

# Bland Shire Council Business Paper Ordinary Council Meeting 20 March 2018



# **OUR VISION, MISSION AND VALUES**

A place where people are valued, an environment that is respected, a future that is bright, a community that is proud Put the community

Our Mission Working together to improve our quality of life

**BLAND SHIRE COUNCIL** 

- first
- Work together as a committed team
  - Respect and value each other
    - Have open and honest two-way communication
- Act with integrity and honesty
- Continuously improve our services
- Keep ourselves and others safe

# ETHICAL DECISION MAKING AND CONFLICTS OF INTEREST A guiding checklist for Councillors, Officers and Advisory Committees

#### Ethical Decision Making

- Is the decision or conduct legal?
- Is it consistent with Government policy, Council's objectives and Code of Conduct?
- What will the outcome be for you, your colleagues, the Council, anyone else?
- Does it raise a conflict of interest?
- Could your possible conflict of interest lead to private gain or loss at public expense?
- Can the decision be justified in terms of public interest?
- Would it withstand public scrutiny?

#### Conflict of Interest

A conflict of interest is a clash between private interest and public duty. There are two types of conflict:
 Pecuniary – regulated by the Local Government Act and Office of Local Government and, Non pecuniary – regulated by Codes of Conduct and policy. ICAC, Ombudsman, Office of Local Government
 (advice only).

#### The test for conflict of interest

- Is it likely I could be influenced by personal interest in carrying out my public duty?
- Would a fair and reasonable person believe I could be so influenced?
- Conflict of interest is closely tied to the layperson's definition of "corruption" using public office for private gain.
- Important to consider public perceptions of whether you have a conflict of interest

#### Identifying Problems

1st - Do I have private interest affected by a matter I am officially involved in?

2<sup>nd</sup> - Is my official role one of influence or perceived influence over the matter?

3<sup>rd</sup> - Do my private interests conflict with my official role?

Whilst seeking advice is generally useful, the ultimate decision rests with the person concerned.

#### Agency Advice

Officers of the following agencies are available during office hours to discuss the obligations placed on Councillors, Officers and Advisory Committee members by various pieces of legislation, regulation and Codes.

Contact	Phone	Email	Website
Bland Shire Council	6972 2266	council@blandshire.nsw.gov.au	www.blandshire.nsw.gov.au
ICAC	8281 5999	<u>icac@icac.nsw.gov.au</u>	www.icac.nsw.gov.au
	Toll Free:		
	1800 463 909		
Office of Local	4428 4100	dlg@dlg.nsw.gov.au	www.dlg.nsw.gov.au
Government		<del>-999</del>	
0010111110111			
NSW Ombudsman	9286 1000	nswombo@ombo.nsw.gov.au	www.ombo.nsw.gov.au
TTO TT OTTIDUOSITION	Toll Free:	nowombo e embornowigovida	www.ombomow.gov.du
	1800 451 524		

#### Common Acronyms Used in Bland Shire Council Reports and Documents

ACAT Aged Care Assessment Team AFZ Alcohol Free Zone AGM Annual General Meeting ALIA Australian Library and Information Association AMP Asset Management Plan AMRC NSW Association of Mining Related Councils BCA Building Code of Australia BDCP Bland Development Control Plan BEC Business Enterprise Centre BFMC Bush Fire Management Committee BFMP Bush Fire Management Plan BSC Bland Shire Council BWW Business West Wyalong CASA Civil Aviation Safety Authority CBD Central Business District CDAT Community Drug Action Team CDO Community Development Officer CENTROC Central West Regional Group of Councils CCEO Chief Executive Officer CIV Capital Improved Value CLRS Councillors CPD Continuing Professional Development CPI Consumer Price Index CPP Cowal Partnering Program Cr Councillor CRO Community Relations Officer CSP Community Technology CWA Country Women's Association DA Development Application DAES Director Asset & Engineering Services DCCD District Emergency Management Officer DEOCON District Emergency Controller Displan Delivery Program	ABS	Australian Bureau of Statistics
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DPI	Department of Primary Industries
EA	Executive Assistant
EAP	Employee Assistance Program
ED	Economic Development
EEO	Equal Employment Opportunity
EFO	Electoral Funding Authority
EOI	Expression of Interest
EPAA	Environmental Planning & Assessment Act
ERA	Eastern Riverina Arts
EWSA	Educator Workplace Safety Audit
EWW	Events West Wyalong
EYLF	Early Years Learning Framework
FAG	Financial Assistance Grant
FDC	Family Day Care
FFTF	Fit for the Future
FRRR	Foundation for Rural and Regional Renewal
FYI	For your information
GHMS	Grain Harvest Management Scheme
GIPA	Government Information (Public Access) Act
GM	General Manager
GTAN	Government Training & Assistance Network
GWCC	Goldenfields Water County Council
HACC	Home and Community Care
HR	Human Resources
ICAC	Independent Commission Against Corruption
IPART	Independent Pricing and Regulatory Tribunal
IPR or IP&R	Integrated Planning and Reporting
ITAV	It Takes A Village Program
JO	Joint Organisation
K&G	Kerb and gutter
KPI	Key Performance Indicator
LALC	Local Aboriginal Lands Council
LBDC	Little Bangs Discovery Club
LCGMCAC	Lake Cowal Gold Mine Closure Advisory Committee
LEMC	Local Emergency Management Committee
LEMO	Local Emergency Management Officer
LEOC	Local Emergency Operations Centre
LEOCON	Local Emergency Operations Controller
LEP	Local Environmental Plan
LG	Local Government

LGA	Local Government Act or Local Government Area
LGNSW	Local Government New South Wales
LIAC	Legal Information Access Centre
LTFP	Long Term Financial Plan
M	Million
Manex	Management Executive
MHDA	Mental Health Drug & Alcohol
MLC	Member of the Legislative Council
MML	Murrumbidgee Medicare Local
MOW	Meals on Wheels
MoU	Memorandum of Understanding
MP	Member of Parliament
MPHN	Murrumbidgee Primary Health Network
MPR	Multi Purpose Room
MR	Main Road
MRU	Mobile Resource Unit
NAIDOC	National Aboriginal & Islander Observance Committee
NEAR	No further action required
NGO	Non-Government Organisation
NQF	National Quality Framework
NSRF	,
NSWEC	National Stronger Regions Fund New South Wales Electoral Commission
NSWPLA	New South Wales Public Libraries Association
NSWRFS	NSW Rural Fire Service
OGM	Office of the General Manager
OLG	Office of Local Government
OP OLG	Operational Plan
P&G	Parks & Gardens
PA	Per Annum
PC	Personal Computer
PCBU	Person Conducting a Business or Undertaking
PHaMs	Personal Helpers and Mentors
PLA	Public Library Association
POFO	Protection of the Environment Operations Act & Regulations
PSITAB	NSW Public Sector Industry Advisory Board
PSSA	NSW Primary Schools Sports Association
OBRS	Quarterly Budget Review Statement
R2R	Roads to Recovery
Rd	Road
RDA	Regional Development Australia
NUM	rzegionai pevelopinent Australia

RDO	Rostered Day Off
Rec	Recreation
REROC	Riverina Eastern Regional Organisation of Councils
RFBI	Royal Freemasons' Benevolent Institution
RFS	Rural Fire Service
RMAP	Risk Management Action Plan
RMS	Roads & Maritime Services
RRL	Riverina Regional Library
RTO	Registered Training Organisation
RV	Recreational Vehicle
SEDTA	Senior Economic Development & Tourism Advisor
SEPP	State Environmental Planning Policy

SES	State Emergency Service
SH	State Highway
SLA	Service-level agreement
SLNSW	State Library New South Wales
SRC	Summer Reading Club
SRV	Special Rate Variation
St	Street
STW	Sewerage Treatment Works
TASAC	Tourist Attraction Signposting Assessment Committee
TCORP	Treasury Corporation
TSR	Travelling stock route
TVET	TAFE Delivered Vocational Education & Training

USU	United Services Union
UV	Unimproved Value
VC	Victoria Cross
VIC	Visitor Information Centre
VPA	Voluntary Planning Agreement
WAPS	Workforce Assessment Plan & Strategy
WHS	Work Health & Safety
WWBC	West Wyalong Bowling Club
WWFHG	West Wyalong Family History Group
WWRL	West Wyalong Rugby League



#### **Council Meeting Agenda**

#### 20 March 2018

#### commencing at 6:30PM

#### 1.0 **INTRODUCTION**

Let us acknowledge the Wiradjuri people, their elders past and present, traditional custodians of the land we now share.

Let us be inspired by the resilience, innovation and perseverance of past generations.

Let us honour those who protect this great land,

may you draw strength from your God or Faith

so that we may, here today, on behalf of our community, - build a vibrant future together. ("Pause for Reflection").

#### 2.0 **ATTENDANCE**

#### 2.1 Councillors

Cr Bruce Baker

Cr Rodney Crowe

Cr Penny English

Cr Kerry Keatley

Cr Tony Lord

Cr Liz McGlynn

Cr Brian Monaghan

Cr Murray Thomas

Cr Jan Wyse

#### 2.2 Staff

General Manager – Ray Smith

Director Asset & Engineering Services – Will Marsh

Director Corporate, Community, Development & Regulatory Services – Adele Casey

Executive Assistant - Julie Sharpe

#### 2.3 Apologies

#### 3.0 **CONFIRMATION OF THE MINUTES**

#### 3.1 Ordinary Meeting held on 20 February 2018

Confirmation

That the minutes of the Ordinary Council meeting held on 20 February 2018 be confirmed as a correct record of proceedings.

- Corrections
- Business Arising

#### 4.0 DECLARATIONS OF INTEREST

A pecuniary interest is an interest that a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss the person or another person with whom the person is associated.

A person does not have a pecuniary interest in a matter if the interest is so remote or insignificant that it could not reasonably be regarded as likely to influence any decision a person might make in relation to a matter.

Councillor/Officer	Item	Nature of Interest

- 5.0 **PUBLIC FORUM**
- 5.1 Presentation 2016/17 Financial Statements
- 6.0 MAYORAL MINUTE
- 7.0 NOTICES OF MOTION
- 8.0 **DELEGATES & COMMITTEE REPORTS**

Section 1 – Delegates & Committee Reports & Minutes (for information)

#### 9.0 **STAFF REPORTS**

Sectio	n 2 – Office of the General Manager	
9.1	Progress Report 1 on the Combined Delivery Program & Operational Plan 2017- 2021	48
9.2	Joint Organisations - March 2018	157
Sectio	n 3 – Corporate, Community, Development & Regulatory Services	
9.3	Financial Statements – February 2018	160
9.4	Making Of The Rates 2018/2019	165
9.5	Making Of Waste Management Charges 2018/2019	171
9.6	Making Of Sewer Special Rate Charges 2018/2019	173
9.7	Development Application DA2018/0052	174
9.8	Development Application DA2018/0062	200
Sectio	n 4 – Reports for Information	
9.9	Economic Development & Tourism Report – February 2018	213
9.10	Community Services Report	221
9.11	Bland Shire Library Monthly Update	223
9.12	Children's Services Monthly Update	226
9.13	Bland HACC Services Update	228
9.14	Development Services Activity Report – January 2018	230
9.15	Asset & Engineering Services Report	232

#### 10.0 URGENT BUSINESS WITHOUT NOTICE

- 11.0 QUESTIONS AND STATEMENTS
  - Matters to be dealt with arising out of the proceedings of former meetings of the Council
  - Other Matters
- 12.0 CLOSURE OF THE MEETING TO DISCUSS CONFIDENTIAL BUSINESS UNDER THE PROVISIONS OF SECTION 10A(2) OF THE LOCAL GOVERNMENT ACT
- 13.0 RESUMPTION OF THE MEETING AND CONSIDERATION OF RECOMMENDATIONS OF THE CLOSED SECTION OF THE MEETING
- 14.0 CLOSE OF THE MEETING

#### **SECTION 1 – DELEGATES & COMMITTEE REPORTS**



Our Leadership - A well run Council acting as the voice of the community

DP10.6 Regular consultation with key industry, business and stakeholders

#### **Section 1 – Delegates & Committee Reports & Minutes** (for information)

Committee	Date/s	Minutes attached
Australia Day Awards Committee of the Whole		
(Whole Council)		
Australian Rural Roads Group Inc (Mayor Lord, Cr McGlynn - alternate, Cr Thomas - alternate)		
Bland Rural Fire District Zone Liaison Committee (Cr Keatley)		
Bland – Temora RFS Zone Bushfire Management Committee (Cr Baker)	13 <sup>th</sup> September 2017 21 <sup>st</sup> March 2018	<b>✓</b>
Community Reference Group (Whole Council)	13 <sup>th</sup> March 2018	
Country Mayors Association of NSW (Mayor Lord)	2 <sup>nd</sup> March 2018	✓
Cowal Gold Project Community Environmental Monitoring & Consultative Committee (CEMCC)  (Mayor Lord)	6 <sup>th</sup> December 2017 7 <sup>th</sup> March 2018	<b>✓</b>
Goldenfields Water County Council Board (Cr McGlynn)	22 <sup>nd</sup> February 2018	<b>√</b>
Internal Audit Committee		
Lachlan Valley Noxious Plants Advisory Committee		
(Cr Crowe)		
Local Traffic Advisory Committee		
Murrumbidgee Primary Health Network Board		
(Cr Monaghan)		

Newell Highway Taskforce (Mayor Lord)	7 <sup>th</sup> February 2018	
NSW Association of Mining Related Councils (Cr McGlynn, Cr Thomas - alternate)	16-17 <sup>th</sup> November 2017 23 <sup>rd</sup> February 2018	✓
NSW Public Libraries Association (Cr Wyse)		
Riverina Eastern Regional Organisation of Councils (REROC)	1 <sup>st</sup> February 2018 12 <sup>th</sup> April 2018	
(Mayor Lord)		
Riverina Regional Library Advisory Committee (Cr Wyse)		
Riverina Regional Tourism (Cr English)		

#### Recommendation:

That the Council receive and note the delegate and committee reports from Councillors and Committee meeting minutes as presented.

#### **BUSH FIRE MANAGEMENT COMMITTEE MEETING**

Meeting: Bland Temora Zone BFMC

Convened by: Trevor Penfold

Attendees: Bill Britt, Andrew Nichols, David Robinson, Trevor Penfold, David Denyer,

Andrew Holmes - RMS, Ian Thompson - Conservation Centre, James - Essential Energy Terry Pellow - Essential Energy, Sally Fitzgerald - Lands. Angela Lewis - Forest, Jody

King - SES, Stephen Campbell - Forestry & Angela Lewis - NPWS

**Location:** Bland Fire Control Centre - 221 Neeld Street West Wyalong NSW 2671

**Date and time:** Wednesday 13<sup>th</sup> September 2017 - 1000hrs

Apologies: Steve Holden, Garry Lavelle, Bec Bryne, Robin Mears, Glen Neyland.

Minutes by: Cheryl Noble

#### **Minutes**

#### **APOLOGIES**

Trevor Penfold asked if there were any apologies for today's BFMC Meeting. These were noted and placed in the Minutes. Bill advised that Steve Holden is an apology as he is on leave until the end October.

#### **BUSINESS ARISING FROM PREVIOUS MEETING**

Trevor Penfold asked if the RFS had addressed the road closure issue from Paynes Road Fire. RMS was requested to put up a road closure on Paynes Road Yalgogrin.

Terry Pellow informed the Committee that this issue had been discussed at the last LEMC Meeting. RMS advised that the road had been closed, however motorists kept going around the road closure signs, and RMS did not have adequate staff to keep this manned.

David Denyer said a road closure should be manned and we understand that it is sometimes difficult to ensure a road closure is established in a timely manner.

Andrew Nichols thought that maybe SES could assist us by staffing a road closure.

Bill Britt said that this was for closing the road not doing traffic management.

Brogan Murrie attended the LEMC meeting and advised that this issue was been raised. The Regional Manager for RMS stated that he was not aware of the situation. He advised if the RFS has any concerns with traffic management to contact him. The main concern was during the fire trees were down and they needed to clear these off Paynes Road. Brogan believed that this was an unsafe environment for any traffic and both Police and Bland Shire Council had been advised of the road closure.

Bill Britt suggested we somehow look at informing people about the risk and their insurances if they insist on driving vehicles through a road closure.

Bill Britt will be speaking with both Bland and Temora Shire Councils and come up with a programme to ensure we can get these road closures established quickly and that they are manned.

Motion: That the previous BFMC Minutes from 22<sup>nd</sup> March 2017, are a true and accurate reflection of the meeting.

Moved by David Denyer and seconded by Sally Fitzgerald. CARRIED.

#### **COMMENCEMENT OF THE 2017-2018 FIRE SEASON**

Trevor Penfold asked all present what their feelings were on the commencement of the fire season.

David Denyer advised that there seems to be a lot of fuel along roadside verges.

The Committee discussed issues with burning canola windrows and that they would need to start earlier to get a good burn.

Motion: The commencement of the fire season starts 1<sup>st</sup> October 2017. Canola windrow burning to commence at 12pm, all other permit burns to commence at 2pm.

Moved by David Denyer and seconded by Ian Thompson. CARRIED.

#### **SECTION 52 PLAN OF OPERATIONS**

Bill Britt asked if everyone had viewed the RFS Section 52 Plan (operations coordination plan). This plan needs to be endorsed by the BFMC and requested the committee check contact person and phone numbers.

Dave Robinson asked the agencies to review the details and confirm any changes.

Sally Fitzgerald advised that Lands have IMT Personnel who have skills to assist RFS at local fires e.g. mapping. Andrew Nichols asked the committee if they knew of anyone interested in the RFS ICS training course.

Trevor Penfold asked the agencies to review the Section 52 Plan, and if they have any amendments to be made to let Cheryl Noble know.

#### **BUSH FIRE RISK MANAGEMENT PLAN**

Andrew Nichols – The Draft Bush Fire Risk Management Plan was sent to RFS Head Office approximately 9 months ago, for endorsement. Bill advised that BTZ received correspondence on 21/03/2017 from the Bush Fire Coordination Committee just after the last BFMC Meeting. They requesting additional amendments to be made to the draft plan. Steve has followed these up with the agencies. *Copy attached to minutes*.

Sally points 16 – aboriginal scar trees in Reefton, wanted to know if this was on the plan, and believes that this is quite significant.

Andrew Nichols – RFS - believes that Dave and Bill will need to review the risk plan and update this information.

Dave Robinson advised that he will coordinate with the agencies to update the plan – work with everyone and get to know the agencies.

#### **FIRE TRAIL REGISTER**

Bill Britt need to speak to agencies regarding fire trails and see if there are any that may need funding available to update their trails. There is an issue with funding available for fire trails on private land.

Bill Britt believes the Bland Temora Zone Fire Trail Register needs to be updated.

Sally Fitzgerald informed the committee that Guy had addressed fire trails in BTZ this last year.

#### **ARIAH PARK & TALLIMBA COMMUNITY PROTECTION PLANS**

Andrew Nichols handed all present a copy of the Tallimba and Ariah Park Draft Community Protection Plans.

#### Tallimba Community Protection Plan

The CPP meeting was held in April this year, around 18 people attend, discussed issues, concerns, hazard reduction work and the possibility of extending the Village APZ. The Tallimba Draft CPP was displayed at the Bland FCC and Andrew discussed this plan with the committee.

Andrew asked the BFMC to sign off on the draft CPP. Andrew gave the chair a copy of the letter for the BFMC to sign off on if the BFMC agreed with the Tallimba CPP.

Sally Fitzgerald discussed concerns with the parcel of lands that fall under Crown Lands and asked Andrew to speak to Bec Byrne about this, before the final maps are printed. Sally would be happy for the draft CPP to go through, but needs to check on the recent changes.

#### Ariah Park Community Protection Plan

Andrew advised that David and he will be conducting the Ariah Park CPP Meeting tonight at the Ariah Park Bowling Club, and if anyone wanted to know more about this, he has copies of the Agenda and map of the area. Andrew informed the committee that we now have over 1000 neighbourhood safe places within NSW, where people would go as a last resort. Andrew gave the committee members a copy of a memorandum regarding the progress of the CPP's. *Copy attached to minutes* 

Motion: Tallimba Community Protection Plan be approved once the changes have been discussed with Bec Byrne -Crown Lands.

