,380</b>	<b>5,982,867</b>
Less Depreciation Charged	6,333,984	6,333,984	6,333,984	6,333,984
<b>RESULT/Surplus(-) Deficit (+)</b>	<b>-357,848</b>	<b>-209,869</b>	<b>-102,604</b>	<b>-351,117</b>

BLAND SHIRE COUNCIL  
Draft 4 year Delivery Program 2013/14 to 2016/17

PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b>EXECUTIVE</b>				
<b>GOVERNANCE</b>				
<b><u>OPERATIONAL INCOME</u></b>				
<b>Governance</b>	<b>-2,505</b>	<b>-2,571</b>	<b>-2,640</b>	<b>-2,710</b>
Governance - Charges Recovery	-2,505	-2,571	-2,640	-2,710
<b>Total Operating Income</b>	<b>-2,505</b>	<b>-2,571</b>	<b>-2,640</b>	<b>-2,710</b>
<b>Total Income</b>	<b>-2,505</b>	<b>-2,571</b>	<b>-2,640</b>	<b>-2,710</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Governance</b>	<b>640,036</b>	<b>617,008</b>	<b>627,310</b>	<b>637,922</b>
Employee Costs	288,357	295,659	303,209	310,987
Staff Service/Achievement Awards	4,000	4,155	4,314	4,478
Council Xmas Function	2,000	2,062	2,125	2,191
Customer Satisfaction Survey	10,000	0	0	0
Subscriptions & Publications	5,000	5,649	6,317	7,006
Administration Expenses - Other	1,031	1,062	1,094	1,127
Telephone	3,139	3,278	3,421	3,569
Removal of UPSS	23,000	-	-	-
Minor Capital	1,000	1,000	1,000	1,000
Memberships & Subscriptions REROC Shire	55,000	55,773	56,568	57,388
Match Grant Funding Fwd Bal Prior Year	200,000	200,000	200,000	200,000
Bland Crk Catchment Committee (GM)	1,000	1,000	1,000	1,000
Constitutional Recognition (GM)	3,800	3,800	3,800	3,800
Depreciation	84	84	84	84
Governance - Overheads	30,625	31,488	32,378	33,294
Contribution to Plant	12,000	12,000	12,000	12,000
<b>Total Operating Expenditure</b>	<b>640,036</b>	<b>617,008</b>	<b>627,310</b>	<b>637,922</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Governance</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Investigate New Indoor rec Facility w Hydrotherapy Pool	50,000	0	0	0
<b>Total Capital Expenditure</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>690,036</b>	<b>617,008</b>	<b>627,310</b>	<b>637,922</b>
<b>NET OVERALL RESULT</b>	<b>687,531</b>	<b>614,437</b>	<b>624,670</b>	<b>635,212</b>

BLAND SHIRE COUNCIL  
Draft 4 year Delivery Program 2013/14 to 2016/17

PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b>DEMOCRACY</b>				
<b><u>OPERATIONAL INCOME</u></b>				
Public Relations	-2,000	-2,050	-2,101	-2,154
Internal Charges	-2,000	-2,050	-2,101	-2,154
<b>Total Operating Income</b>	<b>-2,000</b>	<b>-2,050</b>	<b>-2,101</b>	<b>-2,154</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Management & Leadership	167,449	159,082	163,852	218,764
Mayoral Allowance	22,027	22,654	23,299	23,964
Members Fees	90,554	93,141	95,802	98,542
Members Expenses	10,309	10,618	10,936	11,264
Councillor Development	12,618	13,236	13,873	14,528
Telephone - Mayor	831	862	894	927
Election Expense	0	-	-	50,000
Transfer to Election Reserve	13,000			
Democracy - Overheads	7,801	7,954	8,112	8,275
Council Meetings (Refreshments etc)	10,309	10,618	10,936	11,264
<b>Total Operating Expenditure</b>	<b>167,449</b>	<b>159,082</b>	<b>163,852</b>	<b>218,764</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Management & Leadership	20,000	0	0	0
Destination Management Plan	20,000	0	0	0
<b>Total Capital Expenditure</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>187,449</b>	<b>159,082</b>	<b>163,852</b>	<b>218,764</b>
<b>NETT OVERALL RESULT</b>	<b>185,449</b>	<b>157,032</b>	<b>161,750</b>	<b>216,610</b>
<b>LAND DEVELOPMENT</b>				
<b><u>OPERATING INCOME</u></b>				
Land Sales	-85,000	-85,000	-85,000	-85,000
Residential Land Sales	-50,000	-50,000	-50,000	-50,000
Industrial Land Sales	-35,000	-35,000	-35,000	-35,000
<b>Total Operating Income</b>	<b>-85,000</b>	<b>-85,000</b>	<b>-85,000</b>	<b>-85,000</b>
<b>Total Income</b>	<b>-85,000</b>	<b>-85,000</b>	<b>-85,000</b>	<b>-85,000</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Land Development	85,000	85,000	85,000	85,000
Land Development Costs	5,000	5,000	5,000	5,000
Transfer to Community Facilities Reserve	80,000	80,000	80,000	80,000
<b>Total Operating Expenditure</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Land Development	0			
Other	0			
<b>Total Capital Expenditure</b>	<b>0</b>			
<b>Total Expenditure</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>	<b>85,000</b>
<b>NETT OVERALL RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b>ECONOMIC DEVELOPMENT</b>				
<b><u>OPERATING INCOME</u></b>				
Economic Development	0	0	0	0
Sundry Income	0	0	0	0
<b>Total Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Economic Development	<b>242,445</b>	<b>246,436</b>	<b>250,528</b>	<b>254,724</b>
Salaries & Costs	145,356	148,990	152,715	156,533
Souvenir Purchases	3,000	3,000	3,000	3,000
Projects - Business Dev Assistance	30,000	30,000	30,000	30,000
Projects - Promotional Materials	25,000	25,000	25,000	25,000
Projects - Promotional Activities	10,000	10,000	10,000	10,000
Projects - C Change	5,000	5,000	5,000	5,000
Projects - Skill Development Local Business	5,000	5,000	5,000	5,000
Contribution to Plant	7,200	7,200	7,200	7,200
Economic Development - Overheads	10,094	10,397	10,709	11,030
Depreciation	1,795	1,849	1,904	1,961
<b>Total Operating Expenditure</b>	<b>242,445</b>	<b>246,436</b>	<b>250,528</b>	<b>254,724</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Economic Development	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Information Shelters	45,000			
<b>Total Capital Expenditure</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>287,445</b>	<b>246,436</b>	<b>250,528</b>	<b>254,724</b>
<b>NETT OVERALL RESULT</b>	<b>287,445</b>	<b>246,436</b>	<b>250,528</b>	<b>254,724</b>
<b>TOURISM</b>				
<b><u>OPERATING INCOME</u></b>				
Tourism	<b>-6,000</b>	<b>-6,000</b>	<b>-6,000</b>	<b>-6,000</b>
Brochure Income	-6,000	-6,000	-6,000	-6,000
<b>Total Operating Income</b>	<b>-6,000</b>	<b>-6,000</b>	<b>-6,000</b>	<b>-6,000</b>
<b>Total Income</b>	<b>-6,000</b>	<b>-6,000</b>	<b>-6,000</b>	<b>-6,000</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Tourism	<b>156,319</b>	<b>159,163</b>	<b>162,084</b>	<b>165,085</b>
Employee Costs	41,837	42,883	43,955	45,054
Projects	36,000	36,000	36,000	36,000
Promote Tourism	35,000	36,050	37,132	38,245
Tourism Membership	6,180	6,365	6,556	6,753
Contribution to Plant	4,800	4,800	4,800	4,800
Cultural/Tourism Award	10,000	10,000	10,000	10,000
Tourism - Overheads	22,502	23,065	23,641	24,232
Event Sponsorship	0	-	-	-
<b>Total Operating Expenditure</b>	<b>156,319</b>	<b>159,163</b>	<b>162,084</b>	<b>165,085</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Tourism	<b>0</b>			
<b>Total Capital Expenditure</b>	<b>0</b>			
<b>Total Expenditure</b>	<b>156,319</b>	<b>159,163</b>	<b>162,084</b>	<b>165,085</b>
<b>NETT OVERALL RESULT</b>	<b>150,319</b>	<b>153,163</b>	<b>156,084</b>	<b>159,085</b>



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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b>Human Resources</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Human Resources</b>	<b>-373,517</b>	<b>-382,524</b>	<b>-391,802</b>	<b>-401,358</b>
DETNAC Funding Exist Wkr Training	-25,464	-25,928	-26,405	-26,897
Sundry Training Income	-2,185	-2,370	-2,561	-2,758
Staff Contribution - Uniform Cost	-8,247	-8,494	-8,749	-9,011
Contribution - Removal Expenses	-3,093	-3,186	-3,281	-3,380
Oncost Recovery	-334,528	-342,547	-350,806	-359,313
<b>Total Operating Income</b>	<b>-373,517</b>	<b>-382,524</b>	<b>-391,802</b>	<b>-401,358</b>
<b>Total Income</b>	<b>-373,517</b>	<b>-382,524</b>	<b>-391,802</b>	<b>-401,358</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Human Resources</b>	<b>351,087</b>	<b>363,323</b>	<b>375,926</b>	<b>388,907</b>
Employee Costs HR	208,494	216,583	224,915	233,496
Equipment Maintenance & Repair	700	715	731	748
HRMS Annual Costs	8,000	8,238	8,483	8,735
Training & Development	133,893	137,786	141,797	145,927
<b>Education Costs</b>	<b>56,000</b>	<b>57,545</b>	<b>59,136</b>	<b>60,775</b>
Education Costs - COM	7,500	7,732	7,970	8,216
Education Costs - COR	7,500	7,732	7,970	8,216
Education Costs - ENG	12,500	12,732	12,970	13,216
Education Costs - OGM	7,500	7,732	7,970	8,216
Travel & Accommodation	21,000	21,618	22,255	22,910
<b>Employee Assistance &amp; Attraction</b>	<b>27,000</b>	<b>17,494</b>	<b>18,004</b>	<b>18,528</b>
Transfer to Employee Assist & Attraction Res	10,000			
Uniforms - COM	5,000	5,124	5,251	5,382
Uniforms - COR	4,000	4,124	4,251	4,382
Uniforms - ENG	4,000	4,124	4,251	4,382
Uniforms - OGM	4,000	4,124	4,251	4,382
<b>Recruitment &amp; Selection Expenses</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Transfer to Recruitment & Selection Reserve	20,000	0	0	0