Moved by Sally Fitzgerald and seconded by Bill Britt. CARRIED.

#### **AGENCIES 2017-2018 COMPLETED HAZARD REDUCTION**

Bill Britt-The hazard reduction funding has only just come through and does not think that any of this work has been completed at this stage, and advised that BTZ have been allocated funding of \$71,000 for both Councils.

Andrew Holmes – RMS – Advised that they will conduct slashing and spraying, and that RMS only spray from table drains to the road.

Bill Britt commented on the need for us to ensure that the vegetation is kept down along the roadsides.

Angela Lewis NPWS- Stated that Robin was away and that NPWS were clearing fire trails and carrying out their general maintenance.

Sally Fitzgerald - Lands – Bec Byrne normally looks after the BTZ area and that she had emailed a copy of her report through to Cheryl. *Copy attached to minutes*.

Stephen Campbell – Forests Corporation - informed the committee that they are carrying out work on fire trails & forest harvesting.

Terry Pellow - Essential Energy – advised that their maintenance is conducted all year round. Essential Energy have adopted a new Phoenix System for fire risk classification. *Copy attached to minutes*.

Terry Pellow – informed the committee that a new Bio Security Act is now been enforced. Now there is a guideline for landholder when trucks enter their properties. Terry asked if the RFS has an exemption and if not they may need to follow this up.

James - Essential Energy – From January this year Essential Energy have a new rural maintenance model, and maintenance will be conducted when needed. Essential Energy will not clean up the vegetation when they cut down trees under power lines and this is now the landowners or Councils responsibility.

Bill Britt –RFS – Received correspondence form Jason Heffernan on 7<sup>th</sup> September, requesting that RFS Districts/Teams/Zones include the NSW Farmers Federation in the BFMC. *Copy attached to minutes.* 

Bill Britt – RFS – Gave the committee a copy of the new RFS Grain Harvesting Guide – The RFS cannot enforce harvesters to stop working; however, we can highly recommend that they cease harvest. Based on the new guide the landowner or contractors can review the table and make a decision depending on the weather conditions. The landowner is accountable for a fire that escapes their property.

lan Thompson asked if there were experts on hand in relation to dealing with stock impacted by fire. Bill said we get in touch with Local Lands Department who will send someone out or a team if needed.

Jody King - SES - advised that SES now do large animal rescue.

Dave Robinson - RFS – During the Paynes Road Fire at Yalgogrin, for bio security reasons the aircraft only used water instead of retardant because of the impact of the retardant on livestock and vegetation.

#### **GENERAL BUSINESS**

Dave Robinson - RFS – Advised that the Hazard Reduction Allocated Funding has now been approved and the spreadsheet needs to be endorsed by the BFMC on work priorities.

Motion: The Hazard Reduction Works within BTZ be prioritise in order of preference as shown in the spreadsheet.

Moved by Dave Denyer and seconded Sally Fitzgerald. CARRIED

#### **BFMC Actions**

Action	Assigned to	Progress
Develop a programme for Road Closure with BSC & TSC	Bill	
BFRMP – Update draft plan	Dave	
Bio Security Act – Follow up on trucks access to properties	Bill	

Meeting Closed 12:00

#### **Next meeting**

Date	Start	Finish	Location
Wednesday 21 <sup>st</sup> March 2018	10:00	12:00	Temora FCC - 108 Vesper Street, Temora



# Country Mayors Association of NEW SOUTH WALES

Chairperson: Cr Katrina Humphries
PO Box 420 Moree NSW 2400
02 6757 3222
ABN 92 803 490 533

#### **MINUTES**

#### **GENERAL MEETING**

FRIDAY, 2 March 2018 Jubilee Room, Parliament House, Sydney

The meeting opened at 9.02 a.m.

#### 1. ATTENDANCE:

Armidale Regional Council, Cr Simon Murray, Mayor Armidale Regional Council, Mr Peter Dennis, CEO Bathurst Regional Council, Cr Graeme Hanger, Mayor Bega Valley Shire Council, Cr Kristy McBain, Mayor Bland Shire Council, Cr Tony Lord, Mayor Blayney Shire Council, Cr Scott Ferguson, Mayor Blayney Shire Council, Ms Rebecca Ryan, General Manager Carrathool Shire Council, Cr Peter Laird, Mayor Carrathool Shire Council, Ms Joanne Treacy, General Manager Coffs Harbour City Council, Cr George Cecato, Deputy Mayor Coffs Harbour City Council, Mr Stephen McGrath, General Manager Coolamon Shire Council, Cr John Seymour, Mayor Coolamon Shire Council, Mr Tony Donoghue, General Manager Cowra Shire Council, Cr Bill West, Mayor Dubbo Regional Council, Mr Michael McMahon, Acting General Manager Federation Council, Cr Patrick Bourke, Mayor Federation Council, Mr Adrian Butler, Acting General Manager Forbes Shire Council, Mr Steve Loane, General Manager Gilgandra Shire Council, Cr Doug Batten, Mayor Glen Innes Shire Council, Cr Steve Toms, Mayor Goulburn Mulwaree Council, Cr Bob Kirk, Mayor Goulburn Mulwaree Council, Mr Warrick Bennett, General Manager Griffith City Council, Cr John Dal Broi, Mayor Griffith City Council, Mr Brett Stonestreet, General Manager Gunnedah Shire Council, Cr Jamie Chaffey, Mayor Inverell Shire Council, Cr Paul Harmon, Mayor Kempsey Shire Council, Cr Liz Campbell, Mayor Kiama Municipal Council, Cr Mark Honey, Mayor

Kiama Municipal Council, Ms Kerry McMurray, Director Corporate, Commercial and Community Services

Leeton Shire Council, Cr Paul Maytom, Mayor

Leeton Shire Council, Ms Jackie Kruger, General Manager

Mid-Western/Mudgee Regional Council, Cr Des Kennedy, Mayor

Mid-Western/Mudgee Regional Council, Mr Brad Cam, General Manager

Moree Plains Shire Council, Cr Katrina Humphries, Mayor

Moree Plains Shire Council, Mr Lester Rogers, General Manager

Murray River Council, Cr Christopher Bilkey, Mayor

Murray River Council, Mr Des Bilske, General Manager

Murrumbidgee Council, Cr Ruth McRae, Mayor

Murrumbidgee Council, Mr Craig Moffitt, General Manager

Narrabri Shire Council, Cr Catherine Redding, Mayor

Narrabri Shire Council, Mr Stewart Todd, General Manager

Narromine Shire Council, Cr Craig Davies, Mayor

Narromine Shire Council, Mr Phil Johnston, Executive Manager Economic Development

Oberon Shire Council, Cr Kathy Sajowitz, Mayor

Oberon Shire Council, Mr Garry Wallace, General Manager

Parkes Shire Council, Cr Barbara Newton, Deputy May

Shellharbour City Council, Cr Marianne Saliba, Mayor

Singleton Council, Cr Sue Moore, Mayor

Snowy Monaro Regional Council, Cr John Rooney, Mayor

Tamworth Regional Council, Cr Col Murray, Mayor

Tamworth Regional Council, Mr Paul Bennett, General Manager

Temora Shire Council, Cr Rick Firman, Mayor

Temora Shire Council, Mr Gary Lavelle, General Manager

Tenterfield Shire Council, Cr Peter Petty, Mayor

Upper Lachlan Shire Council, Cr Brian McCormack, Mayor

Upper Lachlan Shire Council, Mr John Bell, General Manager

Uralla Shire Council, Cr Michael Pearce, Mayor

Wagga Wagga City Council, Cr Greg Conkey, Mayor

Wagga Wagga City Council, Mr Peter Thompson, General Manager

Walcha Council, Cr Eric Noakes, Mayor

Warren Shire Council, Cr Rex Wilson, Mayor

Warren Shire Council, Mr Glen Wilcox, General Manager

Warrumbungle Shire Council, Cr Peter Shinton, Mayor

Warrumbungle Shire Council, Mr Roger Bailey, General Manager

LGNSW, Cr Linda Scott, President

Premier and Cabinet, Mr Don Murray

Premier and Cabinet, Mr Harry Henderson

Premier and Cabinet, Mr Bruce Whitehill

Premier and Cabinet, Mr Nick White

Telstra, Mr Michael Marom

#### **APOLOGIES:**

As submitted

#### **SPECIAL GUESTS:**

Deputy Police Commissioner Regional NSW Field Operations, Gary Worboys

- Peter Primrose, Shadow Minister for Local Government
- Acting Consul General Linda Daetwyler, US Consul General, Sydney
- Lindsay Cane, CEO, Royal Far West

#### 2. ADOPTION OF MINUTES OF PREVIOUS MEETING:

RESOLVED that the minutes of the General Meeting held on 3 November 2017 be accepted as a true and accurate record (Temora Shire Council / Glen Innes Severn Council).

#### 3. Matters Arising from the Minutes

- Letter to Premier Re Establishment of Minister and Department of Local Government – no reply
- Recycling issue and China
- The \$50 million for Telco blackspots needs to be kept track of

#### 4. Membership

RESOLVED That Warren Shire Council and Dungog Shire Council be admitted as members of the Association (Singleton Council/Gilgandra Shire Council)

#### 5. CORRESPONDENCE

Outward

- (a) Cr Craig Davies, Mayor, Narromine Shire Council, advising that Narromine Shire Council has been admitted as a member of the Association
- (b) Cr Neville Kschenka, Mayor, Narrendera Shire Council, advising that Narrendera Shire Council has been admitted as a member of the Association
- (c) The Hon John Barilaro MP, Deputy Premier, Minister for Regional New South Wales, Minister for Skills and Minister for Small Business thanking him for his presentation to the 3 November meeting
- (d) The Hon Melinda Pavey MP, Minister for Roads and Maritime and Freight thanking her for her presentation to the 3 November meeting
- (e) Mr Mark Smethurst, Commissioner, State Emergency Services thanking him for his presentation to the 3 November meeting
- (f) Ms Margaret Crawford, Auditor General of NSW thanking her for her presentation to the 3 November meeting
- (g) Hon Gabrielle Upton MP, Minister for the Environment, Minister for Local Government and Minister for Heritage enquiring into the affect of China's decision to stop importing 24 different types of solid waste by the end of 2017
- (h) The Hon Gladys Berejiklian MP, Premier requesting consideration of establishing a Department of Local Government with only Local Government responsibilities
- (i) The Hon Andrew Constance MP, Minister for Transport and Infrastructure asking for the closing date for submissions to the Transport Strategy 2056 be extended to 18 February 2018

Inward

(a) Carmen Dwyer, Acting Executive Director Waste and Resource Recovery, EPA, Re China's decision to stop importing various solid waste (Copy Attached)

#### NOTED

RESOLVED That the Association follow up with the Premier on the matter of having a separate Minister for Local Government with only Local Government responsibilities (Temora Shire Council/Singleton Council)

#### 6. FINANCIAL REPORT

RESOLVED That the financial reports for the last quarter were tabled and accepted (Singleton Council / Gunnedah Shire Council)

#### 7. Local Government Remuneration

RESOLVED That the Association lobby the State Government, Local Politicians and the Remuneration Tribunal or the appropriate body to reassess the very poor level of remuneration for NSW Mayors Deputy Mayors and Elected Members (Narromine Shire Council/ Tenterfield Shire Council)

#### 8. Grant Funding

RESOLVED That the Association lobby the NSW Government and specifically the Premier and Deputy Premier to instigate protocols surrounding Grant funding that leads to an outcome in line with councils needs and expectations (Narromine Shire Council/Leeton Shire Council)

#### 9. Water Utility Privatisation

RESOLVED That the Hon Niall Blair, Minister for Regional Water, Minister for Trade and Industry, and Minister for Primary Industry and the CEO of Water NSW be invited to the next meeting of the Association (Upper Lachlan Shire Council/Shellharbour City Council)

#### 10. Deputy Police Commissioner Regional NSW Field Operations, Gary Worboys

The Deputy Police Commissioner spoke on the reengineering of the police force in NSW with the formation of Police Districts with an officer in charge model replacing Local Area Commands. There has been a 34% drop in property crime and a search warrant issued every three days. The police districts have renewed the enthusiasm for policing. By the end of March the formation of Police Districts will be completed. Mayors and General Managers should have a regular interaction with their local police. The Commissioner is passionate about change and is repositioning senior police from the city to the country. There is a primary focus on domestic violence with officers specifically allocated to those crimes

# 11. Peter Primrose, Shadow Minister for Local Government and Michael Daley, Shadow Minister for Planning and Infrastructure

Both Peter Primrose and Michael Daley answered questions from the floor. A copy of Peter Primroses intended address is attached to the minutes

#### 12. Acting Consul General Linda Daetwyler, US Consul General, Sydney

The Consul General in Sydney runs consular operations for US citizens as well as issuing visas for entry into the United States. The office also visits American prisoners in NSW prisons most of whom are there for drug offences. The United States is visited by three million Australians each year who spend approximately \$9 billion whilst there They generally visit the larger cities and don't experience the smaller cities that have a lot to offer. Likewise when Linda was first posted to Sydney twelve months ago she concentrated on seeing what Sydney has to offer but is now exploring country NSW and was impressed when she recently travelled to Moree and Lightning Ridge. She has learnt a lot about opals, solar farming and pecans which are exported to the United States for the traditional pecan pie eaten on Thanksgiving Day. There are many connections between our two countries and the relationship on both sides is cherished.

#### 13. Lindsay Cane, CEO, Royal Far West

The key drivers for Royal Far West are to improve the health and wellbeing of country children, to ensure that all country children have access to essential services, to reduce the impact of physical, social, emotional and mental disorders and trauma on childrens' health and to enhance service delivery, access and advocacy for vulnerable country children and families. Royal Far West has 150 fulltime staff who run their quest house, health service social support services. Childhood vulnerability in Australia is 22% but is two to three times that in rural Australia. When children start school they are vulnerable in physical health, social emotional maturity, speech/language and communication. competence. Vulnerable children have poorer educational outcomes, higher levels of functional disability, chronic mental health problems, higher risk of unemployment, difficulty establishing relationships, contact with the criminal justice system and higher risk of Royal Far West is campaigning to have the National Regional homelessness. Development Agenda to include "Reduce National Childhood Vulnerability from 22% to 10%"

#### 14. Telephone Blackspots

Mr Harry Henderson, Premier and Cabinet, advised that both Telstra and Vodaphone were having problems with Forestry and Crown Lands with black spots. It appears that government is stopping government doing their jobs

#### 15. Retaining Banking Services in Country Towns

Each Council needs to liaise with their banking prover to ensure the retention of existing services or seek a new provider

#### 16. Lobbying Priorities

Priorities identified

- 1. A better rating system (rate pegging to go) and also more funds given to rural and regional councils from State Government which acknowledges the challenges of large areas/small rate bases;
- 2. Fairer distribution of FAGs:
- State Forestry Corporation and National Parks being asked to pay rates (yes there is a working group on this already but a letter from CMA adds weight to their argument);

- 4. Review of the NDRRA funding criteria it currently doesn't cover recreational assets and after our east coast low in 2016 I can tell you that we have lost \$3 million in assets that we can't recover now.
- 5. Push for State Government to look at affordable housing criteria for rural and regional areas assistance in some form???
- 6. Review of Seniors SEPP (Housing for Seniors or People with a Disability) 2004 which requires in many instances access to a bus stop for public transport, walking distance to the CBD etc which is hard ot achieve in some regional and rural areas which just leads to people leaving an area.
- State Governemnt incentives for business relocation out of metro NSW to regional/rural NSW
- 8. Cost of power
- 9. Sale of Snowy Hydro
- 10. Auditor Generals report on performance reporting.

Each member of the Executive to nominate the areas they would like to Chair and members be invited to participate in committees

#### 17. Newcastle Container Terminal

RESOLVED That the Association forward a letter of support to Freight and Ports supporting the Newcastle Container Terminal (Gunnedah Shire Council/Narromine Shire Council)

#### 18. Superannuation

RESOLVED That David Smith CEO Local Government Super be invited to address the next meeting on the Defined Benefits Scheme Contribution Employer Contribution Rates and he asked to supply the Association with a copy of the Trust document (Upper Lachlan Shire Council/Goulburn Mulwaree Council)

#### 19. Grant Funding

Adam Marshall advised that the Stronger Communities Fund had been increased by \$100 million up to \$300 million and grants will be twice the level of the first round of funding. With the sale of the Snowy Hydro and funding coming to regional NSW councils will need to come up with some big picture projects

There being no further business the meeting closed at 1.00pm.

Cr Katrina Humphries Chair – Country Mayor's Association of NSW

# SPEECH BY PETER PRIMROSE MLC, SHADOW MINISTER FOR LOCAL GOVERNMENT, TO THE COUNTRY MAYORS ASSOCIATION OF NSW AT PARLIAMENT HOUSE, SYDNEY ON FRIDAY 2<sup>nd</sup> MARCH 2018.

I would like to begin as I always do by acknowledging the traditional owners of the land on which we meet, and pay my respects to their elders past, present and emerging. There is a huge amount happening in the local government sphere at the moment, and much more to come. But today I can cover only a few areas in the time available to me.

#### Joint Regional Organisations:

When the Government introduced its voluntary Joint Regional Organisations Bill late last year, we gave it support. We were critical because it was about a year overdue, but because Councils would be allowed to decide whether to join or not, we were happy to support it.

It correctly is your choice, not Macquarie Street's.

I am worried about the pittance in funding being offered by the government to support new JRO's, and will push for increased funding so your local communities are not left out of pocket in the same way that forcibly merged councils have been.

JROs are one way to help councils share the costs of obtaining the skills and other resources they need.

As I said in my second reading speech, the JRO legislation itself is a mess. There are many holes. For instance, once a council has joined there is no mechanism to get out short of a proclamation by the Governor. The boundary restrictions were done without consultation and are too restrictive, and the exclusion of metropolitan areas makes no sense.

But we will work with the current government to correct any ongoing problems, or fix them when we are next in government, because we want JROs to succeed.

#### Forced Council Mergers:

Anyone who seriously believes that this Government has really given up on its forced merger agenda should listen to the Premier's often repeated rhetoric complaining that there are too many councils.

Before the last state election, the then Premier, the current Premier, the current Deputy Premier and the current Minister all publicly promised that there would be no forced council mergers. Now they are making the same promise again.

I have to be honest and tell you that I don't trust them. I have yet to see anything that binds current and future Liberal and National party members against moving for more forced council mergers should they win the next state election.

For that reason, I am very proud that as a result of resolutions passed at our Labor Annual Conference, NSW Labor has now unanimously resolved to put into its binding platform a policy to oppose forced council mergers both now and in the future. Any MP who breaches this Platform can be expelled.

NSW Labor has no problems supporting voluntary council mergers, but we oppose both forced mergers, and we also oppose forced demergers.

The next State Labor Government will legislate to allow voluntary demergers, but we will not force demergers on local communities.

#### **Count Backs:**

While the Government can move fast on some things, others seem to drag on forever.

Back on 30<sup>th</sup> August in 2016 the Parliament unanimously passed legislation to allow 'countbacks' instead of costly by elections. Since that time there have been a number of costly by-elections, many in regional NSW, costing councils anywhere up to half a million dollars, while confused residents who failed to vote have been hit with a \$55 fine.

That fine is paid to the State Government coffers, not to the council.

You see, the legislation cannot be used until the regulations have been enacted. So I asked the Minister why the 15 month costly delay?

On the 14<sup>th</sup> November last year she replied. She said that the Office of Local Government *'has commenced work'* on drafting the regulations.

After 15 months.

I checked again last week, and still no regulation.

Now I do not blame the Office of Local Government. Its resources have been cut back so hard that I have been told it is often now called the 'Cupboard of Local Government.' But this type of delay, which is costing councils and ratepayers big time is just not good enough.

#### **IPART:**

Nor is there any sign of a Government announcement in response to the Final Report of the IPART Review into the Local Government Rating System. That was presented to the Minister fourteen months ago in December 2016, and has been kept a secret ever since. I genuinely

hope that it will address critical issues such as the increasingly contested rate peg so we can get some serious debate on this issue.