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b>Other Expenses</b>	<b>44,949</b>	<b>46,113</b>	<b>47,311</b>	<b>48,546</b>
Subscriptions	2,500	2,568	2,638	2,710
Sundry Expenses	1,000	1,093	1,188	1,287
Employee Wellbeing Program	2,000	2,155	2,314	2,478
Stationery	4,000	4,046	4,094	4,143
Minor Capital (Less than \$1000)	500	531	563	596
Satellite Messenger Service	500	500	500	500
Human Resources - Overheads	21,438	22,209	23,004	23,822
Depreciation	1,011	1,011	1,011	1,011
Contribution to Plant	12,000	12,000	12,000	12,000
<b>Total Operating Expenditure</b>	<b>499,036</b>	<b>484,475</b>	<b>500,377</b>	<b>516,756</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Human Resources	0			
<b>Total Capital Expenditure</b>	<b>0</b>			
<b>Total Expenditure</b>	<b>499,036</b>	<b>484,475</b>	<b>500,377</b>	<b>516,756</b>
<b>NETT OVERALL RESULT</b>	<b>125,519</b>	<b>101,951</b>	<b>108,575</b>	<b>115,399</b>
<b>EXECUTIVE SERVICES TOTAL</b>	<b>1,436,263</b>	<b>1,273,019</b>	<b>1,301,607</b>	<b>1,381,029</b>
<b>CORPORATE DEVELOPMENT</b>				
<b>GENERAL REVENUE</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Rates &amp; Extra Charges</b>	<b>-5,804,343</b>	<b>-6,012,813</b>	<b>-6,229,275</b>	<b>-6,453,529</b>
Residential - General (Villages)	-102,259	-105,940	-109,754	-113,705
Residential - West Wyalong	-875,874	-907,405	-940,072	-973,915
Rates & Charges - Ungarie	-42,611	-44,145	-45,734	-47,381
Rates & Charges - Barmedman	-31,904	-33,053	-34,242	-35,475
Farmland	-3,542,159	-3,669,677	-3,801,785	-3,938,649
Business - General	-52,235	-54,115	-56,064	-58,082
Business - West Wyalong	-360,292	-373,263	-386,700	-400,621
Business - Ungarie	-10,783	-11,171	-11,573	-11,990
Business - Barmedman	-6,276	-6,502	-6,736	-6,979
Mining	-843,157	-873,511	-904,957	-937,535
Residential - General :Pension Rebates	6,110	6,330	6,558	6,794
Residential - West Wyalong :Pension Rebate	68,690	71,163	73,725	76,379
Ungarie: Pension Rebates	6,216	6,440	6,672	6,912
Barmedman: Pension Rebates	4,588	4,753	4,924	5,102
Farmland: Pension Rebates	5,648	5,851	6,062	6,280
Writeoffs Villages	113	117	121	126
Writeoffs West Wyalong	113	117	121	126
Writeoffs Farmland	113	117	121	126
Interest Villages	-2,590	-2,683	-2,780	-2,880
Interest West Wyalong	-10,982	-11,377	-11,787	-12,211
Interest Ungarie	-1,243	-1,288	-1,334	-1,382
Interest Barmedman	-622	-622	-644	-667
Interest Farmland	-12,950	-12,950	-13,416	-13,899
Interest Charges on Land	0	-	-	-
<b>Total Operating Income</b>	<b>-5,804,343</b>	<b>-6,012,813</b>	<b>-6,229,275</b>	<b>-6,453,529</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Rates &amp; Extra Charges</b>	<b>1,037,839</b>	<b>1,038,839</b>	<b>1,049,271</b>	<b>1,068,369</b>
Transfer to Infrastructure Renewal Reserve	200,000	200,000	200,000	200,000
Transfer to Community Facilities Reserve	600,055	618,057	636,598	655,696
Transfer to Loan Replacement Reserve	237,784	220,782	212,673	212,673
<b>Total Operating Expenditure</b>	<b>1,037,839</b>	<b>1,038,839</b>	<b>1,049,271</b>	<b>1,068,369</b>
<b>NETT OVERALL RESULT</b>	<b>-4,766,504</b>	<b>-4,973,975</b>	<b>-5,180,003</b>	<b>-5,385,159</b>
<b>FINANCIAL ASSISTANCE GRANTS &amp; INVESTMENTS</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Financial Assistance &amp; Investments</b>	<b>-3,795,890</b>	<b>-3,868,384</b>	<b>-3,952,549</b>	<b>-4,047,591</b>
Interest - Investments (Cash)	-350,000	-350,000	-350,000	-350,000
FAG Grant - Equalisation Component	-3,163,016	-3,251,211	-3,342,051	-3,435,616
Transfer fr Loan Repayment Reserve	-237,874	-220,782	-212,673	-212,673
Pensioner Rebate Subsidy GPR	-45,000	-46,392	-47,825	-49,302
<b>Total Operating Income</b>	<b>-3,795,890</b>	<b>-3,868,384</b>	<b>-3,952,549</b>	<b>-4,047,591</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Financial Assistance &amp; Investments</b>	<b>237,874</b>	<b>220,782</b>	<b>212,673</b>	<b>212,673</b>
Loan - Principal Community Infrastructure De	100,000	100,000	100,000	100,000
Loan - Interest Community Infrastructure Dev	137,874	120,782	112,673	112,673
<b>Total Operating Expenditure</b>	<b>237,874</b>	<b>220,782</b>	<b>212,673</b>	<b>212,673</b>
<b>NETT OVERALL RESULT</b>	<b>-3,558,016</b>	<b>-3,647,602</b>	<b>-3,739,876</b>	<b>-3,834,918</b>
<b>FINANCE &amp; ADMINISTRATION</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Corporate Support</b>	<b>-617,575</b>	<b>-636,928</b>	<b>-656,861</b>	<b>-677,392</b>
Charges & Fees - s 603 & s 608	-10,300	-10,671	-11,053	-11,446
On Cost Recovery - Payroll	-49,640	-51,433	-53,280	-55,182
Corporate Overheads	-557,120	-574,293	-591,982	-610,201
Sundry	-515	-530	-546	-563
<b>Total Operating Income</b>	<b>-617,575</b>	<b>-636,928</b>	<b>-656,861</b>	<b>-677,392</b>
<b><u>CAPITAL INCOME</u></b>				
<b>Corporate Support</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>-617,575</b>	<b>-636,928</b>	<b>-656,861</b>	<b>-677,392</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Corporate Support</b>	<b>1,786,502</b>	<b>1,818,896</b>	<b>1,866,863</b>	<b>1,797,769</b>
Salaries & Costs	970,000	999,941	1,030,779	1,062,543
Travel ( Inc to cover Accom for Tech 1	10,000	500	516	532
Fringe Benefits Tax	66,854	68,708	70,618	72,585
Asset Revaluation (IP&R)	20,000	20,000	20,000	20,000
Bank & Govt Charges	25,711	26,422	27,154	27,908
Audit Fees	34,589	35,578	36,596	37,645
Advertising	8,247	8,494	8,749	9,011
Legal	8,309	8,618	8,936	9,264
Valuation Fees	34,227	35,154	36,109	37,092
Debtor Write Off	15,170	15,340	15,515	15,695
Sundry	10,309	10,618	10,936	11,264
Subscriptions	3,000	3,090	3,183	3,278



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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
Internal Audit Committee	8,247	8,494	8,749	9,011
Internal Audit	30,927	31,854	32,809	33,792
Telephones	26,112	27,224	28,370	29,550
Data Processing/IT	175,000	179,326	183,782	188,371
Computer Upgrades - Leasing Costs	118,500	118,500	118,500	-
Printing & Stationery	32,942	33,884	34,855	35,855
Postage	24,742	25,484	26,247	27,034
Records Expenses	4,139	4,278	4,421	4,569
Consultants Fees	5,155	5,310	5,469	5,633
Maintenance Furniture & Fittings	2,060	5,155	5,314	5,478
Minor Capital	5,155	5,310	5,469	5,633
Minor Capital - Cleaning Equipment	6,000	-	-	-
Depreciation	57,773	57,773	57,773	57,773
Corporate Support - Overheads	59,334	59,843	62,015	64,252
Contribution to Plant	24,000	24,000	24,000	24,000
<b>Total Operating Expenditure</b>	<b>1,786,502</b>	<b>1,818,896</b>	<b>1,866,863</b>	<b>1,797,769</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Corporate Support</b>	<b>25,000</b>	<b>20,000</b>	<b>217,000</b>	<b>7,000</b>
Financial Modelling Software	0	5,000	7,000	7,000
PC Replacements	5,000	-	210,000	-
File Server Replacements	15,000			
Photocopier Replacements	0	15,000	-	-
SQL Database	5,000			
<b>Total Capital Expenditure</b>	<b>25,000</b>	<b>20,000</b>	<b>217,000</b>	<b>7,000</b>
<b>Total Expenditure</b>	<b>1,811,502</b>	<b>1,838,896</b>	<b>2,083,863</b>	<b>1,804,769</b>
<b>NETT OVERALL RESULT</b>	<b>1,193,927</b>	<b>1,201,969</b>	<b>1,427,002</b>	<b>1,127,377</b>
<b>INSURANCES</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Insurances</b>	<b>-26,150</b>	<b>-26,804</b>	<b>-27,474</b>	<b>-28,161</b>
Internal Recovery	-26,150	-26,804	-27,474	-28,161
Insurance Refund	0			
<b>Total Operating Income</b>	<b>-26,150</b>	<b>-26,804</b>	<b>-27,474</b>	<b>-28,161</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Insurances</b>	<b>339,800</b>	<b>349,891</b>	<b>360,283</b>	<b>370,984</b>
Other Insurances	319,300	328,879	338,745	348,908
Workers Compensation	170,000	175,100	180,353	185,764
Workers Compensation Contra	-170,000	-175,100	-180,353	-185,764
Minor Workcover exp paid by Council	10,300	10,506	10,716	10,930
Minor Insurance Claims	10,200	10,506	10,821	11,146
<b>Total Operating Expenditure</b>	<b>339,800</b>	<b>349,891</b>	<b>360,283</b>	<b>370,984</b>
<b>NETT OVERALL RESULT</b>	<b>313,650</b>	<b>323,087</b>	<b>332,809</b>	<b>342,823</b>
<b>OH&amp;S</b>				
<b><u>OPERATING INCOME</u></b>				
<b>OH&amp;S Program</b>	<b>-131,318</b>	<b>-133,963</b>	<b>-136,675</b>	<b>-139,454</b>
Oncost Recovery - OH&S	-105,818	-108,463	-111,175	-113,954
Membership Recovery	-500	-500	-500	-500
OH&S Incentive Bonus	-25,000	-25,000	-25,000	-25,000
<b>Total Operating Income</b>	<b>-131,318</b>	<b>-133,963</b>	<b>-136,675</b>	<b>-139,454</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING EXPENDITURE</u></b>				
<b>OH&amp;S Program</b>	<b>113,628</b>	<b>116,413</b>	<b>119,273</b>	<b>122,210</b>
Employee Costs	65,088	66,715	68,383	70,093
Subscriptions	2,000	2,060	2,122	2,185
Gym Membership Costs	500	500	500	500
OHS - Overheads	5,892	6,069	6,251	6,438
Contribution to Plant	7,200	7,200	7,200	7,200
OHS - Depreciation	253	253	253	253
OH&S Program (PPE)	1,545	1,591	1,639	1,688
First Aid Equipment	1,030	1,061	1,093	1,126
Staff Immunisations	1,500	1,545	1,591	1,639
Other OHS Equipment	2,060	2,122	2,185	2,251
Health Checks Functional Assessments	2,060	2,122	2,185	2,251
Remote & Isolated Workers monitoring	5,000	5,150	5,305	5,464
Alcohol & Drug Testing	15,000	15,450	15,914	16,391
Physical OHS Works eg Test & Tag (GM Rec	3,000	3,075	3,152	3,231
Minor Capital	500	500	500	500
Fire Extinguisher Program	1,000	1,000	1,000	1,000
<b>Total Operating Expenditure</b>	<b>113,628</b>	<b>116,413</b>	<b>119,273</b>	<b>122,210</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>OH&amp;S Program</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>113,628</b>	<b>116,413</b>	<b>119,273</b>	<b>122,210</b>
<b>NETT OVERALL RESULT</b>	<b>-17,690</b>	<b>-17,551</b>	<b>-17,402</b>	<b>-17,245</b>
<b>Risk Management</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Risk Management System</b>	<b>-51,999</b>	<b>-53,299</b>	<b>-54,631</b>	<b>-55,997</b>
Oncost Recovery - Risk Management	-51,999	-53,299	-54,631	-55,997
Risk Management Incentive Bonus	0			
<b>Total Operating Income</b>	<b>-51,999</b>	<b>-53,299</b>	<b>-54,631</b>	<b>-55,997</b>
<b>Total Income</b>	<b>-51,999</b>	<b>-53,299</b>	<b>-54,631</b>	<b>-55,997</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Risk Management System</b>	<b>57,790</b>	<b>59,127</b>	<b>60,499</b>	<b>61,905</b>
Employee Costs	43,392	44,477	45,589	46,728
Risk Management Expenses	4,000	4,120	4,244	4,371
Minor Capital Items	500	500	500	500
Subscriptions	1,000	1,030	1,061	1,093
Contribution to Plant	4,800	4,800	4,800	4,800
Risk Management - Overheads	4,098	4,200	4,305	4,413
<b>Total Operating Expenditure</b>	<b>57,790</b>	<b>59,127</b>	<b>60,499</b>	<b>61,905</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Risk Management System</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Signage Project	7,000	0	0	0
<b>Total Capital Expenditure</b>	<b>7,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>64,790</b>	<b>59,127</b>	<b>60,499</b>	<b>61,905</b>
<b>NETT OVERALL RESULT</b>	<b>12,791</b>	<b>5,828</b>	<b>5,867</b>	<b>5,908</b>
<b>CORPORATE SERVICES TOTAL</b>	<b>-6,821,842</b>	<b>-7,108,243</b>	<b>-7,171,603</b>	<b>-7,761,214</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b>COMMUNITY &amp; AGED CARE</b>				
<b>AGED CARE</b>				
<b><u>OPERATING EXPENDITURE</u></b>				
Senior Citizens Week	6,500	6,500	6,825	7,166
Senior Citizens Week	6,500	6,500	6,825	7,166
<b>Total Operating Expenditure</b>	<b>6,500</b>	<b>6,500</b>	<b>6,825</b>	<b>7,166</b>
<b>RESULT</b>	<b>6,500</b>	<b>6,500</b>	<b>6,825</b>	<b>7,166</b>
<b><u>OPERATING INCOME</u></b>				
Bland Community Care Packages(Commwnt)	-92,000	-94,905	-97,896	-100,978
Grant Community Care	-86,000	-88,627	-91,332	-94,118
User Charges	-6,000	-6,278	-6,565	-6,860
<b>Total Operating Income</b>	<b>-92,000</b>	<b>-94,905</b>	<b>-97,896</b>	<b>-100,978</b>
<b><u>CAPITAL INCOME</u></b>				
Bland Community Care (Commwnt Funded)	-47,500	0	0	0
Transfer fr Older Mens Group Reserve	-12,013			
Transfer fr Day Care Reserve	-35,487			
<b>Total Capital Income</b>	<b>-47,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>-139,500</b>	<b>-94,905</b>	<b>-97,896</b>	<b>-100,978</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Bland Community Care	66,628	94,905	97,896	100,978
Employee Costs	30,000	30,427	30,866	31,319
Program Costs	27,900	29,600	31,350	33,153
Transfer to Community Care Reserve	0	25,372	25,372	25,372
Building Costs	5,000	5,400	5,813	6,237
Overheads	3,728	4,106	4,496	4,897
<b>Total Operating Expenditure</b>	<b>66,628</b>	<b>94,905</b>	<b>97,896</b>	<b>100,978</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Bland Community Care	47,500	0	0	0
HACC Carport (MSO)	12,500			
7 Seater Vehicle	35,000			
<b>Total Capital Expenditure</b>	<b>47,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>114,128</b>	<b>94,905</b>	<b>97,896</b>	<b>100,978</b>
<b>RESULT</b>	<b>-25,372</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING INCOME</u></b>				
Bland Shire Day Care (HACC Funded)	-4,000	-4,139	-4,282	-4,430
Grant - DADHC	0	-	-	-
Fees	-4,000	-4,139	-4,282	-4,430
<b>Total Operating Income</b>	<b>-4,000</b>	<b>-4,139</b>	<b>-4,282</b>	<b>-4,430</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Bland Shire Day Care (HACC Funded)	82,180	84,222	86,324	88,490
Employee Costs	45,000	45,896	46,819	47,770
Day Care - Meals	6,000	6,247	6,502	6,764
Activity Expenses	12,000	12,247	12,502	12,764
Rent to WWCC	10,000	10,000	10,000	10,000
Overheads	3,180	3,831	4,502	5,192
Contribution to Plant	6,000	6,000	6,000	6,000
<b>Total Operating Expenditure</b>	<b>82,180</b>	<b>84,222</b>	<b>86,324</b>	<b>88,490</b>
<b>RESULT</b>	<b>78,180</b>	<b>80,083</b>	<b>82,042</b>	<b>84,061</b>