#### Savings:

On other matters financial, this year's state budget lists \$110 million that was not spent because some council mergers did not proceed, as 'savings'. The money will now go back into Consolidated Revenue and in the budget papers is listed as a 'government saving'.

So if your Council is being told by the Government that you cannot have funding for an urgent project unless you can say where the money would come from, just point to the 2017/18 Budget Statement, Budget Paper Number 1, page A4-5, under Office of Local Government.

There's a lazy \$110 million there that should be available to local councils feeling the pinch and not be simply listed as a 'saving'.

The question is: why isn't this pool of \$110 million pot of funding that was allocated for local government being made available as grants to your councils for your communities?

Even more galling however is the fact that earlier the Auditor-General slammed the Government for spending \$4.5 million on its 'Stronger Councils, Stronger Communities' political ad campaign. The Auditor-General – hardly a political hack – said the campaign 'compromised value for money' and was 'inconsistent with the Government's own advertising guidelines'.

\$4.5 million wasted. Yet at the same time they claim they don't have enough money to make regional roads safer.

I guess that's what you can expect from a Government that wants to spend over \$2.5 billion in Sydney to knock down and rebuild two stadiums. Their priorities are all wrong. We unashamedly prioritise funding for hospitals and schools over stadiums.

Compare these astronomical figures to what is happening to our great public libraries. The NSW Public Library Association points out that the NSW state government provides the lowest per capita funding for libraries of all states and territories in Australia. State funding represents just a pittance of 7.5 per cent of the total operating costs of NSW libraries compared to 23.6 per cent in 1980.

The former Premier promised to look at a 'sizeable increase' for local libraries, but in this year's budget they only received a paltry 1.8% increase. Again, the Government's priorities are all wrong.

On the same day that the NSW state budget was delivered last year – on 20<sup>th</sup> June - Bill Shorten in a speech in Canberra to the National General Assembly of Local Government reconfirmed that the next Federal Labor Government will put constitutional recognition of local government to a referendum of the Australian people.

NSW Labor strongly supports this move, not only because it will guarantee federal funding arrangements with local councils, but also because it will help protect all NSW councils against any further forced mergers.

Constitutional recognition of local government is also another way to encourage all three levels of government to work together more effectively, which is the basis of the long overdue Far West Initiative.

#### Cost shifting:

In its final report in October 2015, the Legislative Council Inquiry into Local Government recommended:

'That the NSW Government eschews future cost shifting and commits to providing adequate funding to local government for any new services, assets or regulatory functions that it devolves to local councils.'

The Labor Opposition supported this recommendation. Local Government NSW in its last report estimated that cost shifting cost councils around \$680 million, and I expect the next report will show that this figure has ballooned even further.

An immediate step that Labor has announced is to endorse the Local Government NSW recommendation for a detailed annual Local Government Budget Statement to be provided as part of each state budget. The Budget Statement will provide a breakdown of expenditure, both capital and recurrent, and distinguish between payments for services provided on behalf of the state and those provided to local government for its own purposes.

This will be one step to increase budget transparency in NSW, and help implement our policy of reducing cost shifting.

I am always happy to visit councils and local communities to talk about the matters I have raised today or any other council issues. My details are on the NSW Parliament website, so please email or call.

Labor's fundamental approach to local government is this: local communities should run local councils, not Macquarie Street. The State Government should set the broad regulatory framework.

Equally local government <u>IS</u> government, not a company board of directors. No one objects to having a model code of conduct, but any moves to use the code shut down legitimate debates about community issues - by elected representatives of the community - is just not on and does not have our support.

Finally, I want to reiterate an undertaking that I gave you last year.

Should I have the privilege of becoming the Minister for Local Government after the next state election, I will aim to meet regularly with local councils throughout the state.

I want to make it clear that I am not only interested in listening, but in speaking face to face and actually hearing what you have to say.

Thank you, and I now look forward to your questions.



#### **MINUTES OF MEETING**

# Cowal Gold Operation Community Environmental Monitoring and Consultative Committee (CEMCC)

Date: Wednesday, 6 December 2017

Time: 9.00 am – ECCC, Main Street, West Wyalong

Minutes taken by: Anne Bolton

Attendees:

Independent Chair: Margaret MacDonald-Hill (MMH)

Evolution: Jamie Coad (JC), Darren Niejalke (DN), Bronwyn Flynn (BF), &

Anne Bolton (AB)

Community Members: Lucy Buttenshaw (LB), Kate Dean (KD) & Angus Stitt (AS),

Lake Cowal Landowners: Bruce Dent (BD)
Lachlan Shire Council Cr John Ridley (JR)
Independent Scientist: Max Finlayson (MF)

**Apologies:** Lisa Andrews (LA), Ally Coe (AC), Cr Steve Karaitiana (SK) Cr Tony Lord (TL), Cr Graeme Miller (GM), & Chris Roylance (CR)

ITEM	ACTION
1. Welcome	
Independent Chair, Margaret MacDonald-Hill opened the meeting at 9:04 am.	
2. Declaration of Interest	
Margaret MacDonald-Hill advised there were no changes to previous declarations by CEMCC members, nor to hers; Independent Chair of the CEMCC, appointed by the Secretary of the Department of Planning and Environment, a member of the Mine Subsidence Board and she receives payment via a Trust established by the Bland Shire Council for her work as Chair of the CEMCC.	
3. Confirmation of Previous Minutes	
Moved by Lucy Buttenshaw, seconded by Angus Stitt.	
4. Business Arising from previous Minutes	
AB advised new name tag obtained for Lisa Andrews. MF advised he needs a new name tag also.	AB to order
5. Correspondence	
<ul> <li>Included on the agenda - no further discussion.</li> </ul>	
6. Reports	



	Cowal
JC provided a detailed account of CGO's Environment and Social Responsibility Department's activities over the past three months, as per the presentation attached. BF provided an update on Modification 14 (Processing Rate Modification), as per the presentation attached, with the key findings of the Environmental Assessment to be provided to the CEMCC in March 2018.	
7. General Business	
MMH advised that it was her last meeting as Independent Chair of CEMCC. She advised that Lisa Andrews would be taking on the role of Independent Chair in 2018.	
8. Presentation	
MMH acknowledged her appreciation of the efforts of all the members, particularly the four Community Members and thanked them for their contribution to the committee with a small gift. Cr Brian Monahan, Bland Shire Council, presented MMH with a gift and thanked her for her 14 years of service on the CEMCC.	
9. Meeting Closed – 10:37 am	
10. Dates for 2018 Meetings	
March 7 at Condobolin June 6 at Cowal Gold Operation August 29 at Forbes	
December 5 at ECCC, West Wyalong	

The meeting commenced at 1.00pm.

#### **PRESENT**

Cr D Palmer, Cr G Armstrong, Cr B Callow, Cr D McCann, Cr L McGlynn, Cr K Morris, Cr G Sinclair.

#### **ALSO IN ATTENDANCE**

Mr A Tonkin (General Manager), Mr I Graham (Corporate Services Manager) Mr G Veneris (Acting Engineering Manager), Mr T Goodyer (Operations Manager), Mr S Baldry (Acting Production and Services Manager), Mrs A Coleman (Executive Assistant).

#### 1. LEAVE OF ABSENCE/APOLOGIES

**18/001 RESOLVED** on the motion of Crs Callow and McCann that leave of absence by granted to Cr M Stadtmiller.

#### 2. ACKNOWLEDGEMENT OF COUNTRY

I would like to acknowledge the Wiradjuri people who are the Traditional Custodians of the Land. I would also like to pay respect to their people both past and present and extend that respect to other Aboriginal Australians who are present.

#### 3. PRESENTATIONS

Kim Bolitho was in attendance and raised concerns regarding the price of water and the quality of water.

Katherine Priest was in attendance and raised concerns regarding discoloured water.

Ms Bolitho and Mrs Priest left the meeting at 1.10pm.

**18/002 RESOLVED** on the motion of Crs McCann and Morris that Goldenfields Water staff prepare a detailed response to the matters raised by Mrs. Priest and Ms. Bolitho and that the response be sent to both speakers.

#### 4. DECLARATION OF PECUNIARY INTERESTS

Nil

#### 5. DECLARATION OF NON PECUNIARY INTERESTS

Nil

#### 6. CONFIRMATION OF MINUTES OF MEETINGS HELD ON 16 NOVEMBER 2017

**18/003 RESOLVED** on the motion of Crs McCann and Callow that the minutes of the meetings held on the 22 December 2018 having been circulated and read by members be confirmed.

#### 7. BUSINESS ARISING FROM MINUTES

Nil

#### 8. ADMISSION OF LATE REPORTS

Nil

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#### 9. NOTICES OF MOTION / RESCISSION MOTIONS

Nil

#### 10. CHAIRPERSON'S MINUTE

At the time of preparation of the Business Paper the Chairperson had not issued a report for publication.

#### 11. PUBLIC PARTICIPATION CONFIDENTIAL SESSION – 1.19pm

In accordance with the Local Government Act 1993 and the Local Government (General)Regulations 2005, in the opinion of the General Manager the following business is of a kind as referred to in section 10A(2) of the Act and should be dealt with in part of the meeting closed to the media and public.

- **18/004 RESOLVED** on the motion of Crs Sinclair and McCann that Council move into CONFIDENTIAL SESSION.
  - 11.1 MATTERS SUBMITTED BY ACTING ENGINEERING MANAGER
  - 11.1.1 SUPPLY OF CONCRETE RESERVOIRS FOR MANDAMAH SCHEME (G95400505)
- **18/005 RESOLVED** on the motion of Crs McGlynn and Callow that the Tender for the supply of two (2) concrete reservoirs submitted by Hornick Constructions Pty Ltd be accepted for the tendered price of \$1,020,000 (ex GST)

#### Report prepared by Acting Engineering Manager

This report is **CONFIDENTIAL** in accordance with Section 10A(2)(d)(i) of the Local Government

Act 1993, which permits the meeting to be closed to the public for business relating to the following:

- (d) commercial information of a confidential nature that would if disclosed:
- (i) prejudice the commercial position of the person who supplied it
- **18/006 RESOLVED** on the motion of Crs McCann and Sinclair that Council revert back to Open Session and that the resolution made in Confidential Session be made public.
  - 12. MATTERS TO BE SUBMITTED TO OPEN COUNCIL 1.22pm
  - 12.1 MATTERS SUBMITTED BY CORPORATE SERVICES MANAGER
  - **12.1.1 COUNCIL INVESTMENTS (G35507005)**
- **18/007 RESOLVED** on the motion of Crs McGlynn and Armstrong that the report detailing Council Investments at 31 January 2018 be received and noted.

#### **Report prepared by Accountant**

#### **BACKGROUND**

A report on Council's Investments is required to be presented for Council's consideration In accordance with clause 212 of the Local Government (General) Regulation 2005.

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General ManagerChairperson

REPORT

Council's investment portfolio decreased by \$1,450,180 to \$46.45 million during December and January. The profile of Council's investments held at 31 January 2018 is detailed below:

	Rating	Market	Term	Rate	Purchase	Maturity
		Value (\$)	(days)		Date	Date
Long Term Deposits		40,000,000.00				
National Australia Bank	A1+	3,000,000.00	1,096	3.36%	12/02/15	12/02/18
CBA	A1+	3,000,000.00	1,096	3.11%	17/03/15	17/03/18
CBA	A1+	3,000,000.00	1,096	3.06%	20/04/15	20/04/18
Westpac Banking Corporation	A1+	3,000,000.00	1,090	3.04%	24/06/15	25/06/18
Bank of Queensland	A2	3,000,000.00	1,097	3.00%	29/10/15	29/10/18
ING Direct	A-	3,000,000.00	1,090	3.18%		20/03/19
Newcastle Permanent	BBB	2,000,000.00	1,097	3.10%	08/06/17	8/06/20
Westpac Banking Corporation	A1+	2,000,000.00	1,090	3.01%	12/07/17	13/07/20
Bank of Queensland	A2	2,000,000.00	1,462	3.45%	12/07/17	13/07/20
Westpac Banking Corporation	AA-	1,000,000.00	1,402	3.06%	25/09/17	28/09/20
Bank of Queensland	BBB+	3,000,000.00	1,099	3.00%	07/11/17	09/11/20
Rural Bank	BBB+	3,000,000.00	1,098	2.95%	06/12/17	07/11/20
ING Direct	A	3,000,000.00	728	2.93%	11/12/17	07/12/20
ING Direct	A	3,000,000.00	733	2.91%	20/12/17	23/12/19
Rural Bank	BBB+	3,000,000.00	1,098	3.10%	09/01/18	11/01/21
Short Term Deposits	A1+	6,000,000.00	1,090	3.1070	09/01/10	11/01/21
Australian Military Bank	NR	1,000,000.00	365	2.85%	28/03/17	28/03/18
Auswide Bank	A2	1,000,000.00	365	2.82%	20/03/17	20/03/18
Bank of Queensland	A2 A2	1,000,000.00	365	2.02%	12/07/17	12/07/18
B & A Bank	A2 A1-	1,000,000.00	365	2.70%	10/08/17	12/07/16
Auswide Bank	A1- A2	1,000,000.00	365	2.70%	04/12/17	04/12/18
Members Equity	A2 A2	1,000,000.00	183	2.70%	09/01/18	04/12/18
At Call Deposits	MZ.	450,000.00	103	Z.UJ /0	07/01/10	07/07/10
Commonwealth Bank At Call A/c	N/A	450,000.00	At Call	1.45%	N/A	N/A
Total Value of Investment Funds	TVIT	46,450,000.00	/ it Gail	1.70/0	1 1// 1	1 1// 1
Total value of lifestificity I ulius		40,400,000.00				

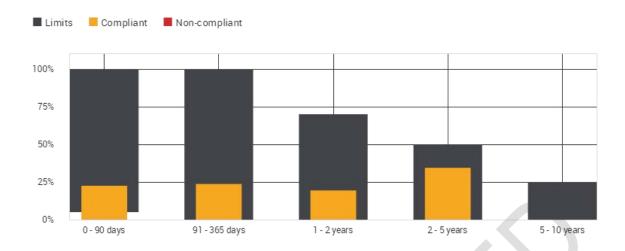
For the months of December & January, the deposit portfolio provided a solid return of +0.25% (actual), outperforming the benchmark AusBond Bank Bill Index return of +0.16% (actual). The strong performance continues to be driven by those deposits still yielding above 3% p.a.

Over the past 12 months, the deposit portfolio returned +3.22% p.a., outperforming bank bills by 1.47% p.a. This has been very strong given deposit rates reached their all-time lows and margins have generally contracted over the past 18 months.

#### **TERM TO MATURITY**

The percentage of investments maturing over the next ten years is detailed in the graph below.

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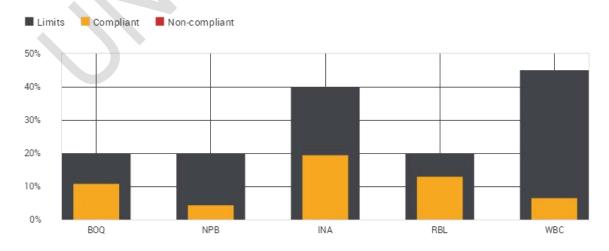
#### **COUNTER PARTY COMPLIANCE**

The below graphs compare investments with each financial institution to the limits included in Council's Investment Policy.

#### Counterparty compliance: short-term holdings

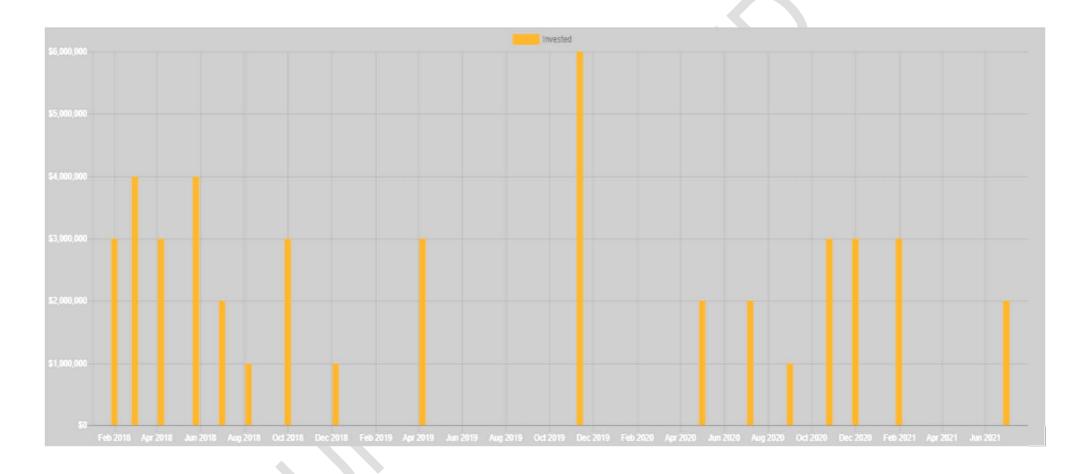


#### Counterparty compliance: long-term holdings



#### **CASHFLOW ANALYSIS - MATURITIES**

Investments maturities are detailed in the graph below.



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General Manager......Chairperson.....

#### **CREDIT QUALITY COMPLIANCE**

The below graphs compare investments with each investment rating category to the limits included in Council's Investment Policy.

#### Credit quality compliance: short-term holdings



#### Credit quality compliance: long-term holdings



**Attachments: Nil** 

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### **RECOMMENDATION**

Recommendation made was adopted.

#### **12.1.2 CAPITAL WORKS PROGRESS (G35201005)**

**18/008 RESOLVED** on the motion of Crs McCann and Morris that the report detailing Council's capital works program as at 31 December 2017 be received and noted.

#### **Report prepared by Accountant**

#### **BACKGROUND**

Capital Works represents an important part of Council's activities and expenditure. This report details progress year to date on programmed and emergent capital works. Water mains are a significant part of the annual program and are also reported in more detail.

#### **REPORT**

This report is presented for information on the progress of Council's Capital Works Program as at 31 December 2017.

Goldenfields Water County Council			
CAPITAL WORKS PROGRESS	2017/18	ACTUAL	
	ESTIMATE	31/12/2017	COMMITTED
CAPITAL INCOME			
Duesco de Francisco			
Proceeds Funding Solo of Plant	630,000	420 E4E	
Sale of Plant	630,000	428,545	-
Total Proceeds Funding	630,000	428,545	-
Total Income	630,000	428,545	_
Total income	030,000	420,343	
CAPITAL EXPENDITURE			
New System Assets			
Plant & Equipment	755,000	1,290,220	-
Future Capital Project Investigations	100,000	1,095	-
Developer Paid Mains	40,000	65,205	-
Mains	220,000	21,010	-
Mandamah	3,590,000	344,272	-
Reservoirs	-	-	-
Pumping Stations	-	-	-
Treatment	62,000	33,195	-
Bores	170,000	30,440	-
Service Meters	200,000	200,404	-
Backflow Devices	750,000	350,581	-
Intangibles	944,500	452,114	127,386
Land & Buildings	280,000	272,259	-
Total New System Assets	7,111,500	3,060,795	127,386
Renewals	010 500	121 402	157 701
Mains	810,500	131,402	157,731
Reservoirs	360,000	200,456	95,118
Pumping Stations Treatment	2,336,600	770,117	-
	40,000	127,803	-
Bores Consider Materia	145 000	136,804	-
Service Meters	145,000	68,114	-
Plant & Equipment	05.000	72,574	
Land & Buildings	85,000	62,936	050.040
Total New System Assets	3,777,100	1,570,206	252,849
Total Expenditure	10,888,600	4,631,001	380,235

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General Manager.......Chairperson......

Goldenfields Water County Council		
CAPITAL WORKS PROGRESS	2017/18	ACTUAL
	ESTIMATE	31/12/2017
	-	
NEW MAINS & RENEWALS		
Developer Paid		
Annual Budget	40,000	
Developer Paid Design		1,143
Barellan Bendee Street		7,040
Temora Spitfire		31,397
Wyalong Wooten Street		3,362
Plemmings Subdivision		21,386
Junee Abatoirs		877
		65,205
New System Asset Mains		
Annual Budget	220,000	
Uley Lane Stage 2		18,248
Orr to Booth Street Coolamon		2,762
		21,010
Mandamah		
Annual Budget	3,590,000	344,272
		344,272
Renewal Mains		
Annual Budget	810,500	
Fishers Lane		7,254
Rosehill		89,914
Cootamundra Temora Road		-
Valve Replacement		34,234
		131,402
Total Expenditure	4,660,500	561,889

Attachments: Nil.

Tabled Items: Nil.

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### **RECOMMENDATION**

Recommendation made was adopted.

#### 12.1.3 DEBT RECOVERY UPDATE (G40350505)

**18/009 RESOLVED** on the motion of Crs Callow and Sinclair that the quarterly Budget Review Statement for the quarter 31 December 2017 be received and noted.

#### Report prepared by Corporate Services Manager

#### **BACKGROUND**

Council has been using the services of an external debt collection company, Outstanding Collections, since June 2017 to assist in the recovery of monies that are overdue for water related fees, charges and other debts in line with Council's Debt Recovery & Financial Hardship Policy.

#### **REPORT**

Since engaged, 320 accounts with a total debt of \$433,022 have been referred to Outstanding Collections for further recovery action. These customers exceeded the allowable Final Notice timeframe to make payment or put a payment arrangement in place.

At 31 January 2018 Council has recovered \$236,973. Furthermore, 48 customers with a total debt of \$124,942 have current payment arrangements in place with Council.

The overall result for Council is a debt recovery performance (debt either paid in full or under a payment plan) of 78% up to 31 January 2018.

Attachments: Nil

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### RECOMMENDATION

Recommendation made was adopted.

## 12.1.4. QUARTERLY BUDGET REVIEW STATEMENT - DECEMBER 2017 (G35201005)

**18/010 RESOLVED** on the motion of Crs Callow and Armstrong that the Quarterly Budget Review Statement for the quarter ending 31 December 2017 be received and noted.

#### Report prepared by Accountant

#### **BACKGROUND**

The Quarterly Budget Review Statement is presented to Council to revise estimates of income and expenditure in accordance with clause 203 of the Local Government (General) Regulation 2005.

The review is for the quarter ending 31 December 2017 and is attached for Council's consideration.

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#### **REPORT**

#### **Income & Expenses Budget Review Statement**

The anticipated Operating Result for the 2017/18 Financial Year is \$5,223,000. The Operating Result was originally budgeted for a surplus of \$5,188,000. Proposed December quarterly review adjustments relate to the following:

#### 1. General Revenue

#### 1.1 User Charges & Fees

As per Council resolution 17/009, Council officers have engaged external debt recovery agency, Outstanding Collections to recover outstanding monies. Associated legal costs in the recovery of outstanding debts is paid by Goldenfields Water and levied onto the customer accounts.

A budget increase of \$90,000 is required to account for the additional income council will receive. The corresponding costs of the debt recovery requires a budget increase of \$90,000 in Legal Costs.

Operating Revenue	User Charges &	Fees	\$90,000
	Fees		(4
Operating Expenditure		Debt Recovery	(\$90,000)
	Legal Expenses	Impact on each	
		Impact on cash	
		surplus	\$0

#### 1.2 Grants & Contributions – Capital

Council was successful in securing grant funding of \$100,000 to invest in the development of a MyH20 mobile app to allow customers to access their water usage information.

A budget increase of \$100,000 is required to operational revenue to account for the additional income council will receive.

Operating Revenue	Grants &	Grant	\$100,000
	Contributions		
		Impact on cash	
		surplus	\$100,000

#### 2. Operating Expenditure

#### 2.1 Budget Reallocation

Further review of Council's operational expenditure has identified the misallocation of original budget between Employee Costs and Materials & Contracts.

A budget increase of \$1,200,000 is required to Materials and Contracts and a decrease of \$1,200,000 to Employee Costs.

Operating Expenditure	Materials &	\$1,200,000
	Contracts	

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Operating Expenditure			(\$1,200,000)
	Employee Costs		
		Impact on cash	
		surplus	\$0

#### 2.2 Media & Communications

Additional funds are required to further engage external consultants for the delivery of Council's media and communications content.

A budget increase of \$40,000 is required to Materials & Contracts.

Operating Expenditure	Materials & Contracts	Media & Comms	\$40,000
		Impact on cash surplus	
			(\$40,000)

#### 2.3 Legal Expenses

In addition to point 1.1, Council has incurred additional legal expenses in relation to the approved organisational restructure and investment review.

An additional budget increase of \$25,000 is required to Legal Expenses.

Operating Expenditure	Legal Expenses	General Legal	\$25,000
Operating Expenditure	Legal Expenses	Debt Recovery (1.1)	\$90,000
		Impact on cash surplus	(\$25,000)

#### **Capital Budget Review Statement**

The proposed capital budget for the 2017/18 Financial Year totals \$12,789,000. The original capital works budget was \$11,369,000. Proposed December quarterly review adjustments relate to the following:

#### 3. Capital Expenditure

#### 3.1 Plant & Equipment

#### **Data Centre**

With the implementation of the new corporate software, Civica, Council's existing data centre was near the end of its recommended useful life. It was advised Council should bring forward the purchase of a new data centre to meet the changing requirements of the new corporate software and records management. The change also included a standalone back up for disaster recovery. A budget increase of \$460,000 is required for the acquisition of the data centre.

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Capital Expenditure	Plant & Equipment		\$460,000
		Impact on cash	
		surplus	(\$460,000)

#### **Fleet Increase**

As a result of the approved Council organisational restructure, a budget increase of \$250,000 is required to purchase additional council vehicles to meet the requirements of new staff.

Council also proposes the renewal of an existing large heavy rigid truck with inclusion of a crane. This requires a budget increase of \$300,000. It is proposed that this will be part funded from the sale of the existing truck.

\$300,000
φοσο,σσσ
(\$60,000)
sh (\$490,000)

#### 3.2 Intangibles

Water Outlook is Goldenfields Water's new water quality data base management system. It was a key project nominated in the delivery program not previously budgeted for.

A budget increase of \$100,000 is required to the capital budget.

Capital Expenditure	Intangibles		\$100,000
		Impact on cash	
		surplus	(\$100,000)

#### 3.3 Water Supply Infrastructure - Renewals

Management undertook a chlorine decay model in 2017, a recommendation from that report highlighted the potential benefits that reservoir mixers could provide Goldenfields Water in maintaining water quality. A \$200,000 budget increase is required for the installation of three mixers at the Cowangs Reservoirs.

In 2017 State Government released half a billion dollars under the Safe & Secure grant funding program. In order for Council to be prepared in submitting grant applications an estimated cost and liability for the demolition of the old Jugiong Water Treatment Plant needed to be identified. A budget increase of \$110,000 is required in order to obtain costs for the demolition.

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Capital Expenditure	Water Infrastructure		\$200,000
Capital Expenditure	Water Infrastructure		\$110,000
		Impact on cash surplus	(\$310,000)

Attachments: December Quarterly Budget Review Statement (01/10/2017 – 31/12/2017)

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation results in a net decrease in cash surplus of \$1,325,000.

#### RECOMMENDATION

Recommendation made was adopted.

#### 12.2. MATTERS SUBMITTED BY ACTING ENGINEERING MANAGER

## 12.2.1 BUSINESS CASE DEVELOPMENT - PROPOSED BOOROWA POTABLE WATER SUPPLY (G95259510)

18/011 RESOLVED on the motion of Crs McCann and Callow that Council;

- 1. Note the information provided within the report and its associated attachments
- 2. Proceed with the development of a business case for the Boorowa water supply scheme and associated grant submission.
- 3. Include the options for both bulk supply and reticulation as part of the business case.

#### Report prepared by Acting Engineering Manager

#### **BACKGROUND**

Hilltops Council has resolved to proceed with a joint submission with Goldenfields Water for grant funding under the Safe & Secure Water Program.

#### **REPORT**

Hilltops Council resolved at its 26 July 2017 Council meeting to:

- 1. Note the report;
- Endorse staff working with Goldenfields Water County Council to review current service arrangements as part of the Integrated Water Cycle Management Plans being developed with a view to deliver optimised outcomes to customers and the community within Hilltops;
- 3. Write to Goldenfields Water County Council requesting they consider owning and operating a bulk water pipeline to service the Galong and Boorowa communities and authorise the General Manager to undertake negotiations on behalf of Council around potential arrangements with a view to bring a further report to Council pending negotiation outcomes; and

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4. Request a joint meeting with Goldenfields Water County Council and the Honourable Niall Blair to demonstrate to the minister a mutual commitment to addressing Boorowa's water security issue and delivering a safe and secure water supply across the Hilltops area.

Meetings and workshops have occurred with both Hilltops and Goldenfields Water staff to discuss Integrated Water Cycle Management and the potential supply services to Boorowa. Initial desktop hydraulic investigations and project concepts have been developed for further review and investigations.

Hilltops Council has since resolved at its 20 December 2017 meeting to:

- 1. Allocate an amount of up to \$100,000 towards the detailed business case development for a water pipeline connecting Boorowa to Goldenfields to be funded out of water reserves.
- 2. Lodge a grant application under the Safe & Secure Water Program requesting 50% funding for the business case phase of the project; and
- 3. Request 50% money contribution from GWCC towards the Business Case Development Costs.

Cost estimates have been sought from Public Works to undertake the development of a business case and submission for grant funding which has been estimated at the below costs:

- Preliminary environmental and planning overview \$20,000
- Geotechnical investigation \$70,000
- Survey \$0 based upon potential option to use Lidar information
- Concept Design \$100,000
- Business Case Submission \$20,000

These costings include investigation and analysis from the Galong take-off to Boorowa. Hilltops has requested Goldenfields Water staff to take the lead with managing the project and any associated grant submissions which has been agreed to.

Goldenfields staff recommend to proceed with the business case development and allocate 50% of the costs as per Hilltops request. Funds will be available through existing 2017/18 budgets for engineering design/investigation works and therefore no impact should be seen on the budget if grant funding is successful.

All agreements, ownership of existing and potential new mains and the associated customers will be further discussed and developed as part of the completion of both the Hilltops and Goldenfields Water Integrated Water Cycle Management Plans.

Attachments: Hilltops Council reports from 26 July 2017 & 20 December 2017.

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position. All costs will be funded from 5013 – 050 future capital design investigations. Current budget allocation of \$100,000 with \$1,095 expended.

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#### RECOMMENDATION

- 1. Note the information provided within the report and its associated attachments
- 2. Proceed with the development of a business case for the Boorowa water supply scheme and associated grant submission.

## 12.2.2 BUSINESS CASE DEVELOPMENT – PROPOSED NANGUS POTABLE WATER SUPPLY (G95151019)

**18/012 RESOLVED** on the motion of Crs McCann and Callow that Council;

- 1. Note the information provided within the report
- 2. Approve a budget provision of \$175,000
- 3. Proceed with the development of a business case for the Nangus water supply scheme and associated grant submission.

#### **Report prepared by Acting Engineering Manager**

#### **BACKGROUND**

Cootamundra Gundagai Regional Council (CGRC) has received numerous requests from Nangus residents for the provision of potable water services. CGRC have requested Goldenfields Water's involvement in the project to potentially design, build and operate.

#### **REPORT**

Goldenfields Staff have met with Cootamundra Gundagai Regional Council (CGRC) to discuss the potential for water supply provisions to the village of Nangus, with the ownership of the scheme under Goldenfields Water.

CGRC have advised that around \$680,000 of funding has been allocated to the project and they are seeking further funding avenues to cover the remaining requirements for the potential delivery of the scheme.

Goldenfields Water staff have advised that a full business case, investigations and detailed designs must be completed in order for the project to be fully assessed and deemed appropriate by Goldenfields Water to proceed.

A budget estimate of \$350,000 for the business case would be required to undertake the following:

- Project Management \$30,000
- Business case & Landholder investigation \$ 70,000
- Stage 1 Preliminary investigations \$ 30,000
- Stage 2 Investigations and preliminary design \$ 100,000
- Stage 3 Detailed design \$ 100,000
- Stage 4 Construction tendering \$ 20,000

Total (incl. GST) \$ 350,000

Similar to the Boorowa water supply project request from Hilltops Council, CGRC has been requested to commence the business case and design stage with a request for 50% of the business case funding requirements provided by Goldenfields Water.

Goldenfields Water will manage the project and will submit a joint grant submission seeking 50% of the \$350,000, meaning that each Council may only need to provide \$87,500 each if successful. If unsuccessful each Council will meet the cost of \$175,000 each.

Attachments: Nil

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation requires a new budget allocation of \$175,000 in 2017/18 financial year. This funding will be allocated from the surplus result at year end. If the business case grant is successful this amount will be reduced to \$87,500.

#### **RECOMMENDATION**

Recommendation made was adopted.

#### 12.2.3. MyH2O MOBILE APPLICATION (G55053020)

#### **18/013 RESOLVED** on the motion of Crs McGlynn and Callow

- 1. That Council note the information within this report
- 2. That Council authorise the General Manager to accept the offer of quotation from Tyeware Ltd Pty as per Section 55 (3)(i) of the Local Government Act 1993, given that Tyeware has access to the IP rights for the MiWater software.

#### Report prepared by Acting Engineering Manager

#### **BACKGROUND**

GWCC has recently been successful in receiving grant funding through the Commonwealth Government Smart Cities and Suburbs Program, for the development and implementation of a new MyH20 Mobile application

#### **REPORT**

GWCC has recently been successful in receiving \$100,000 in grant funding through the Commonwealth Government Smart Cities and Suburbs Program, for the development and implementation of a new MyH20 Mobile application.

In order for this project to be undertaken, GWCC must have Agreements in place with Mackay Council & Tyeware Pty Ltd for the utilisation of the Intellectual Property (IP) of MiWater, which is held by Mackay Council. GWCC must engage them and their contracted Software Managers, Tyeware, to develop the new application.

Tyeware are an Information Technology company whom have been engaged by Mackay Council to manage the Miwater software. Therefore GWCC have requested a direct quotation for Tyeware to undertake the development of the new GWCC MyH20 Application.

This is Page 16 of the Minute	s to the Goldenfields Water County Council meeting held on	
	22 February 2018	
General Manager	Chairperson	
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Quotations received from Tyeware have been estimated at \$141,624 + GST. Given the estimated price for the delivery of this project, GWCC will need to ensure its compliance with the NSW Local Government Act's relevant procurement conditions. As such staff are requesting approval from Council to proceed with this project in accordance with Section 55 (3)(i) of the Local Government Act 1993, which states an exemption from tendering can be accepted if:

(i) a contract where, because of extenuating circumstances, remoteness of locality or the unavailability of competitive or reliable tenderers, a council decides by resolution (which states the reasons for the decision) that a satisfactory result would not be achieved by inviting tenders,

Due to the fact that no other company has access to the IP rights for the Miwater software, GWCC have no other avenue for undertaking the development of this project and therefore a single quotation has been sought and will need to be accepted with Tyeware Pty Ltd.

The project will deliver the following to Customers:

- Access to MyH2O account through a mobile device (Android and iOS phone or tablet)
- Receive push notifications from GWCC regarding news, unplanned outages, water restrictions and other relevant information
- Customer reporting functionality that allows discoloured water issues and leaks to be reported to the Duty Officer through the App. The App will also forward customer details and location to the Duty Officer, improving response time to after hours call outs.

Attachments: Nil
Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position. Council had a budget of \$150,000 allocated in 2017/18 financial year and have now been successful in receiving \$100,000 in grant funds.

#### RECOMMENDATION

Recommendation made was adopted.

#### 12.2.4. RESERVOIR RECOATING PROGRAM (G95751025)

**18/014 RESOLVED** on the motion of Crs McGlynn and Sinclair that Council approve a total budget increase to the 2018/19 capital works budget for Reservoir Recoating to complete works at Wyalong and Junee.

#### Report prepared by Acting Engineering Manager

#### **BACKGROUND**

Council has allocated funding in the 17/18 and 18/19 budgets to replace internal coating systems of the steel reservoirs located at Junee and Wyalong. These reservoirs had been programmed for completion a number of years previous and were not undertaken for

various reasons. These two reservoirs have since been emptied and inspected revealing significant coating failure resulting in corrosion.

#### **REPORT**

Council has employed JK Quality Control Pty Ltd to prepare specifications, assess tenders, and manage site works for the replacement of the internal and external coatings of the Wyalong Balance tank, and internal coating of the Junee steel reservoir. Council has \$640,000 allocated for works over the 2017/18 & 2018/19 financial years. These budgets have not been reviewed nor indexed since a condition report was undertaken in 2009.

JK Quality Control Pty Ltd conducted inspections in September of 2017 in order to deliver staff an accurate scope of works and prepare specifications. The inspections revealed a number of issues resulting in anticipated cost increases. The most significant issue, being lead based paint used in the external coating system of the Wyalong balance tank. Lead paint is highly toxic and requires full encapsulation of areas requiring mechanical surface preparation and correct disposal. Also requiring extra attention are a number of structural issues including replacement of internal access ladders due to corrosion, replacing roof access hatches to stop ingress of vermin and untreated water, and upgrading of flashings to bird proof and stop ingress of untreated water.

In order to achieve economy of scale for the delivery of these two reservoirs, the aim is to advertise both projects at the same time and conduct works each side of financial years which is also during our low water consumption period.

Attachments: Nil

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

Due to the aforementioned unforeseen circumstances, and given the fact that the original budget had not been indexed appropriately since a condition report was undertaken in 2009, estimated cost to complete the two reservoirs is now \$1,330,000. This requires an increase to the budget of \$680,000. The increase will be seen within the 2018/19 budget where a majority of the costs will be borne. The 2017/18 budget will remain at \$320,000 which should cover all costing requirements for this financial year.

The budget increase includes provisions for project/contract management costs for consultants and council, establishment/disestablishment plus coating costs, and contingency.

As these costings are significant they were compared to the reference rate for the construction of 2 new reservoirs. To avoid coating works in the future new concrete reservoirs were used as the comparison. The demolition and upfront construction cost of 2 new reservoirs would be \$4,265,860.

#### RECOMMENDATION

Recommendation made was adopted.

#### 12.2.5. ADOPTION OF DRINKING WATER MANAGEMENT SYSTEM (G95871010)

**18/015 RESOLVED** on the motion of Crs Sinclair and Armstrong that Council note the information within this report and adopt attached Drinking Water Management System.

#### Report prepared by Acting Engineering Manager

#### **BACKGROUND**

Goldenfields Water has historically not completed a Drinking Water Management System (DWMS) which has obtained approval from NSW Public Health.

#### **REPORT**

It is a requirement for all Local Water Utilities that supply water for drinking water purposes, to develop and implement a Drinking Water Management System (DWMS). A DWMS consists of documents, procedures and other supporting information for the safe supply of drinking water.

The DWMS must address the elements of the Framework for Management of Drinking Water Quality (Australian Drinking Water Guidelines) relevant to the specific operations of Goldenfields Water's supply schemes. At the heart of the Framework are Critical Control Points (CCPs). A CCP is an activity, procedure or process that is critical to control a water quality hazard (for example chlorination and filtration/particle removal).

In 2016 Goldenfields Water was successful in obtaining funds from NSW Public Health to complete an approved DWMS. NSW Public Health provided access to an approved consultant (Atom Consulting) to help the facilitation and completion of a comprehensive DWMS.

Atom Consulting facilitated a review of water supply schemes, determined risks and recommended a list of actions/improvements and priorities to improve existing control measures.

The DWMS has now been completed and has received approval from NSW Public Health for adoption in early 2018.

Attachments: DWMS, Action & Improvement Plan

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### **RECOMMENDATION**

Recommendation made was adopted.

## 12.2.6. SUPPLY OF CONCRETE RESERVOIRS FOR MANDAMAH SCHEME (G95400505)

#### Report prepared by Acting Engineering Manager

#### **BACKGROUND**

Tenders for supply of two (2) 10m dia. by 9m high concrete reservoirs have been called for the new Mandamah water supply scheme.

#### **REPORT**

Tenders for the supply of two (2) concrete reservoirs were called in accordance with the Local Government General Regulation 2005 – Section 7 Tendering

- Tenders advertised; 9 November 2017
- Mandatory meeting and site inspection; 23 November 2017
- Tenders closed; 16 January 2018
- Tenders received; Five (5)

Tenders were evaluated in accordance with the predetermined criteria and weighting in the Tender Evaluation Plan.