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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING INCOME</u></b>				
<b>Bland Shire Multi Service Outlet</b>	<b>-254,729</b>	<b>-258,994</b>	<b>-263,386</b>	<b>-267,910</b>
Grant - Operational	-251,729	-255,919	-260,234	-264,680
COP Contribution	-3,000	-3,075	-3,152	-3,231
<b>Total Operating Income</b>	<b>-254,729</b>	<b>-258,994</b>	<b>-263,386</b>	<b>-267,910</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Bland Shire Multi Service Outlet</b>	<b>151,908</b>	<b>155,536</b>	<b>159,265</b>	<b>163,099</b>
Employee Costs	55,000	56,375	57,784	59,229
Building Costs	16,000	16,445	16,903	17,375
MSO Home Modification & Maintenance	12,000	12,360	12,731	13,113
Program & Volunteer Expenses	5,200	5,200	5,200	5,200
Home Maintenance Program	9,000	9,000	9,000	9,000
Social Support	6,200	6,200	6,200	6,200
In Home Respite Care	700	700	700	700
Domestic Assistance	600	600	600	600
Personal care	3,500	3,500	3,500	3,500
General Expenses - Respite Care	150	155	159	164
Program Costs - Home Maintenance	1,200	1,236	1,273	1,311
COP Wages	12,000	12,360	12,731	13,113
COP - Program Costs	8,000	8,240	8,487	8,742
Contribution to Plant	12,000	12,360	12,731	13,113
Overheads	10,358	10,805	11,266	11,740
<b>Total Operating Expenditure</b>	<b>151,908</b>	<b>155,536</b>	<b>159,265</b>	<b>163,099</b>
<b>RESULT</b>	<b>-102,821</b>	<b>-103,458</b>	<b>-104,121</b>	<b>-104,811</b>
<b><u>OPERATING INCOME</u></b>				
<b>Bland Shire Older Men's Group (HACC Funded)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Grant - Operational	0	0	0	0
<b>Total Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Bland Shire Older Men's Group (HACC Funded)</b>	<b>23,480</b>	<b>24,059</b>	<b>24,655</b>	<b>25,267</b>
Employee Costs	7,760	7,954	8,153	8,357
Program Costs	15,000	15,249	15,505	15,769
Overheads	720	856	997	1,142
<b>Total Operating Expenditure</b>	<b>23,480</b>	<b>24,059</b>	<b>24,655</b>	<b>25,267</b>
<b>RESULT</b>	<b>23,480</b>	<b>24,059</b>	<b>24,655</b>	<b>25,267</b>
<b><u>OPERATING INCOME</u></b>				
<b>Dementia Daycare Project (HACC Funded)</b>	<b>-500</b>	<b>-513</b>	<b>-525</b>	<b>-538</b>
Day Care Monitoring Contribution	-500	-513	-525	-538
<b>Total Operating Income</b>	<b>-500</b>	<b>-513</b>	<b>-525</b>	<b>-538</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Dementia Daycare Project (HACC Funded)</b>	<b>20,005</b>	<b>20,605</b>	<b>21,223</b>	<b>21,860</b>
Employee Costs	19,204	19,780	20,374	20,985
Program Costs	500	515	530	546
Overheads	301	310	319	329
<b>Total Operating Expenditure</b>	<b>20,005</b>	<b>20,605</b>	<b>21,223</b>	<b>21,860</b>
<b>RESULT</b>	<b>19,505</b>	<b>20,092</b>	<b>20,698</b>	<b>21,322</b>

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<b><u>OPERATING INCOME</u></b>				
West Wyalong Community Care Centre	-56,500	-56,500	-56,500	-56,500
Rental Income	-56,500	-56,500	-56,500	-56,500
<b>Total Operating Income</b>	<b>-56,500</b>	<b>-56,500</b>	<b>-56,500</b>	<b>-56,500</b>
<b><u>OPERATING EXPENDITURE</u></b>				
West Wyalong Community Care Centre	74,647	74,647	74,647	74,647
Telephone	5,000	5,000	5,000	5,000
Electricity	18,000	18,000	18,000	18,000
Water	3,500	3,500	3,500	3,500
Sanitary Maintenance	300	300	300	300
Rates	5,594	5,594	5,594	5,594
Office Equipment - M&R	5,000	5,000	5,000	5,000
Cleaning	5,500	5,500	5,500	5,500
Overheads	1,749	1,749	1,749	1,749
Depreciation	30,004	30,004	30,004	30,004
<b>Total Operating Expenditure</b>	<b>74,647</b>	<b>74,647</b>	<b>74,647</b>	<b>74,647</b>
<b>RESULT</b>	<b>18,147</b>	<b>18,147</b>	<b>18,147</b>	<b>18,147</b>
<b>NETT OVERALL RESULT</b>	<b>17,619</b>	<b>45,423</b>	<b>48,246</b>	<b>51,153</b>
<b>LIBRARY &amp; CHILDRENS SERVICES</b>				
<b><u>OPERATING INCOME</u></b>				
Family Day Care	-445,000	-461,975	-479,459	-497,468
Grants	-375,000	-389,333	-404,096	-419,302
Fees & Levies	-70,000	-72,642	-75,363	-78,166
<b>Total Operating Income</b>	<b>-445,000</b>	<b>-461,975</b>	<b>-479,459</b>	<b>-497,468</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Family Day Care	445,000	461,975	479,459	497,468
Employee Costs	98,153	101,262	104,465	107,763
Carer Training	2,000	2,015	2,031	2,048
Meeting Costs	150	169	188	207
Insurance	500	500	500	500
Advertising	1,500	1,577	1,657	1,739
Expenses - Other	5,000	5,185	5,376	5,573
Mobile Phone Expenses	300	323	347	372
Computer Support	750	796	844	893
Equipment	4,000	4,102	4,207	4,315
Licence Fee	1,200	1,237	1,275	1,315
Child Care Benefit (Cost Neutral)	270,000	281,433	293,209	305,338
Contribution to Plant	12,000	12,000	12,000	12,000
Overheads Income offset to Childrens Services	48,937	50,216	51,534	52,890
Transfer to Internal Reserves	510	1,158	1,826	2,514
<b>Total Operating Expenditure</b>	<b>445,000</b>	<b>461,975</b>	<b>479,459</b>	<b>497,468</b>
<b>RESULT</b>	<b>0</b>	<b>-0</b>	<b>-0</b>	<b>-0</b>
<b><u>OPERATING INCOME</u></b>				
Mobile Resource Unit	-309,110	-316,467	-324,044	-331,849
Grants	-284,000	-290,729	-297,661	-304,800
Toy Library Contributions	-110	-119	-129	-139
Fees & Levies	-25,000	-25,618	-26,255	-26,910
<b>Total Operating Income</b>	<b>-309,110</b>	<b>-316,467</b>	<b>-324,044</b>	<b>-331,849</b>

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<b><u>OPERATING EXPENDITURE</u></b>				
<b>Mobile Resource Unit</b>	<b>309,110</b>	<b>316,466</b>	<b>324,044</b>	<b>331,848</b>
Employee Costs	178,100	182,735	187,509	192,426
Advertising	2,000	2,062	2,125	2,191
Telephone	300	309	319	329
Equipment	6,000	6,278	6,565	6,860
Supplies	15,000	15,340	15,690	16,051
Licence Fee	1,200	1,237	1,275	1,315
Children's Expo	15,000	15,000	15,000	15,000
Electricity - Ungarie	1,500	1,531	1,563	1,596
Playgroup Rental	1,750	1,765	1,781	1,798
Water - Ungarie	1,000	1,015	1,031	1,048
Sundry	1,000	1,015	1,031	1,048
Contribution to Plant - MRU Vehicle Operatin	12,000	12,000	12,000	12,000
Overheads	29,825	30,823	31,851	32,910
Transfer to Internal Reserves	44,435	45,355	46,303	47,279
<b>Total Operating Expenditure</b>	<b>309,110</b>	<b>316,466</b>	<b>324,044</b>	<b>331,848</b>
<b>Total Expenditure</b>	<b>309,110</b>	<b>316,466</b>	<b>324,044</b>	<b>331,848</b>
<b>RESULT</b>	<b>0</b>	<b>-0</b>	<b>-0</b>	<b>-0</b>
<b><u>OPERATING INCOME</u></b>				
<b>Pre School</b>	<b>-570,200</b>	<b>-585,320</b>	<b>-600,894</b>	<b>-616,935</b>
Grants	-450,000	-461,609	-473,566	-485,881
Fees	-120,000	-123,511	-127,128	-130,854
Donations	-200	-200	-200	-200
<b>Total Operating Income</b>	<b>-570,200</b>	<b>-585,320</b>	<b>-600,894</b>	<b>-616,935</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Pre School</b>	<b>570,200</b>	<b>585,320</b>	<b>600,894</b>	<b>616,935</b>
Employee Costs	416,650	424,375	432,332	440,527
Advertising	1,500	1,531	1,563	1,596
Other Operating Expenditure	5,000	5,031	5,063	5,096
Licence Fee	1,200	1,237	1,275	1,315
Preschool Resources	14,000	15,391	16,823	18,298
Rates	4,100	4,203	4,308	4,415
Maintenance	17,000	18,545	20,136	21,775
Activities	1,200	1,236	1,273	1,311
Transfer to Preschool Reserves	17,508	20,005	22,577	25,227
Depreciation	29,382	29,382	29,382	29,382
Overheads	62,660	64,385	66,162	67,993
<b>Total Operating Expenditure</b>	<b>570,200</b>	<b>585,320</b>	<b>600,894</b>	<b>616,935</b>
<b>RESULT</b>	<b>0</b>	<b>0</b>	<b>-0</b>	<b>-0</b>
<b><u>OPERATING INCOME</u></b>				
<b>Library</b>	<b>-114,469</b>	<b>-115,659</b>	<b>-116,884</b>	<b>-118,146</b>
Grants	-50,632	-51,652	-52,702	-53,784
NEC Rebate	-360	-360	-360	-360
Sundry Income	-6,000	-6,139	-6,282	-6,430
Fines	-400	-431	-463	-496
Overheads	-57,077	-57,077	-57,077	-57,077
<b>Total Operating Income</b>	<b>-114,469</b>	<b>-115,659</b>	<b>-116,884</b>	<b>-118,146</b>