Summary of Tenders received;

Tenderer	Location
Hornick Constructions Pty Ltd	Coorparoo Qld
A1 Quality Concrete Tanks	Essendon Vic
Quay Civil	Kings Langley NSW
Gongues Constructions Pty Ltd	Cameron Park NSW
Precision Civil & Infrastructure Pty Ltd	Springwood NSW

The tender submitted by Hornick Constructions Pty Ltd is considered to provide the best value for money. Their submission scored well across all criteria.

Attachments: Nil

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### LOCAL PREFERENCE

The local preference policy was not applied and would not have affected the outcome of the tender.

#### **RECOMMENDATION**

Refer to the resolution made in Confidential Session, which was made public.

#### 12.3. MATTERS SUBMITTED BY THE GENERAL MANAGER

#### 12.3.1. RELATED PARTY TRANSACTION NOTIFICATIONS (G40203005)

**18/016 RESOLVED** on the motion of Crs Armstrong and Callow that Council note the tabling of the Related Party Transaction Notifications.

#### Report prepared by General Manager

#### **BACKGROUND**

The Australian Accounting Standards Board (AASB) has determined that AASB 124 Related Party Disclosures apply to government entities, including local government.

Related parties include Council's key management personnel, their close family members, and any entities that they or any of their close family members control or jointly control. A related party transaction is any transaction (whether a transfer of resources, services or obligations) between the reporting local government and any of the related parties, whether monetary or not.

In the annual financial statements councils must disclose related party relationship, transactions and outstanding balances, including commitments.

#### **REPORT**

Key Management Personnel – elected members, the general manager, directors and managers are required to complete Related Party Transaction Notifications disclosing any existing or potential related party transaction to assist Council in compliance with its statutory obligations.

Related Party Transaction Notifications are tabled biannually to ensure the requirements are met.

Attachments: Nil

Tabled Items: Related Party Transactions

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### RECOMMENDATION

Recommendation made was adopted.

#### 12.3.2. WORK HEALTH AND SAFETY POLICY (G40350505)

**18/017 RESOLVED** on the motion of Crs McGlynn and Sinclair that the updated PP013 WHS Policy be endorsed by Council.

#### Report prepared by WHS & Procurement Coordinator

#### **BACKGROUND**

The Work Health and Safety (WHS) Policy was adopted at the February 2017 Council meeting as resolution number 17/013.

#### **REPORT**

This update reflects the recent changes to the WHS Legislation, and inclusion of the Risk Management Policy as a related policy, together with update to text (GWCC to Goldenfields Water) throughout the document.

Attachments: PP013 WHS Policy

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### **RECOMMENDATION**

Recommendation made was adopted.

#### 12.3.3. WORKPLACE SURVEILLANCE POLICY (G40350505)

**18/018 RESOLVED** on the motion of Crs Callow and Sinclair that Council endorses PP023 Workplace Surveillance Policy.

#### Report prepared by General Manager

#### **BACKGROUND**

The Workplace Surveillance Policy aims to set out the requirements for the management and use of workplace surveillance.

#### **REPORT**

A Workplace Surveillance Program promotes Goldenfields Waters duty of care under Work Health and Safety legislation. In addition, the program will help ensure the protection of our assets, budget management and operational management.

The Workplace Surveillance Policy forms part of the Workplace Surveillance Program.

The Workplace Surveillance Policy has been created in consultation with Goldenfields Water Consultative Committee.

Attachments: PP023 Workplace Surveillance Policy

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### **RECOMMENDATION**

Recommendation made was adopted.

## 12.3.4. DELIVERY PROGRAM PROGRESS REPORT JUNE - DECEMBER 2017 (G05601005)

**18/019 RESOLVED** on the motion of Crs McGlynn and Armstrong that Council's Delivery Program Progress Report July – December 2017 be received and noted.

#### Report prepared by General Manager

#### **BACKGROUND**

Section 404 of the Local Government Act 1993, requires Council to provide a delivery program progress report at least every 6 months.

#### **REPORT**

Council's July – December 2017 Delivery Program Progress Report has been included as an attached item.

Attachments: Delivery Program Progress Report July - December 2017.

Tabled Items: Nil

#### FINANCIAL IMPACT STATEMENT

The recommendation does not impact on Council's financial position.

#### RECOMMENDATION

Recommendation made was adopted.

#### 13. NEXT MEETING

**18/020 RESOLVED** on the motion of Crs McCann and McGlynn that the next ordinary meeting of Council scheduled to be held on Thursday 26 April 2018 commence at the earlier time of 10.00am.

#### 14. QUESTIONS AND STATEMENTS

Cr Armstrong sought information on the type of flushing performed and suggested a possible alternative that is useful for reducing the manganese build up in pipes. Mr Veneris agreed to reconsider this option.

Cr Sinclair queried the progress of the Mandamah Scheme. Mr Goodyer responded that it was on schedule.

Cr McCann requested the information being provided to Mrs Kath Priest and Ms Kim Bolitho highlight Goldenfields Waters strong health record.

Cr Callow stated that Council is doing the right thing by the public and for Goldenfields Water by answering the questions raised by Mrs Kath Priest and Ms Kim Bolitho.

Cr McGlynn stated that Councillors have gained credibility in their electorate and can talk to people about any issues that are raised.

Chairperson Palmer reminded Councillors to be mindful when responding on social media.

Mr Tonkin brought Councillors up to date with Joint Organisation matters, recruitment of the General Manager, and items to be considered at the next workshop to include the Traineeship Program.

There being no further business requiring the attention of Council the meeting closed at 2.15pm



# MINUTES OF THE ASSOCIATION OF MINING & ENERGY RELATED COUNCILS (NSW) INCORPORATED, SPECIAL GENERAL MEETING HELD ON 17<sup>TH</sup> NOVEMBER 2017 IN THE SINGLETON COUNCIL CHAMBERS, 5 CIVIC AVENUE, SINGLETON, NSW.

#### 1. Welcome by the Chair.

The Chair, Councillor Peter Shinton welcomed members to the meeting and invited the Mayor of Singleton Council, Councillor Sue Moore to address delegates, thereafter opened the meeting at 9.05am.

#### 2. Present

Cr Peter Shinton Cr Lilliane Brady OAM

Cr Chris Connor

Cr Owen Hasler Cr Rob Hooke

Cr Melanie Dagg

Cr Bob Pynsent

Cr Dan Thompson Cr Sue Moore

Mr Jason Linnane

Cr Jim Nolan

Cr Noel Lowry

Cr Michael Banasik

Mr David Henry

Cr Mark Hall

Mr Brad Cam

Cr Dom Figliomeni Mr Ron Zwicker

Mr Andrew Johns

#### Minute Taker

Mr Greg Lamont

Warrumbungle Shire Council (Chair) Cobar Shire Council (Deputy Chair) Wollongong City Council (Deputy Chair)

Gunnedah Shire Council Gunnedah Shire Council Cessnock City Council Cessnock City Council Singleton Shire Council Singleton Shire Council Singleton Shire Council Broken Hill City Council Wollondilly Shire Council Wollondilly Shire Council

Lachlan Shire Council

Mid Western Regional Council Wollongong City Council Wollongong City Council Gunnedah Shire Council

Executive Officer, Yes Pty Ltd.

#### 3. Apologies.

**SMM 1/2017** Resolved (Cr Hasler/Cr Brady) that the apologies of the following delegates be received and noted.

Councillor Ian Davison and Heather Nicholls, Cabonne Shire Council; Councillor Scott Ferguson and Rebecca Ryan, Blayney Shire Council; Councillor Des Kennedy, Mid Western Regional Council; Peter Vlatko, Cobar Shire Council; Robert Hunt, Lachlan Shire Council; Councillor Robert Khan, Wollondilly Shire Council; Councillor Liz McGlynn, Bland Shire Council; Councillor Reg Kidd, Orange City Council; Councillor Alan Ward, Parkes Shire Council; Councillor Melisa Hederiks and Peter Koslowski, Wentworth Shire Council; Councillor Nuatali Nelmes and James Butt, Newcastle City Council; Councillor Jay Suvaal, Cessnock City Council)

#### 4. Disclosures of Interest.

- (a) Mr Ron Zwicker declared his interest as a shareholder in AGL Gas Investments;
- (b) Cr Melanie Dagg declared her interest as her husband works at Rix's Creek Mine in the Hunter Valley;
- (c) Cr Bob Pynsent declared his interest as a shareholder in Yancoal



**SMM 2/2017** Resolved (Cr Brady/Cr Nolan) that the disclosures of interest and reasons for them be received and noted.

#### 5. Adoption of Strategic Plan 2017 - 2020 Update.

**SMM 3/2017** Resolved (Cr Thompson/Cr Nolan) that consideration of the adoption of the Draft Strategic Plan 2017 – 2020 be deferred and further considered at a Special General Meeting to be held on 23<sup>rd</sup> February 2018 in Sydney;

**SMM** 4/2017 Resolved (Cr Brady/Cr Nolan) that the Association change its name to the Association Mining and Energy Related Councils (NSW) Incorporated – "MERC".

#### 6. Alterations to the Constitution.

Change of Name of Association to Mining & Energy Related Councils (NSW) Incorporated.

**SMM** 5/2017 Resolved (Cr Nolan/Cr Connor) that changes be made to the constitution in Clauses 1, 2 & 3, to reflect the name change of the Association to Mining and Energy Related Councils (NSW) Incorporated, plus related changes to the wording throughout the document and any typographical corrections per se;

#### **Typographical Corrections & Document Control**

**SMM** 6/2017 Resolved (Cr Connor/Cr Nolan) that changes be made to the constitution to correct the typographical errors in Clause 4.4 (assist) and Clause 8.2 (by resolution) and the changes to the constitution be reflected in a Document Control format as part of the constitution - Clause 25;

#### Voting

**SMM 7/2017** Resolved (Cr Banasik/Brad Cam) that the voting system in Clause 14.6.2.2 for contested elections three positions Executive Committee be preferential only.

#### **Candidates Nominations & Resumes**

**SMM** 8/2017 Resolved (Cr Banasik/Cr Hasler) that:

- (a) the correct references for Clauses 14.6.1 and 14.6.2 in the constitution be included in the Voting Policy;
- (b) when a nomination is submitted, candidates can include a resume; and
- (c) candidates have until the day of the election for the seconding of the nomination form.

#### 7. Treasurer Function.

**SMM 9/2017** Resolved (Cr Thompson/Cr Brady) that no action be taken to introduce a Treasurer function at this stage.

#### 8. Section 4 Constitution Representation

**SMM 10/2017** Resolved (Cr Nolan/Cr Hasler) that Clause 4.6 Representation, be deleted and replaced by the following wording:- "Any delegate appointed, will be bound by the model Code of Conduct for Local Government in NSW."

(Note: all motions altering the constitution were passed unanimously – Cl 23)

#### 9. Close. The meeting closed at 9.25am

The minutes (pages 1-2) were confirmed at the Special General Meeting held on 23<sup>rd</sup> February 2018 and are a full and accurate record of proceedings of the meeting held on 17<sup>th</sup> November 2017.

Cr Peter Shinton, Chairperson

#### **SECTION 2 – OFFICE OF THE GENERAL MANAGER**

## 9.1 Progress Report 1 on the Combined Delivery Program & Operational Plan 2017-2021



Our Leadership - A well run Council acting as the voice of the community

DP10.3 Ensure the General Manager takes a high level role in implementing the Community Strategic Plan and other Council documents

**Author:** Executive Assistant

#### Introduction

The attached report is the first progress report for implementation of the Combined Delivery Program & Operational Plan 2017 – 2021. It covers the period commencing 1<sup>st</sup> July 2017 and ending 31<sup>st</sup> December 2017.

The Integrated Planning and Reporting (IPR) framework for NSW local government was implemented at Bland Shire Council from 1<sup>st</sup> July 2012. In accordance with the framework this Council reviewed and adopted the Community Strategic Plan and supporting documents in June 2017.

The Delivery Program is a statement of commitment to the community from each newly elected council. In preparing the program, Council is accounting for its stewardship of the community's long-term goals, outlining what it intends to do towards achieving these goals during its term of office and what its priorities will be. It is designed as the single point of reference for all principal activities undertaken by Council during its term of office. All plans, projects, activities and funding allocations must be directly linked to this Program.

Supporting the Delivery Program is an annual Operational Plan. It spells out the details of the Program – the individual projects and activities that will be undertaken each year to achieve the commitments made in the Delivery Program.

The General Manager must ensure that progress reports are provided to the council, with respect to the principal activities detailed in the Delivery Program, at least every 6 months.

#### **Financial Implications**

Nil to this report

#### **Summary**

The Delivery Program 2017 – 2021 came into effect from 1<sup>st</sup> July 2017 and the attached report details the actions, projects, improvements and initiatives that have been undertaken for the six month period to 31<sup>st</sup> December 2017.

Overall it has been a most successful period but there are still many challenges facing council in its endeavours to provide adequate and cost effective services and facilities.

Council's performance against the Actions in the Delivery Program and Operational Plan and the key achievements, programs and projects are internally monitored on a quarterly basis.

Overall performance against the 2017/18 Operational Plan actions are presented in the table below. This revised report format includes action icons for each individual task at the end of each quarter.

These achievements reflect a strong teamwork approach, between the elected representatives, council staff and the community. Whilst some performance measures can be clearly quantified, it does not necessarily mean the community is aware of, or fully appreciates, or is fully satisfied with, the extent of progress made.

2017/18 Operational Plan Actions as at 31/12/2017		
Total	number of actions:	220
()	On target	170
8	Not progressed	11
<b>②</b>	Complete	39

#### Recommendation:

That the Council receive and note the report on progress for implementation, up to 31<sup>st</sup> December 2017, of the Combined Delivery Program & Operational Plan 2017 – 2021.



## **Reporting Our Progress**

#### **Performance Measures**

The Community Strategic Plan is presented within four themes Our People, Our Places, Our Leadership and Our Prosperity. Each of these themes has a number of Delivery Targets and Operational Actions including performance measures to be achieved. Each of the performance measures feed into a series of key performance indicators.

The progress towards the key performance indicators will be reported to the community in line with the election cycle and the End of Term Report.

#### **Monitoring & Reporting**

It is important to track and report on our progress in delivering our Community Strategic Plan over the ten year period. Council will report to the community at regular intervals on what has been achieved and the progress towards the performance measures.

All reports will be made available to the community at Council meetings and on Council's website. Councils management team will internally monitor on a quarterly basis the output and actions as detailed in the four year Delivery Program and one year Operational Plan. The outcomes will be formally reported to Council, the Community and staff on at least, a six monthly basis.

Whilst some performance measures can be clearly quantified, it does not necessarily mean the community is aware of, fully appreciates, or is fully satisfied with, the extent of progress made. Therefore, there are also qualitative measures included that represent community response.

A community satisfaction survey will be undertaken every four years to gauge whether the community is satisfied with progress and where priorities could or should be assigned to particular areas in the future. The survey will be undertaken in the fourth year of the Council term.

2017/18 Operational Plan Actions as at 31/12/2017		
Total	number of actions:	220
(1)	On target	170
8	Not progressed	11
<b>Ø</b>	Complete	39



## **Our People**

A Strong, healthy, connected and inclusive community

## **Our Objectives**

- 1. Ensure health and support services address the needs of the community
- 2. Partner with organisations to strengthen community health and safety
- 3. Nurture a strong sense of community and enrich the cultural life of the residents
- 4. Ensure services are accessible for all residents

2017/18 Operational Plan Actions as at 31/12/2017			
Our F	People – total actions:	69	
(1)	On target	61	
8	Not progressed	1	
<b>Ø</b>	Complete	7	

## Ensure health and support services address the needs of the community

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 1.1

Maintain active communication with health and allied health providers

#### **Performance Measure**

• Increase in the knowledge disseminated relating to health and allied health services

<b>Action</b> 1.1.1	Maintain active relationships and communication with health services, relevant allied health providers and medical practices within the Shire  KPI: Quarterly Contact	Direc Comr	sponsibility tor Corporate, munity & lopment Services
Progress Update to 30/9/2017	Regular referral meetings conducted and information shared amongst health services within the Shire	0	On target
Progress Update to 31/12/2017	Regular referral meetings conducted and information shared amongst health services within the Shire	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
1.1.2	Partner with local health services to implement workshops and provide resources to the community	Community Development Office	
	KPI: Quarterly Contact		
Update to	KPI: Quarterly Contact  Partnered with Seek Fitness in the delivery of a gym safety skills workshop for young people. Utilised resources from the Butterfly Foundation to convey positive body image messages to local youth at Girls Night In event	<b>()</b>	On target
Update to 30/9/2017 Progress Update to	Partnered with Seek Fitness in the delivery of a gym safety skills workshop for young people. Utilised resources from the Butterfly Foundation to convey positive body image messages to local youth at	() ()	On target On target
Progress Update to 30/9/2017  Progress Update to 31/12/2017  Progress Update to 31/3/2018	Partnered with Seek Fitness in the delivery of a gym safety skills workshop for young people. Utilised resources from the Butterfly Foundation to convey positive body image messages to local youth at Girls Night In event  Partnered with MLHD in the delivery of positive mental health education to students at village schools within the shire. Partnered with the Red Cross Blood Bank to bring the Mobile Blood Van to the West Wyalong	<ul><li></li></ul>	Ū



## Ensure health and support services address the needs of the community

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 1.2

Provide services to the frail, aged, disabled and their carers

#### **Performance Measure**

• Increase in the number of Bland Shire residents accessing services for frail, aged and their carers

Action 1.2.1	Review existing services to ensure service model is in line with government requirements  KPI: Annual Review	Com	sponsibility munity Care rdinator
Progress Update to 30/9/2017	Client services continue to be monitored and reviewed as needed	<b>()</b>	On target
Progress Update to 31/12/2017	Client services continue to be monitored and reviewed as needed depending on the services offered	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
1.2.2	Develop and implement programs to ensure need is being met KPI: Annual Review		munity Care rdinator
Progress Update to 30/9/2017	New programs are being followed up to meet client demand and services are reviewed regularly	())	On target
Progress Update to 31/12/2017	The service is open to new ideas from clients and the community about services they need or that may be needed in the community. We are looking at 2 new programs to commence in the New Year after enquiries from the community	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
1.2.3	Network with aged care and disability service providers to strengthen relationships within community KPI:		munity Care rdinator
Progress Update to 30/9/2017	Ongoing, networking continues where possible	<b>()</b>	On target
Progress Update to 31/12/2017	This is ongoing and with a very successful 2017 Seniors Expo held in November new relationships were made and others strengthened	0	On target

Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
1.2.4	Provide aged care services to towns and villages in the Shire as the need is identified KPI:		munity Care rdinator
Progress Update to 30/9/2017	Service continue to be available to all of the Bland Shire residents	<b>()</b>	On target
Progress Update to 31/12/2017	We continue to offer services throughout Bland Shire and are willing to look at any services needed in the community	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
1.2.5	Undertake a service survey for Aged Care Services  KPI: Annual service survey undertaken		munity Care dinator
Progress Update to 30/9/2017	Annual Survey will go out at the end of November	<b>()</b>	On target
Progress Update to 31/12/2017	Survey has gone out with the December newsletter	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

## Partner with organisations to strengthen community health and safety

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 2.1

Develop and support community partnerships to increase a sense of safety and wellbeing within the community

#### **Performance Measure**

• Increased number of opportunities to provide information to the community

Action	1	Res	sponsibility
2.1.1	Provide education programs on road safety, in line with RMS funding	Road	Safety Officer
	KPI: Two programs per year		
Progress Update to 30/9/2017	Conducted 1st of 2 GLS Programs and the Stepping On Program	<b>Ø</b>	Complete
Progress Update to 31/12/2017	Conducted Speed Program, Child Restraints Program and Stepping On Program	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
2.1.2	Remove offensive graffiti from Council infrastructure as a matter of	Coor	dinator Urban
	priority KPI: Removed within two days		
Progress Update to 30/9/2017	Offensive graffiti removed within 2 days of reporting. Other instances prioritised based on location and sensitivity	<b>()</b>	On target
Progress Update to 31/12/2017	Instances have occurred and been attended to in Barnado Park, Lions Park and Herridge Park during this period	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
2.1.3	Provide work health & safety and risk management information for	Cont	ract Compliance &
	volunteers and contractors  KPI: Update information annually	WHS	Officer
Progress Update to 30/9/2017	New contractor data base launched	<b>()</b>	On target
Progress Update to 31/12/2017	Inductions held and Contractor Public Liability, Workers Comp and other insurance details are updated annually as they fall due	<b>()</b>	On target

Progress			Choose an item.
Update to 31/3/2018			
Progress Update to 30/6/2018			Choose an item.
2.1.4	Support and promote young driver educational programs  KPI: Two programs per year		nunity Iopment Officer
Progress Update to 30/9/2017	NRMA Safer Driving lessons held on 26 September 2017	()	On target
Progress Update to 31/12/2017	Successful programs held in July and September. Program will be held in April 2018	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
2.1.5	Continue partnership with NSW Food Authority and continue to promote the Scores on Doors program KPI:		ger Development gulatory Services
Progress Update to 30/9/2017	Partnership has continued in 2017/2018	0	On target
Progress Update to 31/12/2017	Partnership is continuing	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
2.1.6	Inspect all High and Medium Risk Food Premises  KPI: Yearly Inspections		ger Development gulatory Services
Progress Update to 30/9/2017	Inspection program to start later in the year	0	On target
Progress Update to 31/12/2017	Inspections will commence in January 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
2.1.7	Continue partnership with NSW Public Health KPI:		ger Development gulatory Services
Progress Update to 30/9/2017	Partnership has continued in 2017/2018	<b>()</b>	On target
Progress Update to 31/12/2017	Partnership is continuing	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

	Inspect all Skin Penetration Premises and Mortuaries  KPI: Yearly Inspections		ger Development gulatory Services
Progress Update to 30/9/2017	Inspection program to start later in the year	()	On target
Progress Update to 31/12/2017	Inspection program will commence early in 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
2.1.9	Implement Councils on site waste management systems inspection	Mana	ger Development
	program KPI: Ungarie (non-sewered area), Tallimba, Barmedman (non-sewered area), Mirrool, Weethalle, Rural Properties, non-sewered parts of Wyalong and West Wyalong		gulatory Services
Progress Update to 30/9/2017	Program is currently being reviewed	<b>()</b>	On target
Progress Update to 31/12/2017	Policy has been reviewed with proposed amendments to be presented to Council in March 2018	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
2.1.10	Promote the continued use of online training program for Food Safety and Responsible Dog Ownership  KPI: Social media, Council notices and community noticeboard twice per year		ger Development gulatory Services
Progress Update to 30/9/2017	The Online Food Safety Training Program continues to be available online. The Responsible Dog Ownership program is no longer available	<b>()</b>	On target
Progress Update to 31/12/2017	The Online Food Safety Training Program continues to be available online. The Responsible Dog Ownership program is no longer available	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress			Choose an item.
Update to 30/6/2018			
Update to 30/6/2018 <b>2.1.11</b>	Promote Mental Health month  KPI: Support and conduct one event per year		nunity lopment Officer
Update to 30/6/2018  2.1.11  Progress Update to			
Update to 30/6/2018	KPI: Support and conduct one event per year		opment Officer
Update to 30/6/2018  2.1.11  Progress Update to 30/9/2017 Progress Update to	KPI: Support and conduct one event per year  Plans in place to hold Mental Health Month events at village schools  Mental Health Month events held at Weethalle, Ungarie, Naradhan and	Deve	On target

2.1.12	Implement and monitor Council's swimming pool inspection program policy  KPI: Undertake every three years – 2017 & 2020		ger Development gulatory Services
Progress Update to 30/9/2017	Inspections are undertaken as per the swimming pool inspection program	0	On target
Progress Update to 31/12/2017	Inspections are undertaken as per the swimming pool inspection program	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
2.1.13	Provide information on Access Standards KPI: As required		ger Development gulatory Services
Progress Update to 30/9/2017	Provided when requested	<b>(</b> )	On target
Progress Update to 31/12/2017	Provided when requested	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

## Nurture a strong sense of community and enrich the cultural life of the residents

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 3.1

Develop and support a strong sense of community, providing advice and support to community groups

#### **Performance Measure**

• Increase in the number of workshops, events and grant applications applied for

Action 3.1.1	Actively work for the community to identify additional funding to achieve community goals by promoting and assisting with external grant applications  KPI: Assisting four community groups each year		sponsibility nunity Relations er
Progress Update to 30/9/2017	Funding secured for various groups including Ungarie RSL sub branch, Weethalle Whistlestop and Wyalong Art Group	<b>()</b>	On target
Progress Update to 31/12/2017	Funding secured for Ungarie Advancement Group (The Big Footy).  Defibrillator application lodged on behalf of three local sporting organisations	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
3.1.2	Investigate new initiatives to promote and engage volunteers and seek to strengthen relationships  KPI: One volunteer event/workshop per year		nunity Iopment Officer
Progress Update to 30/9/2017	Investigations into new technologies to engage volunteers continuing including continued partnership with REROC on the Take Charge and Volunteer Program	<b>()</b>	On target
Progress Update to 31/12/2017	Investigations continuing	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
3.1.3	Recognise and celebrate volunteers for National Volunteer Week KPI: Hold one event per year		nunity lopment Officer
Progress Update to 30/9/2017	Volunteer Appreciation Movie at Midday held in August 2017 with 45 people attending	0	On target
Progress Update to 31/12/2017	Action complete	0	Complete

Progress			Choose an item.
Update to 31/3/2018			
Progress Update to 30/6/2018			Choose an item.
3.1.4	Facilitate Community Reference Group and report to Manex KPI: Call for agenda items at least five times a year	Com	nunity Relations
Progress Update to 30/9/2017	Agenda items called and meetings held in July and September	()	On target
Progress Update to 31/12/2017	Agenda items called and meeting held in November	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
3.1.5	Administer Council's Strengthening Communities Grant programs  KPI: 100% applications considered	Com	nunity Relations er
Progress Update to 30/9/2017	All applications processed and presented to Council for consideration	<b>()</b>	On target
Progress Update to 31/12/2017	All applications processed and presented to Council for consideration	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
3.1.6	Monitor the Bland Shire Ambassador Program  KPI: Review ambassadors annually	Com	nunity Relations er
Progress Update to 30/9/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/12/2017	Program reviewed in December and new Ambassador appointment put forward	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
3.1.7	Facilitate and support groups that build skills and social inclusion including workshops/presentations  KPI: Two workshops per year		nunity Iopment Officer
Progress Update to 30/9/2017	NRMA Safer Driving lessons held in September and October 2017. Assistance provided to the Wyalong Art Group in the acquisition of Incorporation Status for the Group	<b>()</b>	On target
Progress Update to 31/12/2017	Youth and Senior CWA Cooking classes held during October/November 2017	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to			Choose an item.

3.1.8	Apply for external grant funding to implement Tourism and Business programs and projects  KPI: Two grant applications per year	Senior Economic Development & Tourism Advisor
Progress Update to 30/9/2017	This task is undertaken on a regular ongoing basis and when and where appropriate. The majority of the funding programs have changed in that the grants require matched funds and preference is given to those applicants who are able to provide greater amounts. There is also a greater preference for the projects to benefit more than one LGA and have a BCR of greater than one. Bland Shire Council was successful in obtaining a Murray Darling Basin Grant, Back to Business Grant and Future Towns Program Grant	On target
Progress Update to 31/12/2017	This task is undertaken on a regular ongoing basis and when and where appropriate. The majority of the funding programs have changed in that the grants require matched funds and preference is given to those applicants who are able to provide greater amounts. There is also a greater preference for the projects to benefit more than one LGA and have a BCR of greater than one. Bland Shire Council was successful in obtaining a Murray Darling Basin Grant, Back to Business Grant and Future Towns Program Grant	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.

## Nurture a strong sense of community and enrich the cultural life of the residents

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 3.2

Provide cultural activities and community programs that foster social development and community wellbeing

#### **Performance Measure**

• Number of residents satisfied with range and quality of cultural events

Action 3.2.1	Continue membership and participation with Eastern Riverina Arts Inc  KPI: Annual Membership		Responsibility Community Relations Officer		
Progress Update to 30/9/2017	Membership continued	<b>()</b>	On target		
Progress Update to 31/12/2017	Membership continued	<b>()</b>	On target		
Progress Update to 31/3/2018			Choose an item.		
Progress Update to 30/6/2018			Choose an item.		
3.2.2	Facilitate visiting artist/exhibition/performance  KPI: One annually	Com	nunity Relations er		
Progress Update to 30/9/2017	Expressions of interest lodged for Co-Opera, Astronomy workshop and performance, ongoing discussions with Eastern Riverina Arts	()	On target		
Progress Update to 31/12/2017	Expressions of interest lodged for Co-Opera, Astronomy workshop and performance, ongoing discussions with Eastern Riverina Arts	()	On target		
Progress Update to 31/3/2018			Choose an item.		
Progress Update to 30/6/2018			Choose an item.		
3.2.3	Facilitate Cultural Development Grant		nunity Relations		
Progress Update to 30/9/2017	KPI: 100% grants applications considered  Cultural grants considered within the Strengthening Communities program	Offic	er On target		
Progress Update to 31/12/2017	Cultural grants considered within the Strengthening Communities program	<b>()</b>	On target		
Progress Update to 31/3/2018			Choose an item.		

Progress		Choose an item.
Update to		
30/6/2018		
3.2.4	Present an inclusive community event in the villages each year	Community Relations
	KPI: One free event in each village annually	Officer
Progress Update to 30/9/2017	Opening of the Weethalle Silos attracted more than 500 people	On target
Progress Update to 31/12/2017	Community event planned for Ungarie to celebrate The Big Football	On target
Progress		Choose an item.
Update to		
31/3/2018		
Progress		Choose an item.
Update to		
30/6/2018		



# Nurture a strong sense of community and enrich the cultural life of the residents

# Delivery Program (4 years) 2017 - 2021

#### Strategy 3.3

Support and strengthen our indigenous culture and history

#### **Performance Measure**

• Increased number of engagement opportunities

Action		Responsibility	
3.3.1	Contribute to the positive working relationship with the Local Aboriginal Lands Council  KPI: Meet with WWLALC at least annually		ral Manager
Progress Update to 30/9/2017	Meeting held with WWLALC on 27/7/2017	<b>()</b>	On target
Progress Jpdate to 31/12/2017	Meeting held with representatives from WWLALC and Evolution Mining on 24/11/2017	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Jpdate to 80/6/2018			Choose an item.
3.3.2	Continue to support and participate in a range of networks and initiatives that target the Aboriginal community  KPI: Meet with WWLALC at least bi-annually	Gene	ral Manager
Progress Update to 30/9/2017	Council continues to fly the Aboriginal Flag on days of significance	<b>()</b>	On target
Progress Jpdate to 31/12/2017	Approach made to WWLALC to conduct a Welcome to Country during the 2018 community Australia Day event	<b>()</b>	On target
Progress Jpdate to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
3.3.3	Fly the Aboriginal Flag at Council on days of Aboriginal significance including National Reconciliation Week, NAIDOC Week and other special occasions and events where it is deemed appropriate, including the anniversary of the Apology KPI: Flag flown on days of Aboriginal significance (weather permitting)	Comi Office	
Progress Update to 30/9/2017	Flag flown during NAIDOC Week	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing	0	On target

Progress	Choose an item.
Update to	
31/3/2018	
Progress	Choose an item.
Update to	
30/6/2018	



# Nurture a strong sense of community and enrich the cultural life of the residents

# Delivery Program (4 years) 2017 - 2021

#### Strategy 3.4

Foster a community learning culture optimising our physical and virtual spaces

#### **Performance Measure**

• Increase number of community members accessing and utilising our library services

Action 3.4.1	Continue to promote the library as a community hub being utilised by all community members  KPI: 5% increase in members, 5% increase library visits		sponsibility ry Services Officer
Progress Update to 30/9/2017	Day Book Club (held monthly), Knit and Knatter (fortnightly), Needles and Thread (fortnightly), Pals of the Pen Writers Group (fortnightly), Storytime for preschool-aged children (held weekly during school term), Family Day Care Storytime (monthly), Baby Bounce for babies 12 months and younger (held fortnightly during school term), regular visits by HACC ladies, Preschool visits (4 per school term), various school visits (monthly)	()	On target
Progress Update to 31/12/2017	As previous		On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
3.4.2	Foster lifelong learning through the provision of community programs  KPI: Six programs per year	Libra	ry Services Officer
Progress Update to 30/9/2017	Children's Book Week (19-26 August 2017) Program included competition encompassing all schools within the Bland Shire and various school groups visiting the library to participate in a variety of organised activities. Author John Heffernan visited 11-15 September 2017 with 9 local schools and approximately 800 students participating	<b>(</b> )	On target
Progress	Hosted a number of preschool and primary school visits promoting	()	On target
Update to 31/12/2017	reading and library resources. Hosted two (2) West Wyalong High School students re volunteer work placements. Launched Summer Reading Club. Held an after-school Christmas craft program. Food for Fines and Gift Giving Tree. Bernard Caleo booked for annual Author Visit to be held in September 2018. Author Kim Hodges booked via RRL to be a guest speaker in July 2018		

Progress Update to 30/6/2018			Choose an item.
3.4.3	Ensure Library content and services are available to the community in various platforms  KPI: Usage increase of 5%	Libra	ry Services Officer
Progress Update to 30/9/2017	Housebound service - library continues to provide items to patrons unable to physically visit the library due to frailty (age related) or disability. Book Deposit Station's continue to be available at Barmedman and Weethalle - recent inspection of facilities undertaken to ensure guidelines are being met. Library continues to market / promote its core collection, online resources and services to the school community and community in general via website, social media, handouts, community noticeboard and public notices, newsletters, etc	<b>(3)</b>	On target
Progress Update to 31/12/2017	As previous	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

# Delivery Program (4 years) 2017 - 2021

## Strategy 4.1

Facilitate Council events to build social capital and a sense of belonging within the community

#### **Performance Measure**

• All KPI's met or exceeded each year

Action 4.1.1	Coordinate Council events and awards programs throughout the community  KPI: Events held throughout the Shire	Responsibility Community Relations Officer	
Progress Update to 30/9/2017	Opening of Weethalle Silos, Local Government Week	<b>()</b>	On target
Progress Update to 31/12/2017	Call for nominations for Australia Day awards	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.1.2	Coordinate annual Australia Day Celebrations		nunity Relations
	KPI: Annual event	Office	
Progress Update to 30/9/2017	Nominations called	()	On target
Progress Update to 31/12/2017	Nominations called and Australia Day Committee meeting held in December 2017	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.1.3	Coordinate Youth Week Activities		nunity
	KPI: Annual event	Deve	lopment Officer
Progress Update to 30/9/2017	Plans in place to hold Youth Week celebrations in April 2018	<b>(</b> )	On target
Progress Update to 31/12/2017	Celebrations to be held in April 2018	<b>(</b> )	On target
Progress Update to 31/3/2018			Choose an item.

Progress Update to 30/6/2018			Choose an item.
4.1.4	Coordinate Aged Care Expo KPI: Bi-annual – 2017 & 2019		munity Care dinator
Progress Update to 30/9/2017	Invitations have gone out and advertising has started	<b>()</b>	On target
Progress Update to 31/12/2017	Aged care Expo was held in Nov 2017, it was a very successful day for both providers and community members. We had many providers attend from out of town to show what they could offer the community. Clients also benefited from the day with many getting information and some being able to organise services on the day.  A list of those attending this year will be placed on file for the next event in 2019	<b>(3)</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.1.5	Coordinate Seniors Weeks Activities  KPI: Annual event		munity Care dinator
Progress Update to 30/9/2017	Grant application submitted for funding for Seniors Week 2018	<b>()</b>	On target
Progress Update to 31/12/2017	Planning of events to start in the New Year	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.1.6	Coordinate Community Expo/Event  KPI: Bi-annual – 2017 & 2019	-	ren's Services dinator
Progress Update to 30/9/2017	2017 event complete. Next event scheduled for 2019	()	On target
Progress Update to 31/12/2017	2017 event complete. Next event scheduled for 2019	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.1.7	Conduct Library school holiday activities  KPI: Three times per year	Libra	ry Services Officer
Progress Update to 30/9/2017	School Holiday Programs conducted in July and September 2017		On target
Progress Update to 31/12/2017	Dragsters (RRL) held during September 2017 holidays	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

4.1.8	Conduct school holiday activities  KPI: Three times per year		munity Iopment Officer
Progress Update to 30/9/2017	Holiday actives held in July 2017 included the Seek Fitness gym 'how to' session, the Girls Night In event, NRMA Driving lessons and the Griffith Movie and Bowling Excursion. Activities held in September included NRMA Driving lessons	<b>()</b>	On target
Progress Update to 31/12/2017	Holiday activities held in October 2017 included the Scooter workshop with Pro Rider Spencer Chermside and a movie and bowling excursion	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.1.9	Conduct Vacation Care program  KPI:32 days per year		ren's Services dinator
Progress Update to 30/9/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.1.10	Facilitate Bland Shire Interagency meetings		nunity
	KPI: Twice per year		lopment Officer
Progress Update to 30/9/2017	Interagency Meeting held August 2017	<b>②</b>	Complete
Progress Update to 31/12/2017	Interagency meeting held November 2017	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

# Delivery Program (4 years) 2017 - 2021

## Strategy 4.2

Provide quality, accredited and affordable Education and care services within Bland Shire and surrounds (Bland Preschool, Family Day Care, Mobile Resource Unit Vacation Care and Toy Library services)

#### **Performance Measure**

- Increase in community members who are accessing or satisfied with our education and care services
- All licensing requirements met across all services

Action 4.2.1	Undertake a service survey for Bland Shire Council Children's Services  KPI: Annual service survey undertaken	Responsibility Children's Services Coordinator	
Progress Update to 30/9/2017	Completed for FDC & Preschool	<b>②</b>	Complete
Progress Update to 31/12/2017	Completed for Ungarie Preschool	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.2.2	Implement and update annual Quality Improvement Plans – All Children's Services areas  KPI: Annually	Children's Services Coordinator	
Progress Update to 30/9/2017	Updated in January of each year	<b>()</b>	On target
Progress Update to 31/12/2017	Scheduled for January 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.2.3	Meet licensing, regulation and quality standards as set by state and federal government – All Children's Services areas KPI: Every three years: FDC (2016 & 2019), Preschool (2016 & 2019), Vacation Care (2018)		ren's Services dinator
Progress Update to 30/9/2017	Dept. Ed. has not set dates for A&R visit	0	On target

Progress Update to 31/12/2017	Dept. Ed. has not set dates for A&R visit	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.2.4	Review and update all service policy and procedures as required – All Children's Services areas  KPI:33% reviewed annually		ren's Services dinator
Progress Update to 30/9/2017	4 Policies under review	<b>()</b>	On target
Progress Update to 31/12/2017	4 policies reviewed and finalised	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.2.5	Undertake toy library stock take  KPI: Annually		ren's Services dinator
Progress Update to 30/9/2017	Due in January 2018	()	On target
Progress Update to 31/12/2017	Scheduled for January 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.2.6	Provide access to Toy Library resources to residents via Mobile Resource Unit Playgroups, Family Day Care and ITAV Sessions KPI: Minimum 10 opportunities each year		ren's Services dinator
Progress Update to 30/9/2017	Ongoing via ITAV 10 visits & FDC 5 visits and Mobile 10 visits	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing via ITAV 10 visits & FDC 5 visits and mobile 10 visits	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress			Choose an item.