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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Library</b>	<b>379,245</b>	<b>389,174</b>	<b>399,400</b>	<b>409,933</b>
Employee Costs	218,459	225,826	233,415	241,231
Administration	5,500	5,639	5,782	5,930
Photocopier Lease Charges	2,900	2,900	2,900	2,900
Printing & Stationery	4,000	4,108	4,220	4,334
Mobile Phone Expenses	1,000	1,049	1,100	1,153
Advertising	2,000	2,031	2,063	2,096
Collection Costs	11,000	11,278	11,565	11,860
Insight Support/Subscription	15,000	15,000	15,000	15,000
Client Books & Periodicals	100	115	131	148
Library Consumables	400	419	438	457
Freight	200	231	263	296
Library Project costs (Funded)	16,000	16,000	16,000	16,000
Library Maintenance	20,000	20,479	20,972	21,480
Library Activities	12,000	12,309	12,627	12,955
Cleaning	17,000	17,565	18,148	18,748
Contribution to Plant	12,000	12,000	12,000	12,000
Depreciation	13,872	13,872	13,872	13,872
Corporate Support Overhead	27,814	28,351	28,904	29,474
<b>Total Operating Expenditure</b>	<b>379,245</b>	<b>389,174</b>	<b>399,400</b>	<b>409,933</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Library</b>	<b>45,000</b>	<b>45,000</b>	<b>43,000</b>	<b>45,000</b>
Library Books	40,000	40,000	38,000	40,000
AV Materials	5,000	5,000	5,000	5,000
<b>Total Capital Expenditure</b>	<b>45,000</b>	<b>45,000</b>	<b>43,000</b>	<b>45,000</b>
<b>Total Expenditure</b>	<b>424,245</b>	<b>434,174</b>	<b>442,400</b>	<b>454,933</b>
<b>RESULT</b>	<b>309,776</b>	<b>318,515</b>	<b>325,516</b>	<b>336,787</b>
<b><u>OPERATING INCOME</u></b>				
<b>Childrens Services unit</b>	<b>-91,380</b>	<b>-94,037</b>	<b>-96,775</b>	<b>-99,594</b>
Employee Costs	-48,200	-49,064	-49,955	-50,872
Operating Costs	-43,180	-44,973	-46,820	-48,722
<b>Total Operating Income</b>	<b>-91,380</b>	<b>-94,037</b>	<b>-96,775</b>	<b>-99,594</b>
<b><u>CAPITAL INCOME</u></b>				
<b>Children Services Unit</b>	<b>-65,587</b>	<b>0</b>	<b>0</b>	<b>0</b>
Transfer Fr Preschool Reserve	-65,587	0	0	0
<b>Total Capital Income</b>	<b>-65,587</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>-156,967</b>	<b>-94,037</b>	<b>-96,775</b>	<b>-99,594</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Childrens Services unit</b>	<b>163,041</b>	<b>165,698</b>	<b>168,436</b>	<b>171,255</b>
Employee Costs	53,772	54,636	55,527	56,444
Telephone	3,600	3,693	3,788	3,887
Electricity	7,500	7,655	7,814	7,978
Water - Golden Field	500	515	531	548
Security	500	515	531	548
Gas	1,000	1,062	1,125	1,191
Sanitary Maintenance	200	215	231	248
Rates	4,500	4,526	4,552	4,579
Maintenance & Repairs	9,000	9,402	9,815	10,242
Cleaning	25,000	25,538	26,091	26,662
Groceries	1,300	1,315	1,331	1,348
Craft	4,000	4,062	4,125	4,191
Stationery	1,000	1,015	1,031	1,048
Photocopier Lease Charges	3,000	3,080	3,163	3,248
Cleaning Supplies	3,000	3,108	3,220	3,334
Water	350	365	381	398
Overheads	44,819	44,995	45,176	45,363
<b>Total Operating Expenditure</b>	<b>163,041</b>	<b>165,698</b>	<b>168,436</b>	<b>171,255</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Childrens Services</b>	<b>65,587</b>	<b>0</b>	<b>10,000</b>	<b>0</b>
Soft fall Restoration	0		10,000	
Painting	5,300			
Rangehood and electrical	1,837			
Shed	20,000			
Air Conditioning	18,950			
Shade Sail	7,500			
Landscaping	12,000			
<b>Total Capital Expenditure</b>	<b>65,587</b>	<b>0</b>	<b>10,000</b>	<b>0</b>
<b>Total Expenditure</b>	<b>228,628</b>	<b>165,698</b>	<b>178,436</b>	<b>171,255</b>
<b>RESULT</b>	<b>71,661</b>	<b>71,661</b>	<b>81,661</b>	<b>71,661</b>
<b>NETT OVERALL RESULT</b>	<b>381,437</b>	<b>390,175</b>	<b>407,176</b>	<b>408,447</b>
<b>COMMUNITY SERVICES</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Community Development</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Community Development</b>	<b>579,935</b>	<b>588,768</b>	<b>597,866</b>	<b>607,236</b>
CSM Employee Costs	405,665	411,915	418,353	424,984
Phone Expenses	500	500	500	500
CSM Contribution to Plant	12,000	12,000	12,000	12,000
Subscriptions, Memberships & Publications	6,000	6,155	6,314	6,478
Telephone Costs	1,200	1,293	1,388	1,487
Access Plan Implementation	10,000	10,309	10,627	10,955
Community Plan Implementation	13,000	13,309	13,627	13,955
Cultural Plan Implementation	20,000	20,309	20,627	20,955
Printing & Stationery	500	531	563	596
Christmas Event	5,000	5,000	5,000	5,000
Youth Services	20,500	21,118	21,755	22,410
Youth Week	1,500	1,500	1,500	1,500
Overheads	72,070	72,829	73,611	74,417
Contribution to Plant	12,000	12,000	12,000	12,000
<b>Total Operating Expenditure</b>	<b>579,935</b>	<b>588,768</b>	<b>597,866</b>	<b>607,236</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Community Development</b>	<b>0</b>	<b>15,000</b>	<b>20,000</b>	<b>20,000</b>
Youth Projects	0	15,000	20,000	20,000
<b>Total Capital Expenditure</b>	<b>0</b>	<b>15,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Total Expenditure</b>	<b>579,935</b>	<b>603,768</b>	<b>617,866</b>	<b>627,236</b>
<b>NETT OVERALL RESULT</b>	<b>579,935</b>	<b>603,768</b>	<b>617,866</b>	<b>627,236</b>
<b><u>REGULATORY ACTIVITIES</u></b>				
<b><u>OPERATING INCOME</u></b>				
<b>Regulatory Activities</b>	<b>-13,750</b>	<b>-14,080</b>	<b>-14,420</b>	<b>-14,770</b>
Commission - Registration Fees	-8,000	-8,201	-8,408	-8,621
Sales	-1,000	-1,030	-1,061	-1,093
Penalty Infringement Notices	-2,000	-2,031	-2,063	-2,096
Impounding Fees - Companion Animals	-1,000	-1,015	-1,031	-1,048
Impounding Fees - General	-500	-515	-530	-546
Sustenance Charges - Stock	-250	-258	-265	-273
Environmental Enforcement	-500	-515	-530	-546
Sustenance Charges Companion Animals	-500	-515	-531	-548
<b>Total Operating Income</b>	<b>-13,750</b>	<b>-14,080</b>	<b>-14,420</b>	<b>-14,770</b>
<b>Total Income</b>	<b>-13,750</b>	<b>-14,080</b>	<b>-14,420</b>	<b>-14,770</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Regulatory Activities</b>	<b>103,417</b>	<b>104,732</b>	<b>106,086</b>	<b>107,481</b>
Employee Costs	13,900	14,012	14,127	14,246
Veterinary Support	2,000	2,062	2,125	2,191
Telephone Costs	500	515	530	546
Impounding Expenses General Duties	38,500	39,118	39,755	40,410
Payable - Dog Registrations	5,000	5,108	5,220	5,334
Education Programs	500	515	531	548
Parking Compliance	250	258	265	273
Environmental Enforcement	2,000	2,060	2,122	2,185
Impounding Facilities	34,850	35,097	35,352	35,614
Depreciation- Dog Control	1,168	1,168	1,168	1,168
Overheads	4,749	4,819	4,890	4,964
<b>Total Operating Expenditure</b>	<b>103,417</b>	<b>104,732</b>	<b>106,086</b>	<b>107,481</b>



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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>CAPITAL EXPENDITURE</u></b>				
Regulatory Activities	3,500	0	0	0
Pound Upgrade	3,500			
<b>Total Capital Expenditure</b>	<b>3,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>106,917</b>	<b>104,732</b>	<b>106,086</b>	<b>107,481</b>
<b>NETT OVERALL RESULT</b>	<b>93,167</b>	<b>90,652</b>	<b>91,666</b>	<b>92,710</b>
<b>COMMUNITY RELATIONS</b>				
<b><u>OPERATING INCOME</u></b>				
Community Relations	0	0	0	0
Contributions	0			
<b>Total Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Community Relations	140,230	144,061	148,000	152,051
Community Meetings & Functions incl forums, Aust Day	15,450	15,914	16,391	16,883
Rates Donations	9,270	9,548	9,835	10,130
Community Donations	50,000	51,500	53,045	54,636
Funeral Traffic Management	2,000	2,000	2,000	2,000
Traffic Management Event	2,000	2,000	2,000	2,000
Sec 355 Committees	10,300	10,609	10,927	11,255
Scholarships	9,000	9,225	9,456	9,692
Community Relations - Overheads	12,210	12,515	12,828	13,149
Public Relations	30,000	30,750	31,519	32,307
<b>Total Operating Expenditure</b>	<b>140,230</b>	<b>144,061</b>	<b>148,000</b>	<b>152,051</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Community Relations	0	5,000	5,000	5,000
Strategic Planning	0	5,000	5,000	5,000
<b>Total Capital Expenditure</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Total Expenditure</b>	<b>140,230</b>	<b>149,061</b>	<b>153,000</b>	<b>157,051</b>
<b>NETT OVERALL RESULT</b>	<b>140,230</b>	<b>149,061</b>	<b>153,000</b>	<b>157,051</b>
<b>COMMUNITY SERVICES</b>	<b>1,212,388</b>	<b>1,279,078</b>	<b>1,317,954</b>	<b>1,336,597</b>
<b>DEVELOPMENT SERVICES</b>				
<b>SUPPORT</b>				
<b><u>OPERATING INCOME</u></b>				
Support	0	0	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Support	554,526	568,719	583,337	598,394
Employee Costs	461,700	473,442	485,536	497,993
Advertising	1,500	1,655	1,814	1,978
Subscriptions	3,000	3,093	3,188	3,287
Office Equipment - minor capital	1,500	1,515	1,531	1,548
Legal Costs	5,000	5,618	6,255	6,910
Printing and Stationary	1,250	1,281	1,313	1,346
LPI Title Searches	100	115	131	148
Sundry	1,500	1,593	1,688	1,787
Council Buildings Maintenance Project	2,500	2,500	2,500	2,500
Contribution to Plant	24,000	24,000	24,000	24,000

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
Development Services - Overheads	51,090	52,521	53,995	55,513
Depreciation	1,386	1,386	1,386	1,386
<b>Total Operating Expenditure</b>	<b>554,526</b>	<b>568,719</b>	<b>583,337</b>	<b>598,394</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Support</b>	<b>15,000</b>	<b>30,000</b>	<b>40,000</b>	<b>30,000</b>
Council Buildings Project	0	30,000	40,000	30,000
RCD Compliance Capital	15,000	-	-	-
<b>Total Capital Expenditure</b>	<b>15,000</b>	<b>30,000</b>	<b>40,000</b>	<b>30,000</b>
<b>Total Expenditure</b>	<b>569,526</b>	<b>598,719</b>	<b>623,337</b>	<b>628,394</b>
<b>NETT OVERALL RESULT</b>	<b>569,526</b>	<b>598,719</b>	<b>623,337</b>	<b>628,394</b>
<b>DEVELOPMENTAL CONTROL</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Developmental Control</b>	<b>-75,050</b>	<b>-79,136</b>	<b>-83,345</b>	<b>-87,680</b>
Development Applications	-30,000	-30,927	-31,882	-32,865
Complying Development Certificate	-3,000	-3,309	-3,627	-3,955
Advertised Dev Fees	-100	-103	-106	-109
Swimming Pool Inspections/Certificates	-750	-773	-796	-820
Construction Certificates	-1,000	-1,309	-1,627	-1,955
Outstanding Orders/Notices Sec 608	-500	-515	-530	-546
Penalty Infringement - EP Act	-500	-531	-563	-596
Subdivision Certificates	-500	-515	-530	-546
Compliance Inspections	-10,000	-10,309	-10,627	-10,955
Building Certificates	-500	-562	-625	-691
Drainage Diagrams	-2,000	-2,046	-2,094	-2,143
Planning Certificates (Section 149/2 and 5)	-12,500	-12,886	-13,284	-13,694
Dwelling Entitlement	-100	-103	-106	-109
Commissions	-500	-500	-500	-500
Long Service Levy	-500	-515	-531	-548
Section 68 - Part A - Manufactured Dwellings	-2,000	-2,015	-2,031	-2,048
Section 68 - Part B Water Supply Work/Sewer	-250	-265	-281	-298
Section 68 - Part C General Management of	-1,000	-1,008	-1,016	-1,024
Section 68 - Part C Install OSSM	-5,500	-5,531	-5,563	-5,596
Section 68 - Part C Operate OSSM	-3,000	-3,773	-4,568	-5,388
Section 68 - Part C Inspec of OSSM	-100	-873	-1,668	-2,488
Section 68 - Part D Community Land	-250	-253	-256	-260
Section 68 - Part E Public Roads (Banners)	-500	-515	-531	-548
<b>Total Operating Income</b>	<b>-75,050</b>	<b>-79,136</b>	<b>-83,345</b>	<b>-87,680</b>
<b>Total Income</b>	<b>-75,050</b>	<b>-79,136</b>	<b>-83,345</b>	<b>-87,680</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Developmental Control</b>	<b>4,240</b>	<b>4,504</b>	<b>4,775</b>	<b>5,055</b>
Advertising	500	562	625	691
Development Control - Overheads	3,740	3,942	4,150	4,364
<b>Total Operating Expenditure</b>	<b>4,240</b>	<b>4,504</b>	<b>4,775</b>	<b>5,055</b>

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<b><u>CAPITAL EXPENDITURE</u></b>				
Developmental Control	0	0	0	0
Total Capital Expenditure	0	0	0	0
Total Expenditure	4,240	4,504	4,775	5,055
<b>NETT OVERALL RESULT</b>	<b>-70,810</b>	<b>-74,633</b>	<b>-78,570</b>	<b>-82,626</b>
<b>ENVIRONMENTAL PLANNING</b>				
<b><u>OPERATING INCOME</u></b>				
Environmental Planning	-19,250	-19,642	-20,047	-20,463
Grant - Heritage Advisor	-7,500	-7,631	-7,767	-7,906
Grant - Heritage Program	-8,500	-8,668	-8,842	-9,021
Map Sales	-250	-250	-250	-250
Contributions - Sec. 94	-2,500	-2,577	-2,657	-2,739
Heritage Plaques Contributions	-500	-515	-531	-548
Total Operating Income	-19,250	-19,642	-20,047	-20,463
Total Income	-19,250	-19,642	-20,047	-20,463
<b><u>OPERATING EXPENDITURE</u></b>				
Environmental Planning	140,348	144,170	148,182	152,315
Heritage (Heritage Adviser \$13,000)	15,000	15,394	15,800	16,218
Interpretative Panels Project	1,500	1500	1500	1500
Heritage - Local Heritage Fund (matching fund)	30,000	30,505	31,026	31,562
Heritage Promotion Week	2,500	2,500	2,575	2,652
Strategic Planning Project	50,000	50,015	50,031	50,048
GIS Project (Software, hardware, training)	35,000	37,627	40,332	43,118
Environmental Planning - Overheads	6,348	6,629	6,919	7,217
Transfer to Sec 94 Contributions Reserve	0			
Total Operating Expenditure	140,348	144,170	148,182	152,315
<b><u>CAPITAL EXPENDITURE</u></b>				
Environmental Planning	0	0	0	0
Total Capital Expenditure	0	0	0	0
Total Expenditure	140,348	144,170	148,182	152,315
<b>NETT OVERALL RESULT</b>	<b>121,098</b>	<b>124,528</b>	<b>128,136</b>	<b>131,852</b>
<b>PUBLIC HEALTH &amp; ENVIRONMENT</b>				
<b><u>OPERATING INCOME</u></b>				
Public Health & Environment	-8,000	-8,386	-8,783	-9,192
Swimming Pool Compliance	-500	-515	-530	-546
Inspection Fees	-6,500	-6,809	-7,127	-7,455
Enforcement Activities	-250	-265	-281	-298
Penalty Infringement - Food Act/POEO	-500	-531	-563	-596
Applications	-250	-265	-281	-298
Total Operating Income	-8,000	-8,386	-8,783	-9,192
Total Income	-8,000	-8,386	-8,783	-9,192
<b><u>OPERATING EXPENDITURE</u></b>				
Public Health & Environment	4,703	5,182	5,676	6,184
Education Programs	1,000	1,124	1,251	1,382
Enforcement Costs	3,000	3,232	3,470	3,716
Inspections	500	515	531	548
Health & Environment - Overheads	203	311	423	538
Total Operating Expenditure	4,703	5,182	5,676	6,184



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<b><u>CAPITAL EXPENDITURE</u></b>				
Public Health & Environment	0	0	0	0
Total Capital Expenditure	0	0	0	0
Total Expenditure	4,703	5,182	5,676	6,184
<b>NETT OVERALL RESULT</b>	<b>-3,297</b>	<b>-3,204</b>	<b>-3,107</b>	<b>-3,008</b>
<b>COUNCIL PROPERTY MAINTENANCE</b>				
<b><u>OPERATING INCOME</u></b>				
Income	0	0	0	0
Total Operating Income	0	0	0	0
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Council Chambers</b>	<b>265,237</b>	<b>269,709</b>	<b>274,315</b>	<b>279,059</b>
Cleaning	43,000	44,007	45,045	46,114
Waste Disposal	200	246	294	343
Electricity	50,000	51,777	53,607	55,492
Security	1,500	1500	1500	1500
Maintenance & Repairs	57,500	58,891	60,323	61,798
Water Charges	2,750	2,827	2,907	2,989
Rates	8,425	8,599	8,777	8,962
Depreciation	101,862	101,862	101,862	101,862
Total Operating Expenditure	265,237	269,709	274,315	279,059
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Council Chambers</b>	<b>0</b>	<b>1,500</b>	<b>2,000</b>	<b>2,000</b>
Christmas Lights	0	1,500	2,000	2,000
Total Capital Expenditure	0	1,500	2,000	2,000
Total Expenditure	265,237	271,209	276,315	281,059
<b>RESULT</b>	<b>265,237</b>	<b>271,209</b>	<b>276,315</b>	<b>281,059</b>
<b><u>OPERATING INCOME</u></b>				
<b>10 Shire St</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Total Operating Income	0	0	0	0
<b><u>OPERATING EXPENDITURE</u></b>				
<b>10 Shire St</b>	<b>29,443</b>	<b>30,083</b>	<b>30,743</b>	<b>31,422</b>
Electricity	6,000	6,180	6,365	6,556
Water Charges	200	262	325	391
Cleaning	13,000	13,337	13,684	14,041
Maintenance & Repairs	2,000	2,062	2,125	2,191
Depreciation	8,243	8,243	8,243	8,243
Total Operating Expenditure	29,443	30,083	30,743	31,422
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>10 Shire St</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Total Capital Expenditure	0	0	0	0
Total Expenditure	29,443	30,083	30,743	31,422
<b>RESULT</b>	<b>29,443</b>	<b>30,083</b>	<b>30,743</b>	<b>31,422</b>
<b><u>OPERATING INCOME</u></b>				
<b>Public Halls &amp; Museums</b>	<b>-9,100</b>	<b>-9,103</b>	<b>-9,106</b>	<b>-9,110</b>
Museum Advisor Contribution	-9,000	-9,000	-9,000	-9,000
Sundry Income	-100	-103	-106	-110
Total Operating Income	-9,100	-9,103	-9,106	-9,110

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<b><u>OPERATING EXPENDITURE</u></b>				
<b>Public Halls &amp; Museums</b>	<b>123,241</b>	<b>123,819</b>	<b>124,414</b>	<b>125,028</b>
Museum Advisor Travelling	2,000	2,037	2,075	2,115
Museum Advisor Expense	16,400	16,400	16,400	16,400
Maintenance & Repairs	27,500	27,886	28,284	28,694
Water Charges	2,375	2,406	2,438	2,471
Rates	11,760	11,884	12,011	12,143
Depreciation	63,206	63,206	63,206	63,206
<b>Total Operating Expenditure</b>	<b>123,241</b>	<b>123,819</b>	<b>124,414</b>	<b>125,028</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Public Halls &amp; Museums</b>	<b>11,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ungarie Museum Internal Alteration	2,500			
Repair Ungarie Museum Roof	9,000			
<b>Total Capital Expenditure</b>	<b>11,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>134,741</b>	<b>123,819</b>	<b>124,414</b>	<b>125,028</b>
<b>RESULT</b>	<b>125,641</b>	<b>114,716</b>	<b>115,308</b>	<b>115,918</b>
<b><u>OPERATING INCOME</u></b>				
<b>Caravan Park</b>	<b>-19,000</b>	<b>-19,000</b>	<b>-19,000</b>	<b>-19,000</b>
Caravan Park Lease	-19,000	-19,000	-19,000	-19,000
<b>Total Operating Income</b>	<b>-19,000</b>	<b>-19,000</b>	<b>-19,000</b>	<b>-19,000</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Caravan Park</b>	<b>37,851</b>	<b>38,006</b>	<b>38,165</b>	<b>38,329</b>
Repairs & Maintenance	2,500	2,655	2,814	2,978
Depreciation	35,351	35,351	35,351	35,351
<b>Total Operating Expenditure</b>	<b>37,851</b>	<b>38,006</b>	<b>38,165</b>	<b>38,329</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Caravan Park</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Caravan Park Essential Fire Upgrade	40,000			
<b>Total Capital Expenditure</b>	<b>40,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>77,851</b>	<b>38,006</b>	<b>38,165</b>	<b>38,329</b>
<b>RESULT</b>	<b>58,851</b>	<b>19,006</b>	<b>19,165</b>	<b>19,329</b>
<b><u>OPERATING INCOME</u></b>				
<b>Residences</b>	<b>-71,115</b>	<b>-73,188</b>	<b>-75,323</b>	<b>-77,522</b>
Calleen St Rental	-1,842	-1,842	-1,842	-1,842
Rental - Residences (Input Taxed)	-69,273	-71,346	-73,481	-75,680
<b>Total Operating Income</b>	<b>-71,115</b>	<b>-73,188</b>	<b>-75,323</b>	<b>-77,522</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Residences</b>	<b>22,704</b>	<b>24,810</b>	<b>26,980</b>	<b>29,215</b>
Maintenance & Operating Costs	6,500	8,533	10,627	12,784
Rates - Council Properties	2,904	2,977	3,053	3,130
Depreciation	13,300	13,300	13,300	13,300
<b>Total Operating Expenditure</b>	<b>22,704</b>	<b>24,810</b>	<b>26,980</b>	<b>29,215</b>
<b>Total Expenditure</b>	<b>22,704</b>	<b>24,810</b>	<b>26,980</b>	<b>29,215</b>
<b>RESULT</b>	<b>-48,411</b>	<b>-48,377</b>	<b>-48,343</b>	<b>-48,307</b>
<b><u>OPERATING INCOME</u></b>				
<b>Literary Institute</b>	<b>-16,800</b>	<b>-16,800</b>	<b>-16,800</b>	<b>-16,800</b>
Rental	-16,800	-16,800	-16,800	-16,800
<b>Total Operating Income</b>	<b>-16,800</b>	<b>-16,800</b>	<b>-16,800</b>	<b>-16,800</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING EXPENDITURE</u></b>				
Literary Institute	33,604	33,697	33,792	33,891
Maintenance & Repair	2,000	2,093	2,188	2,287
Depreciation	31,604	31,604	31,604	31,604
<b>Total Operating Expenditure</b>	<b>33,604</b>	<b>33,697</b>	<b>33,792</b>	<b>33,891</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>33,604</b>	<b>33,697</b>	<b>33,792</b>	<b>33,891</b>
<b>RESULT</b>	<b>16,804</b>	<b>16,897</b>	<b>16,992</b>	<b>17,091</b>
<b><u>OPERATING INCOME</u></b>				
123 Railway Rd, WW (Mens Shed)	-52	-52	-52	-52
Rental	-52	-52	-52	-52
<b>Total Operating Income</b>	<b>-52</b>	<b>-52</b>	<b>-52</b>	<b>-52</b>
<b><u>OPERATING EXPENDITURE</u></b>				
123 Railway Rd, WW	1,000	1,000	1,000	1,000
Maintenance & Repair	1,000	1,000	1,000	1,000
<b>Total Operating Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Total Expenditure</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>RESULT</b>	<b>948</b>	<b>948</b>	<b>948</b>	<b>948</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Ungarie Retirement Village	11,988	11,988	11,988	11,988
Depreciation	11,988	11,988	11,988	11,988
<b>Total Operating Expenditure</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>
<b>RESULT</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>	<b>11,988</b>
<b><u>OPERATING INCOME</u></b>				
Caltex Truck Stop	-13,000	-13,000	-13,000	-13,000
Rental	-13,000	-13,000	-13,000	-13,000
<b>Total Operating Income</b>	<b>-13,000</b>	<b>-13,000</b>	<b>-13,000</b>	<b>-13,000</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Caltex Truck Stop	0	0	0	0
<b>Total Operating Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT</b>	<b>-13,000</b>	<b>-13,000</b>	<b>-13,000</b>	<b>-13,000</b>
<b><u>OPERATING INCOME</u></b>				
West Wyalong Ambulance Station	-110	-110	-110	-110
Sundry Income	-110	-110	-110	-110
<b>Total Operating Income</b>	<b>-110</b>	<b>-110</b>	<b>-110</b>	<b>-110</b>
<b><u>OPERATING EXPENDITURE</u></b>				
West Wyalong Ambulance Station	6,858	6,858	6,858	6,858
Depreciation	6,858	6,858	6,858	6,858
<b>Total Operating Expenditure</b>	<b>6,858</b>	<b>6,858</b>	<b>6,858</b>	<b>6,858</b>
<b>RESULT</b>	<b>6,748</b>	<b>6,748</b>	<b>6,748</b>	<b>6,748</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Surplus Land/Operational Land	4,338	4,468	4,602	4,740
Rates	4,338	4,468	4,602	4,740
<b>Total Operating Expenditure</b>	<b>4,338</b>	<b>4,468</b>	<b>4,602</b>	<b>4,740</b>
<b>RESULT</b>	<b>4,338</b>	<b>4,468</b>	<b>4,602</b>	<b>4,740</b>
<b>NETT OVERALL RESULT</b>	<b>458,587</b>	<b>414,685</b>	<b>421,466</b>	<b>427,936</b>
<b>TOTAL DEVELOPMENT SERVICES</b>	<b>1,075,104</b>	<b>1,060,096</b>	<b>1,091,262</b>	<b>1,102,548</b>
<b>TOTAL COMMUNITY &amp; DEVELOPMEI</b>	<b>2,287,492</b>	<b>2,339,174</b>	<b>2,409,216</b>	<b>2,439,146</b>



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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b>WORKS &amp; SERVICES</b>				
<b>WORKS ADMINISTRATION</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Engineering Services</b>	<b>-171,525</b>	<b>-175,558</b>	<b>-179,713</b>	<b>-183,989</b>
On-Road Diesel Fuel Rebate	-65,714	-67,568	-69,478	-71,445
Contributions - Phones	-5,181	-5,213	-5,246	-5,277
Charges- Plans etc	-530	-545	-561	-578
Internal Charges	-100,100	-102,232	-104,428	-106,690
<b>Engineering Employment Overheads</b>	<b>-1,626,959</b>	<b>-1,672,532</b>	<b>-1,719,473</b>	<b>-1,767,822</b>
Oncost Recoveries - Noxious Weeds	-66,574	-68,451	-70,385	-72,377
Oncost Recoveries - Plant Mtce	-148,355	-152,539	-156,848	-161,286
Oncost Recoveries - Private works	-21,270	-21,550	-21,838	-22,135
Oncost Recoveries - Internal Works	-1,390,760	-1,429,992	-1,470,402	-1,512,024
<b>Gravel Activity</b>	<b>-1,882,000</b>	<b>-1,530,002</b>	<b>-1,530,002</b>	<b>-1,571,242</b>
Gravel Revenue	-1,882,000	-1,530,002	-1,530,002	-1,571,242
<b>Private Works</b>	<b>-168,000</b>	<b>-170,163</b>	<b>-172,391</b>	<b>-174,686</b>
Private Works	-168,000	-170,163	-172,391	-174,686
<b>Total Operating Income</b>	<b>-3,848,484</b>	<b>-3,548,256</b>	<b>-3,601,579</b>	<b>-3,697,739</b>
<b><u>CAPITAL INCOME</u></b>				
<b>Engineering Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Community Infrastructure Development	0			
<b>Total Capital Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>-3,848,484</b>	<b>-3,548,256</b>	<b>-3,601,579</b>	<b>-3,697,739</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Engineering Services</b>	<b>1,876,331</b>	<b>1,924,517</b>	<b>1,974,148</b>	<b>2,025,269</b>
Employee Costs	910,547	934,883	959,950	985,768
Office Expenses	17,000	17,321	17,652	17,993
Rural Addressing	200	262	325	391
Advertising	4,000	4,064	4,129	4,197
Stationery & Printing	5,618	5,936	6,264	6,602
Mobile Telephone Expenses	8,000	8,108	8,220	8,334
Consultancies	29,469	30,087	30,724	31,379
Minor Capital Purchases (< \$1000)	2,000	2,000	2,000	2,000
Photocopy Costs	10,300	10,609	10,927	11,255
Contribution to Plant	60,000	60,000	60,000	60,000
Asset Expenses	15,000	15,000	15,000	15,000
Works & Services - Overheads	811,887	833,936	856,647	880,039
Depreciation	2,310	2,310	2,310	2,310