# Delivery Program (4 years) 2017 - 2021

# Strategy 4.3

Actively engage with the community and promote open communication

#### **Performance Measure**

• Increase in number of community members accessing Council information

Action 4.3.1	Establish and maintain a relevant online presence by ensuring that Council's website is engaging, up to date and rich in content KPI: Annual review of content	Responsibility Community Relations Officer	
Progress Update to 30/9/2017	Content reviewed and updated	<b>()</b>	On target
Progress Update to 31/12/2017	New home page design implemented	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.3.2	Publish a Community Newsletter  KPI: Four times per year	Comr	nunity Relations er
Progress Update to 30/9/2017	Not progressed at this stage due to rising postage costs and community feedback	8	Not progressed
Progress Update to 31/12/2017	Not progressed at this stage due to rising postage costs and community feedback	<b>(2)</b>	Not progressed
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.3.3	Coordinate Council notices page in the West Wyalong Advocate  KPI: 45 notices per year	Comr	nunity Relations er
Progress Update to 30/9/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.

Progress Update to 30/6/2018			Choose an item.
4.3.4	Update the community noticeboard in West Wyalong  KPI: Weekly	Comr	nunity Relations er
Progress Update to 30/9/2017	Updated weekly	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.3.5	Produce mail outs/flyers promoting Council programs, events and initiatives  KPI: Six per year	Community Relations Officer	
Progress Update to 30/9/2017	Flyers produced and distributed through relevant channels for all Council programs and events	<b>()</b>	On target
Progress Update to 31/12/2017	Flyers produced and distributed through relevant channels for all Council programs and events	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.3.6	Maintain and promote community email list  KPI: Quarterly update	Comr	nunity Relations er
Progress Update to 30/9/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.3.7	Produce media releases to inform the community about Council updates, programs, events and initiatives  KPI: 20 media releases per year	Comr Office	nunity Relations er
Progress Update to 30/9/2017	Media releases issued regularly	<b>()</b>	On target
Progress Update to 31/12/2017	Media releases issued regularly	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

4.3.8	Showcase Council services and role in the community  KPI: Celebrate Local Government Week, Promote services at the West  Wyalong Show	Comr Office	nunity Relations er
Progress Update to 30/9/2017	Local Government Week celebrated with interactive presentation at Ungarie School and Movie at Midday in West Wyalong. Council hosted Town Crier championships at West Wyalong Show	0	Complete
Progress Update to 31/12/2017	Ongoing where opportunities arises	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.3.9	Maintain and update an Events Calendar promoting all local events/workshops/programs  KPI: Weekly	Mana	e of the General ger - nistration Office
Progress Update to 30/9/2017	Continuously updating brochures in the VIC. Updating events listing on Bland Shire website	<b>()</b>	On target
Progress Update to 31/12/2017	Continuously updating brochures in the VIC. Updating events listing on Bland Shire website	()	On target
Progress Update to 31/3/2018	Continuously updating brochures in the VIC. Updating events listing on Bland Shire website. Special flyer to businesses for 10-11 March events	()	On target
Progress Update to 30/6/2018			Choose an item.
4.3.10	Monitor and update Council's social media accounts KPI: 40 posts per year	Comr	nunity Relations er
Progress Update to 30/9/2017	Accounts monitored daily with multiple posts each week	<b>()</b>	On target
Progress Update to 31/12/2017	Accounts monitored daily with multiple posts each week	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.3.11	Ensure all Council social media accounts are conducted in accordance with Council's Social Media Policy and procedures KPI: Social media accounts and content reviewed weekly	Comr	nunity Relations er
Progress Update to 30/9/2017	All content reviewed daily including weekends where CRO and CDO receive notifications of any activity on Council phones	<b>()</b>	On target
Progress Update to 31/12/2017	All content reviewed daily including weekends where CRO and CDO receive notifications of any activity on Council phones	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to			Choose an item.

# Delivery Program (4 years) 2017 - 2021

## Strategy 4.4

Actively engage with youth to build social capital and a sense of belonging

#### **Performance Measure**

• Increased youth participation in programs and initiatives

Action	1	Res	ponsibility
4.4.1	Partner with youth and youth service providers (including schools) to deliver programs/initiatives that improve wellbeing and build the capacity of local youth  KPI: Two programs per year at West Wyalong High School, One program per year at Ungarie Central School, One program per year at BSC		nunity opment Officer
Progress Update to 30/9/2017	Partnered with Ungarie Central school in the delivery of a youth wellbeing program including cooking skills, fitness sessions, CPR sessions and resume writing	<b>()</b>	On target
Progress Update to 31/12/2017	Partnered with Ungarie, Tallimba, Naradhan and Weethalle Public Schools in the delivery of positive mental health education. A series of 5 Youth cooking classes delivered at West Wyalong High School	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.4.2	Attend regional youth focused meetings  KPI: Two meetings attended per year		nunity opment Officer
Progress Update to 30/9/2017	REROC Youth meeting attended June 2017	()	On target
Progress Update to 31/12/2017	REROC Youth meeting attended December 2017	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

4.4.3	Engage young people through the establishment of a youth focus group to jointly identify areas of need/improvement KPI: Establish group	Community Development Officer	
Progress Update to 30/9/2017	Promotion of group and call for nominations occurred with only one EOI received. Staff continue to regularly engage with youth in a less formal and more personal manner (e.g. One-on-one conversations and small targeted groups at specific events)	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
4.4.4	Continue to investigate and establish the most effective methods for engaging with youth in the community  KPI: Two consultations per year	Community Development Office	
Progress Update to 30/9/2017	Youth consulted heavily in the development of the Stronger Country Communities grant application. One-on-one and small group consultations occurred frequently around the scooter workshop and proposed upgrades to the skatepark	<b>(3)</b>	On target
Progress Update to 31/12/2017	Investigations continuing	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



# **Our Places**

Maintain & improve the Shire's assets & infrastructure

# **Our Objectives**

- **5.** Work in partnership with key stakeholders to provide equitable access to Council's road infrastructure, services and facilities
- **6.** Manage waste and recycling to improve the utilisation of existing resources, including exploring new technologies
- 7. Manage water and sewerage resources
- **8.** Ensure that public places and facilities are well maintained and easily accessible
- **9.** Develop, implement and monitor appropriate programs, plans and budgets for the effective and efficient management of Council's assets and infrastructure

2017/18 Operational Plan Actions as at 31/12/2017						
Our F	Places – total actions:		53			
()	On target	38				
8	Not progressed	5				
<b>②</b>	Complete	10				



# Work in partnership with key stakeholders to provide equitable access to Council's road infrastructure, services & facilities

# Delivery Program (4 years) 2017 - 2021

## Strategy 5.1

Facilitate the delivery of accessible services and infrastructure

#### **Performance Measure**

• Increase in accessible infrastructure within the Shire

Action	1	Res	sponsibility
5.1.1	Update and promote Access Mobility Map		munity
	KPI: Update every two years (2018), promote annually	Deve	lopment Officer
Progress Update to 30/9/2017	Access Map due to be updated in 2019	<u>()</u>	On target
Progress Jpdate to 31/12/2017	Access Map due to be updated in 2019	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
5.1.2	Monitor and review the Disability Inclusion Action Plan	Community	
	KPI: Review annually	Deve	Iopment Officer
Progress Update to 30/9/2017	DIAP due to be reviewed 2018		On target
Progress Update to 31/12/2017	DIAP due to be reviewed 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
5.1.3	Provide and promote the Access Incentive Scheme for improved	Com	munity
	access across the Shire	Deve	lopment Officer
	KPI: Grant program included in budget, promoted twice per year		
Progress	Access Grant included in Councils budget and promoted in the Council	0	On target
Jpdate to 30/9/2017	Notices section of the West Wyalong Advocate and on Facebook		
Progress Update to 31/12/2017	Access Incentive Grant provided to Major's Mulch and French Hotbake (Funds to be disbursed to French Hotbake 1 July 2018)	<b>()</b>	On target

Progress	Choose an item.
Update to	
31/3/2018	
Progress	Choose an item.
Update to	
30/6/2018	



# Work in partnership with key stakeholders to provide equitable access to Council's road infrastructure, services & facilities

# Delivery Program (4 years) 2017 - 2021

## Strategy 5.2

Work with the heavy transport industry and road related organisations to cooperatively improve access to road infrastructure

#### **Performance Measure**

• Improved road conditions across the Shire

Action		Res	sponsibility	
5.2.1	Process heavy vehicle road usage applications KPI: 100% processed		set & Engineering vices Officer	
Progress Update to 30/9/2017	All applications for heavy vehicle or Oversize Overmass (OSOM) access are processed well within the required timeframe from the National Heavy Vehicle Regulator (NHVR). Some are even processed on a same day turnaround. Not all applications are granted access but the process is the same for approval or denial	<b>()</b>	On target	
Progress Update to 31/12/2017	Ongoing upon receipt of applications	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
5.2.2	Apply, when the opportunity arises, for external grant funding to implement engineering works and projects including additional funding for roads  KPI: Two grant applications per year, if available		tor Asset & neering Services	
Progress Update to 30/9/2017	Complete	<b>Ø</b>	Complete	
Progress Update to 31/12/2017	Complete	<b>Ø</b>	Complete	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
5.2.3	Maintain active representation on the Newell Highway Taskforce KPI: 75% meetings attended	Gene	ral Manager	
Progress Update to 30/9/2017	Mayor attended a meeting in Jerilderie on 4/7/2017 and provided a verbal update to Council at its August 2017 meeting	0	On target	

Progress Update to 31/12/2017	Minutes of the July 2017 meeting were presented to Council in October 2017. Meeting held in West Wyalong on 28/8/2017 and the minutes presented to the October 2017 Council meeting	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
5.2.4	Maintain membership of the Australian Rural Roads Group KPI: Budget allocation for membership	Gene	ral Manager
Progress Update to 30/9/2017	Budget allocated for membership. Mayor Lord is Council's delegate with Cr McGlynn and Cr Thomas as alternate representatives	<b>()</b>	On target
Progress Update to 31/12/2017	No information or membership invoice received at this stage	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to			Choose an item.

# Manage waste and recycling to improve the utilisation of existing resources, including exploring new technologies

### Delivery Program (4 years) 2017 - 2021

## Strategy 6.1

Consult with the community and relevant stakeholders regarding waste management options throughout the Shire

#### **Performance Measure**

Increase community participation in sustainability initiatives

Action	1	Responsibility
6.1.1	Investigate, review and monitor viable recycling options in liaison with recycle organisations and neighbouring councils KPI: Annual review	Manager Risk & Facilities
Progress Update to 30/9/2017	REROC Waste Management Forum, quarterly meeting, which includes neighbouring Councils. Recycling option discussed at meetings	On target
Progress Update to 31/12/2017	REROC Waste Management Forum, quarterly meeting, which includes neighbouring Councils. Recycling option discussed at meetings	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
6.1.2	Provide education to community to promote and support waste avoidance and resource recovery  KPI: Four education opportunities provided	Manager Risk & Facilities
Progress Update to 30/9/2017	Through REROC: TV Adds, E-Waste, CRC Centre, Schools Program, Kindy Kits	On target
Progress Update to 31/12/2017	Through REROC: TV Adds, E-Waste, CRC Centre, Schools Program, Kindy Kits	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.



# Manage waste and recycling to improve the utilisation of existing resources, including exploring new technologies

# Delivery Program (4 years) 2017 - 2021

# Strategy 6.2

Reduce reliance on landfill by increasing resource recovery, waste minimisation and community education

#### **Performance Measure**

Reduction in waste to landfill

Action	1	Res	sponsibility
6.2.1	Ensure waste management operations are in line with the implementation of Council's waste strategy  KPI: Review strategy bi-annually - 2018	Direc	tor Asset & neering Services
Progress Update to 30/9/2017	Complete	<b>②</b>	Complete
Progress Update to 31/12/2017	Complete	0	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
6.2.2	Work in partnership with neighbouring Councils to implement waste programs  KPI: Two contacts with neighbouring Councils per year	Manager Risk & Facilities	
Progress Update to 30/9/2017	Contact with neighbouring Councils is through REROC meetings quarterly	<b>()</b>	On target
Progress Update to 31/12/2017	Contact with neighbouring Councils is through REROC meetings quarterly	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
6.2.3	Work in partnership with community relations to increase awareness of recycling options offered  KPI: Minimum two media releases per year	Manager Risk & Facilities	
Progress Update to 30/9/2017	Media release Community Recycling Centre and E-Waste	()	On target
Progress Update to 31/12/2017	Media release Community Recycling Centre and E-Waste	0	On target

Progress Update to			Choose an item.
31/3/2018 Progress Update to 30/6/2018			Choose an item.
6.2.4	Provide waste collection and management services to community KPI: Minimum 50 kerbside collections per year	Mana Facili	ger Risk & ities
Progress Update to 30/9/2017	Minimum of 50 kerbside collections is completed each year	<b>()</b>	On target
Progress Update to 31/12/2017	Minimum of 50 kerbside collections is completed each year	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
6.2.5	Investigate new innovations in waste management KPI: Annual review	Mana Facili	iger Risk & ities
Progress Update to 30/9/2017	Size of population and waste received makes it hard to implement new innovations	<b>()</b>	On target
Progress Update to 31/12/2017	Size of population and waste received it is hard to implement new innovations		On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
6.2.6	Implement littering and illegal dumping avoidance strategies KPI:		tor Asset & neering Services
Progress Update to 30/9/2017	Completed	<b>Ø</b>	Complete
Progress Update to 31/12/2017	Completed	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

#### Manage water and sewerage resources

# Delivery Program (4 years) 2017 - 2021

# Strategy 7.1

Ensure adequate water storage and management for future use within Council's community facilities

#### **Performance Measure**

• Increased usage of recycled water

Action	1	Res	sponsibility
7.1.1	Maximise water storage within budgetary constraints  KPI: Increase storage capacity as funding permits		tor Asset &
Progress Update to 30/9/2017	Completed	<b>Ø</b>	Complete
Progress Update to 31/12/2017	Completed	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
7.1.2	Monitor irrigation system performance KPI: 12 inspections per year	Coor	dinator Urban
Progress Update to 30/9/2017	Inspections carried out on pumps as required. Sprinkler irrigation systems inspected weekly and repaired as required	<b>()</b>	On target
Progress Update to 31/12/2017	Inspections carried out on pumps as required. Sprinkler irrigation systems inspected weekly and repaired as required	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
7.1.3	Incorporate in the annual works program, ideas to streamline stormwater flow  KPI: Prepare/design works cost works and present to budget workshop (2018/2019)		tor Asset & neering Services
Progress Update to 30/9/2017	Completed	<b>②</b>	Complete
Progress Update to 31/12/2017	Completed	<b>②</b>	Complete
Progress Update to 31/3/2018			Choose an item.

Progress Update to 30/6/2018			Choose an item.
7.1.4	Investigate external funding opportunities to maximise future water storage options  KPI: Apply at every opportunity	Mana Facili	ger Risk & ties
Progress Update to 30/9/2017	Need to buy water allocation before being able to extend water storage capacity	<b>()</b>	On target
Progress Update to 31/12/2017	Need to buy water allocation before being able to extend water storage capacity	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
7.1.5	Reduce reliance on potable water supply KPI: Decreased usage on Council infrastructure	Mana Facili	ger Risk & ties
Progress Update to 30/9/2017	Council has optimised its recycled water usage	()	On target
Progress Update to 31/12/2017	Council has optimised its recycled water usage	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

#### Manage water and sewerage resources

# Delivery Program (4 years) 2017 - 2021

## Strategy 7.2

Effectively manage and maintain existing stormwater and sewerage infrastructure

#### **Performance Measure**

- Review Plans
- Undertake Sewerage Inspections

Action	1	Responsibility
7.2.1	Review the Stormwater Management Plan KPI: Every two years – 2018, 2020	Director Asset & Engineering Services
Progress Update to 30/9/2017	Not progressed	Not progressed
Progress Update to 31/12/2017	Not progressed	Not progressed
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
7.2.2	Review the Sewerage Management Plan	Director Asset &
	KPI: Every two years – 2019, 2021	Engineering Services
Progress Update to 30/9/2017	Not progressed	Not progressed
Progress Update to 31/12/2017	Not progressed	Not progressed
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
7.2.3	Undertake Sewerage System Inspections KPI: Six monthly inspections	Manager Risk & Facilities
Progress Update to 30/9/2017	Inspections occur with asset evaluations, relining of sewer mains is ongoing, eliminating the areas of sewer chokes	On target
Progress Update to 31/12/2017	Inspections occur with asset evaluations, relining of sewer mains is ongoing, eliminating the areas of sewer chokes	On target
Progress Update to 31/3/2018		Choose an item.

Progress	Choose an item.
Update to	
30/6/2018	

# Delivery Program (4 years) 2017 - 2021

#### Strategy 8.1

Ensure users of Council's facilities comply with agreements

#### **Performance Measure**

• Increase in consultation with user groups

Action	1	Res	sponsibility
8.1.1	Liaise with User Groups regarding Memorandum of Understandings  KPI: Annual review of agreements	Director Asset & Engineering Services	
Progress Update to 30/9/2017	Complete	0	Complete
Progress Update to 31/12/2017	Complete	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
8.1.2	Develop and foster current and existing relationships with user groups  KPI: Meet annually with user groups	Coor	dinator Urban
Progress Update to 30/9/2017	Ongoing liaison with Basketball representatives	<b>()</b>	On target
Progress Update to 31/12/2017	Discussions continuing with representative from Ungarie football club in relation to lighting	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

# Delivery Program (4 years) 2017 - 2021

#### Strategy 8.2

In collaboration with users provide facilities that are accessible to acceptable standards

#### **Performance Measure**

- Inspections undertaken and standards maintained or improved
- Community satisfaction levels maintained or improved

Action	1	Res	ponsibility
8.2.1	Ensure access to public facilities and buildings meet the Access Premises Standards  KPI: 50% buildings reviewed annually	Manag	er Development ulatory Services
Progress Update to 30/9/2017	Not yet commenced	8	Not progressed
Progress Update to 31/12/2017	Not yet commenced	8	Not progressed
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
8.2.2	Undertake work health and safety audits KPI: Minimum of 12 inspections per year	Contra WHS (	ect Compliance & Officer
Progress Update to 30/9/2017	Ongoing with all Council workplaces inspected annually	()	On target
Progress Update to 31/12/2017	All Council workplaces are inspected on an annual basis. Inspections have been completed at CSU, the depot, sewerage treatment works, parks and gardens	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
8.2.3	Implement signs as remote supervision KPI: Annual review	Contra WHS (	ect Compliance & Officer
Progress Update to 30/9/2017	Ongoing monitoring	()	On target
Progress Update to 31/12/2017	West Wyalong parks and signs have been inspected. Modifications noted to ensure compliance	()	On target
Progress Update to 31/3/2018			Choose an item.

Progress	Choose an item.
	Choose an item.
Update to	
30/6/2018	

# Delivery Program (4 years) 2017 - 2021

#### Strategy 8.3

Collaborate with transport providers to facilitate access within the shire and regional centres

#### **Performance Measure**

• Transport operators and government lobbied regarding service

Action	1	Responsibility
8.3.1	Lobby transport providers to ensure effective transport options are available within Bland Shire and to neighbouring regional centres KPI: Twice per year	General Manager
Progress Update to 30/9/2017	Options for Country Link service to Wagga are being considered	On target
Progress Update to 31/12/2017	Discussions continuing and options being explored for Wagga service	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
8.3.2	Lobby Government to improve transport options KPI: Twice per year	General Manager
Progress Update to 30/9/2017	Ongoing involvement with REROC, their lobbying efforts on behalf of member councils and the Transport Plan	On target
Progress Update to 31/12/2017	REROC lobbying continues. Discussions held with Local Member	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.