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<b>Engineering Employment Overheads</b>	<b>1,177,695</b>	<b>1,207,752</b>	<b>1,238,587</b>	<b>1,270,221</b>
Annual Leave	217,693	223,135	228,714	234,432
Sick Leave	163,247	167,328	171,511	175,799
Long Service Leave	184,194	188,799	193,519	198,357
Public Holidays	151,226	155,007	158,882	162,854
Superannuation	265,443	272,079	278,881	285,853
Backpays (Assessments)	5,530	5,668	5,810	5,955
Idle Time - Inclement Weather	109,538	112,628	115,811	119,089
Training Wages (Outdoor)	80,824	83,108	85,460	87,882
<b>Depot Management</b>	<b>130,286</b>	<b>132,800</b>	<b>135,390</b>	<b>138,057</b>
Operating Expenses	39,296	40,092	40,911	41,755
Depot - Travelling Expenses	300	300	300	300
Cleaning	9,000	9,164	9,332	9,506
Electricity	14,000	14,127	14,257	14,392
PPE & Outdoor Clothing	20,000	20,600	21,218	21,855
Council Freight	7,000	7,216	7,439	7,669
Telephone	11,350	11,700	12,061	12,432
Water Charges	800	837	875	915
Rates	10,545	10,770	11,001	11,239
Depreciation	17,995	17,995	17,995	17,995
<b>Gravel Activity</b>	<b>628,346</b>	<b>628,380</b>	<b>628,415</b>	<b>645,334</b>
Gravel Production Costs	530,000	530,000	530,000	546,883
Gravel Pit Management	1,789	1,823	1,858	1,894
Depreciation	96,557	96,557	96,557	96,557
<b>Road Safety Officer</b>	<b>13,991</b>	<b>14,386</b>	<b>14,792</b>	<b>15,211</b>
Costs Road Safety Officer	13,991	14,386	14,792	15,211
<b>Private Works</b>	<b>114,732</b>	<b>116,164</b>	<b>117,639</b>	<b>119,159</b>
Private Works Expenditure	114,732	116,164	117,639	119,159
<b>Total Operating Expenditure</b>	<b>3,941,382</b>	<b>4,023,999</b>	<b>4,108,972</b>	<b>4,213,250</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Depot Management</b>	<b>63,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Creation of formal Male/Female toilets at Depot	30,000			
Landscaping outside Chauvel St Depot Fence	15,000			
Complete construction of Material storage bin	15,000			
Industrial Extraction fan for store room at Chauvel St	3,000			
<b>Works Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>63,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>4,004,382</b>	<b>4,023,999</b>	<b>4,108,972</b>	<b>4,213,250</b>
<b>RESULT</b>	<b>155,898</b>	<b>475,743</b>	<b>507,393</b>	<b>515,511</b>
<b>PLANT RUNNING</b>				
<b>OPERATING INCOME</b>	<b>-3,102,673</b>	<b>-3,177,011</b>	<b>-3,253,579</b>	<b>-3,332,444</b>
<b>Plant Management/Workshop</b>				
Vehicle Lease Fees	-40,000	-41,414	-42,870	-44,370
Contribution to Plant	-336,000	-336,000	-336,000	-336,000
Plant Hire Income	-2,726,673	-2,799,597	-2,874,709	-2,952,074
<b>Total Operating Income</b>	<b>-3,102,673</b>	<b>-3,177,011</b>	<b>-3,253,579</b>	<b>-3,332,444</b>

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<b><u>CAPITAL INCOME</u></b>				
Plant Management/Workshop	-193,800	-594,104	-611,927	-630,285
Plant & Equipment	-193,800	-594,104	-611,927	-630,285
<b>Total Capital Income</b>	<b>-193,800</b>	<b>-594,104</b>	<b>-611,927</b>	<b>-630,285</b>
<b>Total Income</b>	<b>-3,296,473</b>	<b>-3,771,115</b>	<b>-3,865,506</b>	<b>-3,962,729</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Plant Management/Workshop	3,294,211	3,344,167	3,395,621	3,448,619
Employee Costs	81,790	83,955	86,186	88,483
Workshop Expenses	40,000	41,533	43,112	44,738
Plant Running Expenses	1,907,103	1,953,360	2,001,005	2,050,080
Depreciation	1,217,318	1,217,318	1,217,318	1,217,318
Contribution to Plant	48,000	48,000	48,000	48,000
<b>Total Operating Expenditure</b>	<b>3,294,211</b>	<b>3,344,167</b>	<b>3,395,621</b>	<b>3,448,619</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Plant Workshop	1,219,580	1,067,550	1,213,800	1,271,500
Plant & Equipment Purchases - Cap	1,022,280	1,042,550	1,188,800	1,243,500
Plant Minor - Cap	33,000	25,000	25,000	28,000
Transfer to Plant R/A Grader replace in 3-4 y	164,300	-	-	-
<b>Total Capital Expenditure</b>	<b>1,219,580</b>	<b>1,067,550</b>	<b>1,213,800</b>	<b>1,271,500</b>
<b>Total Expenditure</b>	<b>4,513,791</b>	<b>4,411,717</b>	<b>4,609,421</b>	<b>4,720,119</b>
<b>RESULT</b>	<b>1,217,318</b>	<b>640,602</b>	<b>743,915</b>	<b>757,389</b>
<b>NETT OVERALL RESULT</b>	<b>1,373,215</b>	<b>1,116,345</b>	<b>1,251,307</b>	<b>1,272,901</b>
<b><u>ROADS WORKS &amp; TRANSPORT</u></b>				
<b><u>OPERATING INCOME</u></b>				
State & National Roads	-173,999	-178,923	-183,995	-189,218
Charges - Newell Hwy	-13,653	-14,039	-14,437	-14,847
Charges - MR57	-117,204	-120,521	-123,938	-127,457
Ordered Works	-43,142	-44,363	-45,620	-46,915
<b>Total Operating Income</b>	<b>-173,999</b>	<b>-178,923</b>	<b>-183,995</b>	<b>-189,218</b>
<b><u>OPERATING EXPENDITURE</u></b>				
State & National Roads	173,999	178,923	183,995	189,218
Newell Hwy SH 17	13,653	14,039	14,437	14,847
State Roads MR57	117,204	120,521	123,938	127,457
Ordered Works - SIMC	43,142	44,363	45,620	46,915
<b>Total Operating Expenditure</b>	<b>173,999</b>	<b>178,923</b>	<b>183,995</b>	<b>189,218</b>
<b>RESULT</b>	<b>0</b>	<b>-0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING INCOME</u></b>				
Regional Roads	-1,175,395	-1,193,088	-1,211,311	-1,218,523
Regional Roads Block Grant - Road (Part Ca	-962,895	-973,790	-985,011	-985,011
Regional Roads Repair 2003/07	-212,500	-219,298	-226,300	-233,512
<b>Total Operating Income</b>	<b>-1,175,395</b>	<b>-1,193,088</b>	<b>-1,211,311</b>	<b>-1,218,523</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Regional Roads	988,120	980,813	1,139,036	1,106,248
Regional Roads (Sealed) Maintenance Work	235,944	743,088	901,311	868,523
Regional Roads Reserve Maintenance Work	229,451	-	-	-
Regional Roads Reseals	0	-	-	-
Regional Roads Signs	76,000	-	-	-
Regional Roads - Traffic Control	209,000	-	-	-
Depreciation (Regional Roads)	237,725	237,725	237,725	237,725
<b>Total Operating Expenditure</b>	<b>988,120</b>	<b>980,813</b>	<b>1,139,036</b>	<b>1,106,248</b>



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<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Regional Roads Works</b>	<b>425,000</b>	<b>450,000</b>	<b>310,000</b>	<b>350,000</b>
MR398 West Widening	425,000	450,000	310,000	350,000
<b>Total Capital Expenditure</b>	<b>425,000</b>	<b>450,000</b>	<b>310,000</b>	<b>350,000</b>
<b>Total Expenditure</b>	<b>1,413,120</b>	<b>1,430,813</b>	<b>1,449,036</b>	<b>1,456,248</b>
<b>RESULT</b>	<b>237,725</b>	<b>237,725</b>	<b>237,725</b>	<b>237,725</b>
<b><u>OPERATING INCOME</u></b>				
<b>Road to Recovery</b>	<b>-252,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Road to Recovery Grant	-252,000	0	0	0
<b>Total Operating Income</b>	<b>-252,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Road to Recovery</b>	<b>252,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Town - White Tank Ln Grenfell & Kurrajong	252,000	0	0	0
<b>Total Operating Expenditure</b>	<b>252,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Roads to Recovery</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Town Streets R2R</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>252,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING INCOME</u></b>				
<b>Revenue Sharing</b>	<b>-2,683,836</b>	<b>-2,757,466</b>	<b>-2,833,305</b>	<b>-2,911,420</b>
FAGS Grant - Roads Component	-2,683,836	-2,757,466	-2,833,305	-2,911,420
<b>Total Operating Income</b>	<b>-2,683,836</b>	<b>-2,757,466</b>	<b>-2,833,305</b>	<b>-2,911,420</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Urban Roadside Maintenance</b>	<b>480,231</b>	<b>484,868</b>	<b>489,645</b>	<b>494,564</b>
Bus Shelters	1,000	1,046	1,094	1,143
Banners & Road Signs	5,500	5,574	5,651	5,729
Road & Street Signs	4,859	5,718	6,603	7,515
Footpath M&R	39,000	41,244	43,555	45,935
Kerb & Gutter M&R	15,672	16,468	17,287	18,131
Urban Drainage	47,264	47,882	48,519	49,174
Depreciation (Urban Roadside)	3,769	3,769	3,769	3,769
Depreciation (K&G)	96,504	96,504	96,504	96,504
Depreciation (Stormwater)	266,663	266,663	266,663	266,663
<b>Total Operating Expenditure</b>	<b>480,231</b>	<b>484,868</b>	<b>489,645</b>	<b>494,564</b>
<b>RESULT</b>	<b>480,231</b>	<b>484,868</b>	<b>489,645</b>	<b>494,564</b>

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<b><u>OPERATING EXPENDITURE</u></b>				
<b>Urban Sealed Roads (FAG)</b>	<b>716,804</b>	<b>723,996</b>	<b>731,404</b>	<b>739,034</b>
West Wyalong/Wyalong	20,000	23,152	26,398	29,742
Other Towns	5,000	5,796	6,615	7,459
Urban Reseals	550,000	553,245	556,586	560,028
Depreciation	141,804	141,804	141,804	141,804
<b>Total Operating Expenditure</b>	<b>716,804</b>	<b>723,996</b>	<b>731,404</b>	<b>739,034</b>
<b>RESULT</b>	<b>716,804</b>	<b>723,996</b>	<b>731,404</b>	<b>739,034</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Urban Unsealed Roads - (FAG)</b>	<b>29,425</b>	<b>30,380</b>	<b>31,363</b>	<b>32,376</b>
West Wyalong/Wyalong	5,000	5,955	6,938	7,951
Depreciation	24,425	24,425	24,425	24,425
<b>Total Operating Expenditure</b>	<b>29,425</b>	<b>30,380</b>	<b>31,363</b>	<b>32,376</b>
<b>RESULT</b>	<b>29,425</b>	<b>30,380</b>	<b>31,363</b>	<b>32,376</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Rural Sealed Roads - (FAG)</b>	<b>1,357,771</b>	<b>1,381,873</b>	<b>1,406,698</b>	<b>1,432,268</b>
Rural Sealed Rds	220,000	229,270	238,818	248,653
Reseals - Rural Roads	568,536	583,368	598,645	614,380
Depreciation	569,235	569,235	569,235	569,235
<b>Total Operating Expenditure</b>	<b>1,357,771</b>	<b>1,381,873</b>	<b>1,406,698</b>	<b>1,432,268</b>
<b>RESULT</b>	<b>1,357,771</b>	<b>1,381,873</b>	<b>1,406,698</b>	<b>1,432,268</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Rural Unsealed Roads</b>	<b>4,195,079</b>	<b>4,261,792</b>	<b>4,330,507</b>	<b>4,401,283</b>
Maintenance Grading	805,647	831,294	857,710	884,919
Rural - Gravel Patching - (FAG)	140,000	147,849	155,933	164,259
General Maintenance - (FAG)	300,000	306,953	314,114	321,489
Gravel Resheeting - (FAG)	875,000	901,265	928,318	956,182
Depreciation	2,074,432	2,074,432	2,074,432	2,074,432
<b>Total Operating Expenditure</b>	<b>4,195,079</b>	<b>4,261,792</b>	<b>4,330,507</b>	<b>4,401,283</b>
<b>RESULT</b>	<b>4,195,079</b>	<b>4,261,792</b>	<b>4,330,507</b>	<b>4,401,283</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Street Cleaning</b>	<b>96,000</b>	<b>98,318</b>	<b>100,705</b>	<b>103,163</b>
Street Cleaning	96,000	98,318	100,705	103,163
<b>Total Operating Expenditure</b>	<b>96,000</b>	<b>98,318</b>	<b>100,705</b>	<b>103,163</b>
<b>RESULT</b>	<b>96,000</b>	<b>98,318</b>	<b>100,705</b>	<b>103,163</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Bridges</b>	<b>71,463</b>	<b>71,494</b>	<b>71,526</b>	<b>71,559</b>
Bridges Maintenance	5,000	5,031	5,063	5,096
Depreciation - Bridges	66,463	66,463	66,463	66,463
<b>Total Operating Expenditure</b>	<b>71,463</b>	<b>71,494</b>	<b>71,526</b>	<b>71,559</b>
<b>RESULT</b>	<b>71,463</b>	<b>71,494</b>	<b>71,526</b>	<b>71,559</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING INCOME</u></b>				
Council Projects	0			
<b>Total Operating Income</b>	<b>0</b>			
<b><u>CAPITAL EXPENDITURE</u></b>				
Council Projects	94,000	774,158	689,307	702,773
Main St Illumination	40,000			
Refurbish Toilets at Community Health	5,000			
Provision of Bollards to White Tank Lane Wa	9,000			
Improve flood flow in court lane between chu	30,000			
Footpath Construction Program	0	48,000		
Local Roads/R2R	0	626,158	639,307	652,773
Urban Construction	0	100,000	50,000	50,000
Dry Weather Footpath Wooten St	10,000			
<b>Total Capital Expenditure</b>	<b>94,000</b>	<b>774,158</b>	<b>689,307</b>	<b>702,773</b>
<b>RESULT</b>	<b>94,000</b>	<b>774,158</b>	<b>689,307</b>	<b>702,773</b>
<b>NETT OVERALL RESULT</b>	<b>4,594,662</b>	<b>5,307,137</b>	<b>5,255,573</b>	<b>5,303,325</b>
<b>PUBLIC SERVICES</b>	0			
<b><u>OPERATING INCOME</u></b>	0			
<b>Aerodrome</b>	<b>-2,500</b>	<b>-2,500</b>	<b>-2,550</b>	<b>-2,601</b>
Rental	-2,500	-2,500	-2,550	-2,601
<b>Total Operating Income</b>	<b>-2,500</b>	<b>-2,500</b>	<b>-2,550</b>	<b>-2,601</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Aerodrome</b>	<b>96,467</b>	<b>97,861</b>	<b>99,296</b>	<b>100,775</b>
Utilities/Cleaning	2,600	2,683	2,769	2,858
Cleaning	1,400	1,462	1,525	1,591
M&R Including Ground Maintenance	50,000	51,082	52,195	53,343
Water	500	516	532	549
Rates	5,200	5,351	5,507	5,667
Depreciation	36,767	36,767	36,767	36,767
<b>Total Operating Expenditure</b>	<b>96,467</b>	<b>97,861</b>	<b>99,296</b>	<b>100,775</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Aerodrome</b>	<b>65,000</b>	<b>40,000</b>	<b>40,000</b>	<b>44,000</b>
Reclad main Airport Building	0	40,000	40,000	44,000
Refurbish Alrport Building roof, Internal & son	65,000			
<b>Total Capital Expenditure</b>	<b>65,000</b>	<b>40,000</b>	<b>40,000</b>	<b>44,000</b>
<b>Total Expenditure</b>	<b>161,467</b>	<b>137,861</b>	<b>139,296</b>	<b>144,775</b>
<b>RESULT</b>	<b>158,967</b>	<b>135,361</b>	<b>136,746</b>	<b>142,174</b>
<b><u>OPERATING INCOME</u></b>	0			
<b>Saleyards</b>	<b>-35,131</b>	<b>-35,915</b>	<b>-36,775</b>	<b>-37,660</b>
Truckwash Charges	-18,000	-18,371	-18,753	-19,146
Saleyards Fees	-13,792	-14,163	-14,545	-14,938
Agents Permit Fees	-3,289	-3,382	-3,477	-3,576
Sundry	-50	0	0	0
<b>Total Operating Income</b>	<b>-35,131</b>	<b>-35,915</b>	<b>-36,775</b>	<b>-37,660</b>



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<b><u>OPERATING EXPENDITURE</u></b>				
<b>Saleyards</b>	<b>162,689</b>	<b>164,144</b>	<b>165,643</b>	<b>167,187</b>
Employee Costs	0			
Working Expenses	2,355	2,710	3,076	3,453
Electricity	4,700	4,827	4,957	5,092
Water Charges	3,500	3,655	3,814	3,978
Repairs & Maintenance	21,551	22,370	23,213	24,082
Depreciation	130,583	130,583	130,583	130,583
<b>Total Operating Expenditure</b>	<b>162,689</b>	<b>164,144</b>	<b>165,643</b>	<b>167,187</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Saleyards</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
Saleyards Capital	0			10,000
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000</b>
<b>Total Expenditure</b>	<b>162,689</b>	<b>164,144</b>	<b>165,643</b>	<b>177,187</b>
<b>RESULT</b>	<b>127,558</b>	<b>128,229</b>	<b>128,869</b>	<b>139,528</b>
<b><u>OPERATING INCOME</u></b>				
<b>Public Conveniences</b>				
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Public Conveniences</b>	<b>130,725</b>	<b>134,186</b>	<b>137,750</b>	<b>141,422</b>
Maintenance & Repair	31,854	33,708	35,618	37,585
Cleaning	75,000	76,607	78,262	79,966
Sanitary Bins	1,500	1,500	1,500	1,500
Depreciation	22,371	22,371	22,371	22,371
<b>Total Operating Expenditure</b>	<b>130,725</b>	<b>134,186</b>	<b>137,750</b>	<b>141,422</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Public Conveniences</b>	<b>0</b>	<b>24,000</b>	<b>0</b>	<b>20,000</b>
Public Conveniences Capital	0	24,000	-	20,000
<b>Total Capital Expenditure</b>	<b>0</b>	<b>24,000</b>	<b>0</b>	<b>20,000</b>
<b>Total Expenditure</b>	<b>130,725</b>	<b>158,186</b>	<b>137,750</b>	<b>161,422</b>
<b>RESULT</b>	<b>130,725</b>	<b>158,186</b>	<b>137,750</b>	<b>161,422</b>
<b><u>OPERATING INCOME</u></b>				
<b>Cemeteries</b>	<b>-91,396</b>	<b>-93,445</b>	<b>-95,556</b>	<b>-97,730</b>
Lawn Cemetery Fees	-66,518	-67,939	-69,403	-70,911
Memorial Cemetery Fees	-24,507	-25,125	-25,762	-26,417
Grazing Lease Income	-371	-381	-391	-402
<b>Total Operating Income</b>	<b>-91,396</b>	<b>-93,445</b>	<b>-95,556</b>	<b>-97,730</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Cemeteries</b>	<b>134,703</b>	<b>138,870</b>	<b>143,162</b>	<b>147,582</b>
Memorial Cemeteries M&R	40,000	41,888	43,833	45,836
Lawn Cemeteries M&R / Water	60,000	73,854	75,764	77,731
Cemetery Furniture Maintenance	12,000			
Lawn Plaques	17,935	18,360	18,797	19,248
Depreciation	4,768	4,768	4,768	4,768
<b>Total Operating Expenditure</b>	<b>134,703</b>	<b>138,870</b>	<b>143,162</b>	<b>147,582</b>

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<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Cemeteries</b>	<b>32,000</b>	<b>80,000</b>	<b>80,000</b>	<b>74,000</b>
Cemetery Capital	0	80,000	80,000	74,000
Sump Solar Pump & Ag Pipe	12,000			
Repair Old Unattended Grave Sites	20,000			
<b>Total Capital Expenditure</b>	<b>32,000</b>	<b>80,000</b>	<b>80,000</b>	<b>74,000</b>
<b>Total Expenditure</b>	<b>166,703</b>	<b>218,870</b>	<b>223,162</b>	<b>221,582</b>
<b>RESULT</b>	<b>75,307</b>	<b>125,425</b>	<b>127,606</b>	<b>123,852</b>
<b><u>OPERATING INCOME</u></b>				
	0			
<b>Parks &amp; Gardens</b>	<b>-20,050</b>			
Rental	-50			
Wetlands Reticulation - Sewer	-20,000			
<b>Total Operating Income</b>	<b>-20,050</b>			
<b><u>CAPITAL INCOME</u></b>				
<b>Parks &amp; Gardens</b>	<b>0</b>			
Transfer fr Council Works Reserve	0			
<b>Total Capital Income</b>	<b>0</b>			
<b>Total Income</b>	<b>-20,050</b>			
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Parks &amp; Gardens</b>	<b>686,123</b>	<b>702,751</b>	<b>719,878</b>	<b>737,519</b>
Parks Maintenance	512,468	528,428	544,866	561,798
Wetlands Maintenance	15,000	15,000	15,000	15,000
Tree maintenance	20,000	20,000	20,000	20,000
Water Charges	541	587	635	684
Rates	27,354	27,976	28,617	29,276
Depreciation	110,760	110,760	110,760	110,760
<b>Total Operating Expenditure</b>	<b>686,123</b>	<b>702,751</b>	<b>719,878</b>	<b>737,519</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Parks &amp; Gardens</b>				
<b>Watering Systems</b>	<b>165,000</b>	<b>116,000</b>	<b>115,000</b>	<b>148,000</b>
Wetlands Capital(200,000 over 4 years)	50,000	50,000	50,000	50,000
Parks & Gardens Capital	0	66,000	65,000	98,000
Herridge Park BQ & Shelters	25,000			
Irrigate Playground at Cresswell	6,000			
Seats at Northcott St	4,000			
Service Person Park (Reg Rattey) AC	80,000			
<b>Total Capital Expenditure</b>	<b>165,000</b>	<b>116,000</b>	<b>115,000</b>	<b>148,000</b>
<b>Total Expenditure</b>	<b>851,123</b>	<b>818,751</b>	<b>834,878</b>	<b>885,519</b>
<b>RESULT</b>	<b>831,073</b>	<b>818,751</b>	<b>834,878</b>	<b>885,519</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING INCOME</u></b>				
<b>Bush Fire Services</b>	<b>-103,000</b>	<b>-103,000</b>	<b>-106,090</b>	<b>-109,273</b>
Contribution	-103,000	-103,000	-106,090	-109,273
<b>Total Operating Income</b>	<b>-103,000</b>	<b>-103,000</b>	<b>-106,090</b>	<b>-109,273</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Bush Fire Services</b>	<b>463,052</b>	<b>478,959</b>	<b>490,915</b>	<b>503,230</b>
RFS Fire Breaks Expenditure	2,197	2,197	2,197	2,197
Bush Fire Fund	19,795	20,355	20,932	21,527
Contribution to RFS	400,784	411,568	422,676	434,117
Rates - Rural Fire Service	4,401	4,502	4,605	4,712
Non Claimable Expenses	2,973	3,035	3,098	3,164
Depreciation	32,902	32,902	32,902	32,902
<b>Total Operating Expenditure</b>	<b>463,052</b>	<b>478,959</b>	<b>490,915</b>	<b>503,230</b>
<b>RESULT</b>	<b>360,052</b>	<b>375,959</b>	<b>384,825</b>	<b>393,957</b>
<b><u>OPERATING INCOME</u></b>				
<b>State Emergency Service</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>State Emergency Services</b>	<b>42,525</b>	<b>43,757</b>	<b>45,026</b>	<b>46,334</b>
Maintenance	2,000	2,087	2,176	2,267
Contribution to SES	26,254	27,400	28,580	29,795
Depreciation	14,271	14,271	14,271	14,271
<b>Total Operating Expenditure</b>	<b>42,525</b>	<b>43,757</b>	<b>45,026</b>	<b>46,334</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>State Emergency Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>42,525</b>	<b>43,757</b>	<b>45,026</b>	<b>46,334</b>
<b>RESULT</b>	<b>42,525</b>	<b>43,757</b>	<b>45,026</b>	<b>46,334</b>
<b><u>OPERATING INCOME</u></b>				
<b>Street Lighting</b>	<b>-12,000</b>	<b>-12,000</b>	<b>-12,000</b>	<b>-12,000</b>
Grant - Street Lighting	-12,000	-12,000	-12,000	-12,000
<b>Total Operating Income</b>	<b>-12,000</b>	<b>-12,000</b>	<b>-12,000</b>	<b>-12,000</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Street Lighting</b>	<b>116,000</b>	<b>119,245</b>	<b>122,586</b>	<b>126,028</b>
Electricity	110,000	113,090	116,273	119,551
Maintenance	6,000	6,155	6,314	6,478
<b>Total Operating Expenditure</b>	<b>116,000</b>	<b>119,245</b>	<b>122,586</b>	<b>126,028</b>
<b>RESULT</b>	<b>104,000</b>	<b>107,245</b>	<b>110,586</b>	<b>114,028</b>
<b><u>OPERATING INCOME</u></b>				
<b>Noxious Plants &amp; Pest Control</b>	<b>-73,756</b>	<b>-75,128</b>	<b>-76,541</b>	<b>-77,997</b>
<b>Government Grants</b>				
- Grant - Inspect	-52,804	-54,108	-55,451	-56,834
- Grant - Crown	-1,061	-1,092	-1,124	-1,157
- Grant - Operational	-19,891	-19,928	-19,966	-20,006
<b>Total Operating Income</b>	<b>-73,756</b>	<b>-75,128</b>	<b>-76,541</b>	<b>-77,997</b>

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<b><u>OPERATING EXPENDITURE</u></b>				
<b>Noxious Plants &amp; Pest Control</b>	<b>217,097</b>	<b>221,012</b>	<b>225,045</b>	<b>229,199</b>
Employee Costs	102,750	104,403	106,106	107,861
Destruction of Weeds	85,948	88,018	90,151	92,347
Pest Control	5,711	5,757	5,805	5,854
Advertising	7,000	7,031	7,063	7,096
Software Maintenance	1,000	1,022	1,044	1,067
Sundry	2,688	2,781	2,876	2,975
Contribution to Plant	12,000	12,000	12,000	12,000
<b>Total Operating Expenditure</b>	<b>217,097</b>	<b>221,012</b>	<b>225,045</b>	<b>229,199</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Noxious Plants &amp; Pest Control</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>	<b>20,000</b>
Weeds Capital		15,000	-	20,000
Additional Small Weed Sprayng Machine & A	15,000			
<b>Total Capital Expenditure</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>	<b>20,000</b>
<b>Total Expenditure</b>	<b>232,097</b>	<b>236,012</b>	<b>225,045</b>	<b>249,199</b>
<b>RESULT</b>	<b>158,341</b>	<b>160,884</b>	<b>148,504</b>	<b>171,202</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Parking Areas</b>	<b>15,937</b>	<b>16,419</b>	<b>16,916</b>	<b>17,427</b>
Maintenance	5,413	5,629	5,852	6,082
Rates	10,524	10,790	11,064	11,346
<b>Total Operating Expenditure</b>	<b>15,937</b>	<b>16,419</b>	<b>16,916</b>	<b>17,427</b>
<b>RESULT</b>	<b>15,937</b>	<b>16,419</b>	<b>16,916</b>	<b>17,427</b>
<b><u>OPERATING INCOME</u></b>				
<b>Sporting Ovals</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Sporting Oval Fees	0			
<b>Total Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>CAPITAL INCOME</u></b>				
<b>Sporting Ovals</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Transfer from Community Facilites Reserve	0			
<b>Total Capital Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Sporting Ovals</b>	<b>517,970</b>	<b>525,028</b>	<b>535,388</b>	<b>556,859</b>
Community Projects	10,918	11,536	12,173	13,193
Maintenance Sporting Ovals	326,535	335,820	345,384	365,597
Cleaning	3,000			
Water Charges	2,163	2,318	2,477	2,715
Depreciation	175,354	175,354	175,354	175,354
<b>Total Operating Expenditure</b>	<b>517,970</b>	<b>525,028</b>	<b>535,388</b>	<b>556,859</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Sporting Ovals</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>8,000</b>
Sporting Oval Capital	0	20,000	-	8,000
<b>Total Capital Expenditure</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>8,000</b>
<b>Total Expenditure</b>	<b>517,970</b>	<b>545,028</b>	<b>535,388</b>	<b>564,859</b>
<b>RESULT</b>	<b>517,970</b>	<b>545,028</b>	<b>535,388</b>	<b>564,859</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Cycle/Walking Paths</b>	<b>120,467</b>	<b>120,714</b>	<b>120,969</b>	<b>121,231</b>
Maintenance	3,749	3,996	4,251	4,513
Depreciation	116,718	116,718	116,718	116,718
<b>Total Operating Expenditure</b>	<b>120,467</b>	<b>120,714</b>	<b>120,969</b>	<b>121,231</b>
<b>Total Expenditure</b>	<b>120,467</b>	<b>120,714</b>	<b>120,969</b>	<b>121,231</b>
<b>RESULT</b>	<b>120,467</b>	<b>120,714</b>	<b>120,969</b>	<b>121,231</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Ancillary Street Maintenance</b>	<b>70,059</b>	<b>72,407</b>	<b>74,826</b>	<b>79,562</b>
Tree Planting	22,661	23,480	24,323	25,922
Maintenance	47,398	48,928	50,503	53,641
<b>Total Operating Expenditure</b>	<b>70,059</b>	<b>72,407</b>	<b>74,826</b>	<b>79,562</b>
<b>RESULT</b>	<b>70,059</b>	<b>72,407</b>	<b>74,826</b>	<b>79,562</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Communications</b>	<b>5,170</b>	<b>5,170</b>	<b>5,170</b>	<b>5,170</b>
Depreciation	5,170	5,170	5,170	5,170
<b>Total Operating Expenditure</b>	<b>5,170</b>	<b>5,170</b>	<b>5,170</b>	<b>5,170</b>
<b>RESULT</b>	<b>5,170</b>	<b>5,170</b>	<b>5,170</b>	<b>5,170</b>
<b>NETT OVERALL RESULT</b>	<b>2,718,152</b>	<b>2,813,536</b>	<b>2,808,060</b>	<b>2,966,266</b>
<b>POOLS</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Holland Park Pool</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Holland Park Pool</b>	<b>322,889</b>	<b>325,911</b>	<b>329,023</b>	<b>332,229</b>
Pool Contract	137,000	137,000	137,000	137,000
Chemicals	8,000	8,371	8,753	9,146
Electricity	35,000	35,618	36,255	36,910
Advertising	1,000	1,015	1,031	1,048
Telephone Charges	500	515	531	548
Maintenance & Repairs	41,236	42,472	43,745	45,056
Water Charges	3,000	3,464	3,941	4,433
Rates	7,586	7,812	8,045	8,285
Gas - Holland Park Pool	1,000	1,030	1,061	1,093
Sundry Expenses	3,500	3,546	3,594	3,643
Depreciation	85,067	85,067	85,067	85,067
<b>Total Operating Expenditure</b>	<b>322,889</b>	<b>325,911</b>	<b>329,023</b>	<b>332,229</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Holland Park Pool</b>	<b>14,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>
Pool Capital	0	10,000		
Concrete Apron between slide and shed at U	4,000			
Repair Roof - Holland Park Pool	10,000			
<b>Total Capital Expenditure</b>	<b>14,000</b>	<b>10,000</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>336,889</b>	<b>335,911</b>	<b>329,023</b>	<b>332,229</b>
<b>RESULT</b>	<b>336,889</b>	<b>335,911</b>	<b>329,023</b>	<b>332,229</b>



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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING INCOME</u></b>				
Ungarie Pool	0	0	0	0
<b>Total Operating Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>OPERATING EXPENDITURE</u></b>				
Ungarie Pool	<b>46,306</b>	<b>47,237</b>	<b>48,196</b>	<b>49,184</b>
Chemicals	2,000	2,247	2,502	2,764
Electricity	12,600	12,785	12,976	13,173
Telephone Charges	400	412	425	438
Water Charges	2,500	2,655	2,814	2,978
Maintenance & Repairs	15,309	15,618	15,936	16,264
Sundry Expenses	758	781	804	828
Depreciation	12,739	12,739	12,739	12,739
<b>Total Operating Expenditure</b>	<b>46,306</b>	<b>47,237</b>	<b>48,196</b>	<b>49,184</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
Ungarie Pool	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Replace Damage Concrete	5,000	0	0	0
<b>Total Capital Expenditure</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure</b>	<b>51,306</b>	<b>47,237</b>	<b>48,196</b>	<b>49,184</b>
<b>RESULT</b>	<b>51,306</b>	<b>47,237</b>	<b>48,196</b>	<b>49,184</b>
<b>NETT OVERALL RESULT</b>	<b>388,195</b>	<b>383,148</b>	<b>377,220</b>	<b>381,413</b>
<b>WASTE MANAGEMENT</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Domestic &amp; Trade Waste Management</b>	<b>-766,810</b>	<b>-787,320</b>	<b>-808,446</b>	<b>-830,205</b>
DWMS Charges	-577,175	-592,603	-608,493	-624,861
less: Pensions	44,736	46,006	47,314	48,661
Pension Rebate Subsidy DWMS	-24,694	-25,392	-26,112	-26,853
Interest - Domestic Waste	-4,663	-4,794	-4,929	-5,068
Interest Trade Waste	-1,361	-1,383	-1,406	-1,430
Write Offs Domestic Waste	105	107	108	110
Write Offs Trade Waste	52	54	55	57
Sundry	-515	-515	-515	-515
Trade Waste Charges	-203,295	-208,799	-214,467	-220,306
<b>Waste Management</b>	<b>-175,226</b>	<b>-178,735</b>	<b>-182,349</b>	<b>-186,071</b>
Waste Fees and Charges	-138,506	-140,762	-143,085	-145,478
RMCC	-14,720	-14,990	-15,267	-15,553
Materials Recycling	-22,000	-22,983	-23,996	-25,040
<b>Total Operating Income</b>	<b>-942,036</b>	<b>-966,055</b>	<b>-990,795</b>	<b>-1,016,276</b>
<b>Total Income</b>	<b>-942,036</b>	<b>-966,055</b>	<b>-990,795</b>	<b>-1,016,276</b>
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Domestic &amp; Trade Waste Management</b>	<b>337,115</b>	<b>341,606</b>	<b>346,231</b>	<b>350,996</b>
Operation Costs - DWM	107,240	111,489	115,866	120,375
Education Program	500	564	629	697
Environmental Protection Licence Fee	4,000	4,178	4,361	4,549
Domestic Waste Tipping Costs	220,000	220,000	220,000	220,000
Depreciation	5,375	5,375	5,375	5,375

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<b>Waste Management</b>	<b>484,475</b>	<b>544,449</b>	<b>584,563</b>	<b>615,281</b>
Salaries 3 Employees	0	4,671	9,483	14,439
Other Operating Costs WW Landfill	280,000	281,631	283,310	285,040
West Wyalong Tip Contractors	30,000	32,021	34,102	36,246
Operations - Ungarie	25,000	25,477	25,969	26,476
Operations - Barmedman	25,000	25,477	25,969	26,476
Operations - Weethalle	10,000	10,796	11,615	12,459
Operations - Tallimba	10,000	10,796	11,615	12,459
Operations - Mirrool	10,000	10,159	10,323	10,492
Operations - Naradhan	10,000	10,159	10,323	10,492
Operations - Kikororia	10,000	10,159	10,323	10,492
Tfer of Op Costs to DWM (Tipping)	-220,000	-220,000	-220,000	-220,000
Tip Restoration	5,946	6,742	7,561	8,405
Rates	3,570	3,657	3,746	3,838
Transfer to Waste reserve	87,412	216,607	241,498	256,537
Transfer to Plant Replacement Reserve	84,000			
Depreciation	8,381	8,381	8,381	8,381
Cotribution to Plant	12,000	12,000	12,000	12,000
Engineering Overhead Allocation	93,166	95,716	98,343	101,048
<b>Total Operating Expenditure</b>	<b>821,590</b>	<b>886,055</b>	<b>930,794</b>	<b>966,276</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Waste Management</b>	<b>120,446</b>	<b>80,000</b>	<b>60,000</b>	<b>50,000</b>
Waste Services Capital	0	80,000	60,000	50,000
Barmedman infrastructure - Fence & Road	30,000			
Ungarie Infrastructure- Fence & Road	30,000			
Tallimba infrastructure - Fence & Road	10,000			
West Wyalong infrastructure - Vehicle Acces	10,446			
Internal Infrastructure West Wyalong	40,000			
<b>Total Capital Expenditure</b>	<b>120,446</b>	<b>80,000</b>	<b>60,000</b>	<b>50,000</b>
<b>Total Expenditure</b>	<b>942,036</b>	<b>966,055</b>	<b>990,794</b>	<b>1,016,276</b>
<b>NETT OVERALL RESULT</b>	<b>-0</b>	<b>0</b>	<b>-0</b>	<b>-0</b>
<b>SEWERAGE SERVICES</b>				
<b><u>OPERATING INCOME</u></b>				
<b>Sewer</b>	<b>-1,236,648</b>	<b>-1,155,787</b>	<b>-1,187,096</b>	<b>-1,219,344</b>
Rates	-1,123,945	-1,153,884	-1,184,721	-1,216,483
less: Pension Rebates	43,003	44,216	45,466	46,753
Pensioner Rebate Subsidy - Sewer	-23,430	-24,097	-24,785	-25,493
Interest Sewer Rates & Charges	-10,918	-11,227	-11,545	-11,873
Application Fees	-100	-115	-131	-148
Fees - Liquid Waste Disposal	-8,000	-8,618	-9,255	-9,910
Sewer Headworks Contrib (Sec 64)	-2,000	-2,062	-2,125	-2,191
Transfer From Restricted Assets	-111,258			
<b>Total Operation Income</b>	<b>-1,236,648</b>	<b>-1,155,787</b>	<b>-1,187,096</b>	<b>-1,219,344</b>
<b>Total Income</b>	<b>-1,236,648</b>	<b>-1,155,787</b>	<b>-1,187,096</b>	<b>-1,219,344</b>

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PRINCIPAL ACTIVITY	BUDGET 2013/14	BUDGET 2014/15	BUDGET 2015/16	BUDGET 2016/17
<b><u>OPERATING EXPENDITURE</u></b>				
<b>Administration</b>	<b>448,650</b>	<b>539,392</b>	<b>567,871</b>	<b>577,845</b>
Water Directorate Membership Fees	100	125	150	176
Implementation Best Practice Pricing	1,000	1,309	1,627	1,955
Telephone	1,166	1,199	1,234	1,269
Transfer to Sewer Reserve	0	87,735	113,117	119,901
Consultancy - Sewer	1,000	1,030	1,061	1,093
Transfer to R/Assets S64 Contributions	0	0	0	0
Overheads	96,966	99,576	102,263	105,032
Depreciation	348,418	348,418	348,418	348,418
<b>Treatment Works</b>	<b>323,387</b>	<b>332,816</b>	<b>342,529</b>	<b>352,532</b>
Energy Costs	66,837	68,691	70,601	72,568
Operating Costs	240,000	247,396	255,014	262,861
Treatment Works - Cleaning	4,500	4,679	4,864	5,054
Liquid Waste Disposal Costs	50	50	50	50
Contribution to Plant	12,000	12,000	12,000	12,000
<b>Pumping Station</b>	<b>121,611</b>	<b>123,936</b>	<b>126,331</b>	<b>128,798</b>
Operating Expenditure	86,448	87,896	89,388	90,924
Reticulation - Wetlands (P&G)	20,000	20,600	21,218	21,855
Energy Costs	9,000	9,119	9,243	9,369
Water	3,245	3,332	3,421	3,512
Rates	2,918	2,989	3,062	3,138
<b>Sewer Mains</b>	<b>125,000</b>	<b>127,643</b>	<b>130,365</b>	<b>133,170</b>
Maintenance	125,000	127,643	130,365	133,170
<b>Total Operating Expenditure</b>	<b>1,018,648</b>	<b>1,123,787</b>	<b>1,167,096</b>	<b>1,192,344</b>
<b><u>CAPITAL EXPENDITURE</u></b>				
<b>Sewer</b>	<b>218,000</b>	<b>32,000</b>	<b>20,000</b>	<b>27,000</b>
Sewer Capital	0	32,000	20,000	27,000
Barmedman Infrastructure	20,000			
Saleyard Reticulation Works	138,000			
Sewer investigation camera	60,000			
<b>Total Capital Expenditure</b>	<b>218,000</b>	<b>32,000</b>	<b>20,000</b>	<b>27,000</b>
<b>Total Expenditure</b>	<b>1,236,648</b>	<b>1,155,787</b>	<b>1,187,096</b>	<b>1,219,344</b>
<b>NETT OVERALL RESULT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL WORKS &amp; SERVICES</b>	<b>9,074,224</b>	<b>9,620,166</b>	<b>9,692,160</b>	<b>9,923,905</b>