# Delivery Program (4 years) 2017 - 2021

#### Strategy 8.4

Use planning and heritage policies and controls to protect and improve the unique built environment

#### **Performance Measure**

- Grants processed
- Policies reviewed
- Heritage buildings preserved, improved or maintained
- Maintain or improve the main street appearance

<b>Action</b>	1	Res	sponsibility	
8.4.1	Review Heritage Policies	Manager Development		
	KPI: Annual policy review	& Re	gulatory Services	
Progress Update to 30/9/2017	Not yet commenced	8	Not progressed	
Progress Update to 31/12/2017	Not yet commenced	8	Not progressed	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
8.4.2	Enforce controls in Local Environmental Plan and Development	Mana	iger Development	
	Control Plan	& Re	gulatory Services	
	KPI: Enforced as required			
Progress Update to 30/9/2017	Continuous	<b>()</b>	On target	
Progress Update to 31/12/2017	Continuous	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
8.4.3	Review Development Control Plan and undertake review of heritage	Mana	ger Development	
	items across the Shire		gulatory Services	
	KPI: Review complete – 2018/2019	Ţ	•	
Progress Update to 30/9/2017	Review of Heritage Items underway	<b>()</b>	On target	
Progress Update to 31/12/2017	Review of Heritage Items underway	0	On target	

Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
8.4.4	Administer and promote Council Local Heritage grants and funding programs  KPI: 100% grant applications processed		ger Development gulatory Services
Progress Update to 30/9/2017	Applications processed when received	<b>()</b>	On target
Progress Update to 31/12/2017	Applications processed when received	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
8.4.5	Promote and implement the verandah upgrade program KPI: Two media releases per year		ger Development gulatory Services
Progress Update to 30/9/2017	Information is provided to building owners when requested	<b>()</b>	On target
Progress Update to 31/12/2017	Information is provided to building owners when requested	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



# Develop, implement and monitor appropriate programs, plans and budgets for the effective and efficient management of Council's assets and infrastructure

# Delivery Program (4 years) 2017 - 2021

#### Strategy 9.1

Responsibly manage asset renewal and maintenance for current and future generations

#### **Performance Measure**

• Council's asset condition maintained or improved

Action	1	Res	sponsibility	
9.1.1	A.1.1 Review of the Building Management Plan  KPI: Complete a building review to determine if community needs are being met. Maintain Council's buildings in accordance with maintenance program and budget. Complete the review of Council's building assets		Manager Developmen & Regulatory Service	
Progress Update to 30/9/2017	Not yet commenced	8	Not progressed	
Progress Update to 31/12/2017	Not yet commenced	8	Not progressed	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
9.1.2	Monitor and implement the Annual Works Program KPI: Monitor and implement within budget		ctor Asset & neering Services	
Progress Update to 30/9/2017	Complete	<b>Ø</b>	Complete	
Progress Update to 31/12/2017	Complete	0	Complete	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
9.1.3	Develop, review and implement works programs in accordance with Council's road hierarchy and Asset Management Plan KPI: Kerb and guttering programs developed and implemented. Effectively manage and maintain town and village upkeep throughout the shire. Airport facilities are maintained to approved standards and budget. Effectively manage and maintain Council's works depot		ctor Asset & neering Services	
Progress Update to 30/9/2017	Complete	0	Complete	

Progress Update to	Complete	<b>Ø</b>	Complete
31/12/2017 Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.1.4	Review Asset Management Policy and Strategy		tor Asset &
	KPI: Annual review	Engir	neering Services
Progress Update to 30/9/2017	Waiting for Assetic	<b>③</b>	On target
Progress Update to 31/12/2017	Waiting for Assetic. On target	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.1.5	Review and implement the annual and long term plant and equipment replacement program  KPI: Annual review		shop & Plant dinator
Progress Update to 30/9/2017	Completed for this reporting period	<b>Ø</b>	Complete
Progress Update to 31/12/2017	Completed for this reporting period	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

# Develop, implement and monitor appropriate programs, plans and budgets for the effective and efficient management of Council's assets and infrastructure

# Delivery Program (4 years) 2017 - 2021

#### Strategy 9.2

To manage and enhance the pool facilities within the Shire

#### **Performance Measure**

- Increase pool usage
- Master plan developed for pool facilities
- Maintenance program undertaken

Action	1	Responsibility
9.2.1	Undertake maintenance and repairs to pool facilities in accordance with maintenance program and approved budget in consultation with Contractor  KPI: 80% maintenance undertaken	Coordinator Urban
Progress Update to 30/9/2017	Repairs and maintenance undertaken as required	On target
Progress Update to 31/12/2017	Repairs and maintenance undertaken as required	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
9.2.2	Develop master plan for future renewal and upgrade of pool facilities  KPI: Master plan developed 2018	Manager Risk & Facilities
Progress Update to 30/9/2017	Plan could include wading pool at West Wyalong, upgrade of wading pool at Ungarie and renewal of water slide	On target
Progress Update to 31/12/2017	Plan could include wading pool at West Wyalong, upgrade of wading pool at Ungarie and renewal of water slide	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.

# Develop, implement and monitor appropriate programs, plans and budgets for the effective and efficient management of Council's assets and infrastructure

### Delivery Program (4 years) 2017 - 2021

#### Strategy 9.3

Maintain street trees

#### **Performance Measure**

• Maintain or increase number of street trees

Action	1	Res	sponsibility
9.3.1	Manage street tree planting in accordance with Preferred Street Tree Species List KPI: 100% of trees planted are from preferred list	Coor	dinator Urban
Progress Update to 30/9/2017	Trees replaced with suitable species upon removal and/or request within budget allocation	<b>()</b>	On target
Progress Update to 31/12/2017	Trees replaced with suitable species upon removal and/or request within budget allocation	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.3.2	Proactively monitor street trees and action requests to maintain and/or remove trees within the approved budget KPI: 100% action requests processed	Coor	dinator Urban
Progress Update to 30/9/2017	Trees maintained and actioned as required	<b>()</b>	On target
Progress Update to 31/12/2017	Trees maintained and actioned as required	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



# Develop, implement and monitor appropriate programs, plans and budgets for the effective and efficient management of Council's assets and infrastructure

### Delivery Program (4 years) 2017 - 2021

#### Strategy 9.4

Maintain parks, ovals and recreational facilities to approved standards

#### **Performance Measure**

• Cemeteries and open spaces utilised and maintained within standards

Action	1	Res	sponsibility
9.4.1	Inspect parks, ovals and recreational facilities  KPI: 26 inspections per year	Coor	dinator Urban
Progress Update to 30/9/2017	Facilities attended to in accordance with work schedules	<u>()</u>	On target
Progress Update to 31/12/2017	Facilities attended to in accordance with work schedules	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.4.2	Conduct playground inspections for all playgrounds within the Shire KPI: 39 inspections per year	Coor	dinator Urban
Progress Update to 30/9/2017	Playgrounds visually inspected weekly, checklist completed monthly	<b>()</b>	On target
Progress Update to 31/12/2017	Playgrounds visually inspected weekly, checklist completed monthly	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.4.3	Coordinate seasonal and on/off use of sporting fields  KPI: Coordinate use of parks by personal trainers, administer all other bookings as appropriate and assist with transition between user groups	Coor	dinator Urban
Progress Update to 30/9/2017	Bookings for use of facilities administered by Administration Officer Assets & Engineering Services	<b>()</b>	On target
Progress Update to 31/12/2017	Bookings for use of facilities administered by Administration Officer Assets & Engineering Services. Liaison with relevant groups as required	<b>()</b>	On target

Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.4.4	Review the Open Space Management Plan KPI: Annual review		tor Asset & neering Services
Progress Update to 30/9/2017	Not progressed	8	Not progressed
Progress Update to 31/12/2017	Complete	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.4.5	Carry out maintenance in Wyalong Cemetery KPI: 52 inspections per year	Coor	dinator Urban
Progress Update to 30/9/2017	Weekly maintenance undertaken	<b>()</b>	On target
Progress Update to 31/12/2017	Weekly maintenance undertaken	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.4.6	Inspect and maintain village cemeteries regularly KPI: 12 inspections per year	Coor	dinator Urban
Progress Update to 30/9/2017	Crews attend to village cemeteries frequently	()	On target
Progress Update to 31/12/2017	Crews attend to village cemeteries frequently	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



# Develop, implement and monitor appropriate programs, plans and budgets for the effective and efficient management of Council's assets and infrastructure

### Delivery Program (4 years) 2017 - 2021

#### Strategy 9.5

Identify and plan for new infrastructure

#### **Performance Measure**

• New infrastructure identified and planning progressed

Action	1		sponsibility
9.5.1	Consult with community regarding future infrastructure needs KPI: Community consultation undertaken	Gene	ral Manager
Progress Update to 30/9/2017	Grant applications under the Stronger Country Communities Program invited. Discussions held with Ungarie Advancement Group regarding Daniher tribute	<b>()</b>	On target
Progress Update to 31/12/2017	Council considered and lodged applications for Round 1 of the Stronger Country Communities Program with results expected in early 2018. Progress and support for the tribute to the Daniher Bros continues and is expected to be completed in early 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.5.2	Develop a master plan for identified infrastructure KPI: Master plan developed	Gene	ral Manger
Progress Update to 30/9/2017	Community Cinema representatives continue to meet with the Heritage Advisor to develop concept plans for the project	<b>()</b>	On target
Progress Update to 31/12/2017	Plans developed to support applications under the Stronger Country Communities grant program	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
9.5.3	Allocate funds to undertake investigation, designs, business plans and obtain costings for successful projects  KPI: Funds allocated and internally reserved	Gene	ral Manager
Progress Update to 30/9/2017	Joint agreement with Narrandera Shire under the Fixing Country Roads Program. Council funds have been allocated from the Community Facilities Reserve in matching funds for the Community Cinema project	<b>()</b>	On target
Progress Update to 31/12/2017	Council resolved at its October 2017 meeting to seek business cases for the Visitor Information Centre and Indoor Heated Pool projects	<b>()</b>	On target

Progress	Choose an item.
Update to	
31/3/2018	
Progress	Choose an item.
Update to	
30/6/2018	



# **Our Leadership**

A well run Council acting as the voice of the community

# **Our Objectives**

- To provide quality leadership, governance and management to develop strong community partnerships
- **11.** Provide opportunities for all stakeholders to contribute to Council's decision making
- **12.** Lead the community
- **13.** Develop and maintain a framework of plans and policies that ensures open and transparent Council information

2017/18 Operational Plan Actions as at 31/12/2017					
Our L	_eadership – total actions:		61		
(1)	On target	38			
8	Not progressed	5			
<b>Ø</b>	Complete	18			

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 10.1

Ensure Councillors are provided with appropriate support and resources to carry out their civic duty

#### **Performance Measure**

· Policies reviewed on time and budget allocation for Councillor training opportunities

Action		Res	sponsibility		
10.1.1	Review the Provision of Facilities and Expenses for Councillors Policy KPI: Policy review - 2020		Director Corporate, Community & Development Services		
Progress Update to 30/9/2017	Not required this financial year	<b>(2)</b>	Not progressed		
Progress Update to 31/12/2017	Not required this financial year	8	Not progressed		
Progress Update to 31/3/2018	Not required this financial year	<b>(2)</b>	Not progressed		
Progress Update to 30/6/2018	Not required this financial year	<b>(2)</b>	Not progressed		
10.1.2	Provide Councillors with professional development opportunities KPI: Investigate the establishment of a Councillor portfolio program. Review and update the Councillor Handbook. Develop a Councillor Induction program	Gene	ral Manager		
Progress Update to 30/9/2017	Councillors advised of training opportunities as they become available	<b>()</b>	On target		
Progress Update to 31/12/2017	Ongoing provision of relevant information to Councillors	0	On target		
Progress Update to 31/3/2018			Choose an item.		
Progress Update to 30/6/2018			Choose an item.		
10.1.3	Prepare for the Mayoral and Deputy Mayoral elections in September bi-annually  KPI: Every two years – 2018 & 2020	Gene	ral Manager		
Progress Update to 30/9/2017	Mayoral elections are due to be held in September 2018	<b>()</b>	On target		
Progress Update to 31/12/2017	Mayoral elections are due to be held in September 2018	0	On target		

Progress	Choose an item.
Update to	
31/3/2018	
Progress	Choose an item.
Update to	
30/6/2018	

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 10.2

Ensure Councillors take ownership and a strong leadership role

#### **Performance Measure**

- Reports presented on time
- Increased opportunities for Councillors to connect with the community

Action	1	Res	ponsibility
10.2.1	Prepare the End of Term Report KPI: Report presented to Council by August 2020	Exec	utive Assistant
Progress Update to 30/9/2017	No actions required during the 2017/18 year. End of Term Report due to be completed in 2020/21 year	<b>(S)</b>	Not progressed
Progress Update to 31/12/2017	No actions required during the 2017/18 year. End of Term Report due to be completed in 2020/21 year	8	Not progressed
Progress Update to 31/3/2018	No actions required during the 2017/18 year. End of Term Report due to be completed in 2020/21 year	8	Not progressed
Progress Update to 30/6/2018	No actions required during the 2017/18 year. End of Term Report due to be completed in 2020/21 year	8	Not progressed
10.2.2	Maintain active representation and involvement with the regional organisation representing Council KPI: 80% meetings attended	Gene	ral Manager
Progress Update to 30/9/2017	REROC meetings attended by Mayor and General Manager wherever possible. Council's General Manager attended the GMs Workshop held in Wagga on 18/8/2017	<b>()</b>	On target
Progress Update to 31/12/2017	REROC meetings attended on 31/10/2017, 11/12/2017 and 18/12/2017	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 10.3

Ensure the General Manager takes a high level role in implementing the Community Strategic Plan and other Council documents

#### **Performance Measure**

• Reports completed and submitted on time

Action	1	Res	sponsibility
10.3.1	Coordinate, compile, monitor and distribute the progress reports on the Operational Plan  KPI: Four times per year		utive Assistant
Progress Update to 30/9/2017	Discussions held and GM to liaise with all individual staff assigned with tasks	<b>()</b>	On target
Progress Update to 31/12/2017	Information circulated to relevant staff for consideration and further discussion in early 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.3.2	Develop timelines and action plan for the review of the Community Strategic Plan and associated documents KPI: Annually	Gene	ral Manager
Progress Update to 30/9/2017	Implementation of the adopted plans underway	0	On target
Progress Update to 31/12/2017	Timelines and planning commenced for 2018 review	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.3.3	Prepare a submission in the AR Bluett Awards Program KPI: Annually	Gene	ral Manager
Progress Update to 30/9/2017	Submission lodged in early September 2017 with Council selected as a finalised later that month	<b>()</b>	On target

Progress Update to 31/12/2017	Council hosted the Trustees on 12/10/2017 for a presentation on our submission and site inspections. Council was announced as the 2017 winner of the AR Bluett Award during the NSW Local Government Annual Conference in December. Arrangements are being finalised for the formal presentation at a reception in West Wyalong during early 2018	<b>(3)</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.3.4	Coordinate responses related to the Fit for the Future reforms KPI: By due dates	Gene	ral Manager
Progress Update to 30/9/2017	Internal monitoring continues	()	On target
Progress Update to 31/12/2017	Council continues to aim for the Fit for the Future benchmarks and action plan implementation	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.3.5	Report to the community and Council on Integrated Planning and Reporting Progress  KPI: Report of Delivery Program two times per year	Gene	ral Manager
Progress Update to 30/9/2017	Delivery Program Progress Report presented to the September 2017 Council meeting	()	On target
Progress Update to 31/12/2017	Collation of data and preparation of the revised documentation is underway for presentation to the February/March 2018 Council meeting	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

#### Delivery Program (4 years) 2017 - 2021

#### Strategy 10.4

Ensure the long term financial sustainability of Council through effective and prudent financial management

#### **Performance Measure**

Maintain compliance with the requirements of the Office of Local Government guidelines and legislation

Action	1	Res	sponsibility		
10.4.1			Manager Financial Services		
Progress Update to 30/9/2017	The first QBRS for 2017-18 has been produced and referred to the GM & directors	<b>Ø</b>	Complete		
Progress Jpdate to 31/12/2017	The second QBRS for 2017-18 has been produced and referred to the GM & directors	<b>②</b>	Complete		
Progress Update to 31/3/2018			Choose an item.		
Progress Update to 30/6/2018			Choose an item.		
10.4.2	Ensure effective debt recovery is in place KPI: Policy reviewed every two years	Mana Servi	iger Financial ces		
Progress Update to 30/9/2017	Overdue debtor accounts and rate assessments have been sent for debt collection with Council's contracted collection agency	<b>Ø</b>	Complete		
Progress Jpdate to 31/12/2017	Overdue debtor accounts and rate assessments have been sent for debt collection with Council's contracted collection agency	<b>Ø</b>	Complete		
Progress Update to 31/3/2018			Choose an item.		
Progress Jpdate to 30/6/2018			Choose an item.		
10.4.3	Complete financial statements and lodge in accordance with statutory requirements  KPI: Submitted by 31 October - annually	Mana Servi	iger Financial ces		
Progress Update to 30/9/2017	The 2016-17 Financial Statements are being collated and were available for audit on 18 September 2017. Some items identified by the auditors are currently being reviewed before statements are to be signed off	<b>②</b>	Complete		

Progress Update to 31/12/2017	The 2016-17 Financial Statements have been collated and were available for audit on 18 September 2017. Additional information required by the auditors have been forwarded in September and again in December, however the audit has yet to be completed and signed off by the auditors	Ø	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.4.4	Manage investments in accordance with investment strategies and policies  KPI: Policy reviewed every two years	Mana Servi	ger Financial ces
Progress Update to 30/9/2017	Investments have been managed effectively, investing in secure term deposits, the term of the deposit has been selected based on future cash requirements and best rate of interest at that time	0	Complete
Progress Update to 31/12/2017	Investments have been managed effectively, investing in secure term deposits, the term of the deposit has been selected based on future cash requirements and best rate of interest at that time	<b>②</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.4.5	Review the long term financial plan aiming for financial sustainability to prepare for the Fit for the Future program KPI: Annual review, \$0.00 bottom line year 20/21	Mana Servi	ger Financial ces
Progress Update to 30/9/2017	The Long Term Financial Plan for 2017-18 was completed with the available information at the time and has been incorporated in the Strategic Plan. Revisions are continuing as variations are proposed by the State Government, Councillors and Council Directors	<b>Ø</b>	Complete
Progress Update to 31/12/2017	The 10 year Long Term Financial Plan from 2018-19 is currently being prepared with LG Solutions to update the current version to version 9. The information from the LTFP is being utilised in the preparation of the 2018-19 budget	<b>②</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.4.6	Ensure timely and accurate processing of payments  KPI: Ensure timely and accurate processing of payments to employees, payments of invoices to suppliers and contractors, accounts receivable and quarterly rates.	Mana Servi	ger Financial ces
Progress Update to 30/9/2017	At this stage there are no overdue matters or issues raised in these areas	<b>②</b>	Complete
Progress Update to 31/12/2017	At this stage there are no overdue matters or issues raised in these areas	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
		The state of the s	

Progress	Choose an item.
Update to	
30/6/2018	



#### Delivery Program (4 years) 2017 - 2021

#### **Strategy 10.5**

Ensure Council's workforce is provided with appropriate equipment and resources to meet the needs of Council and the community

#### **Performance Measure**

• Services and equipment improved across organisation

Action	1	Res	sponsibility
10.5.1	Maintain and renew network infrastructure hardware and software to ensure effective delivery of services  KPI: Review hardware and software every six months	Com	tor Corporate, munity & lopment Services
Progress Update to 30/9/2017	Continuously reviewing and updating when required	0	On target
Progress Update to 31/12/2017	Continuously reviewing and updating when required	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.5.2	Implement web based Spatial mapping for public use KPI: Investigate options		ger Development gulatory Services
Progress Update to 30/9/2017	Underway	<b>()</b>	On target
Progress Update to 31/12/2017	Development for internal use is nearing completion. Public access will be made available once the program has been tested internally	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.5.3	Ensure progressive upgrade of computers, phones and other IT equipment  KPI: Annual review	Com	tor Corporate, munity & lopment Services
Progress Update to 30/9/2017	Continuously reviewing and updating when required	<b>()</b>	On target
Progress Update to 31/12/2017	Continuously reviewing and updating when required	0	On target

Progress	Choose an item.
Update to	
31/3/2018	
Progress	Choose an item.
Update to	
30/6/2018	



#### Delivery Program (4 years) 2017 - 2021

### Strategy 10.6

Regular consultation with key industry, business and stakeholders

#### **Performance Measure**

• Increased communication with key business and stakeholders

Action		Res	Responsibility	
10.6.1	Ensure attendance and participation in relevant meetings and/or events  KPI: 80% meetings attended	Gene	ral Manager	
Progress Update to 30/9/2017	GM has attended relevant meetings and/or events during this period including: Melbourne Cup Tour, Weethalle Silo Art opening, MAAA, Free Flight Society, RFS, Evolution, Museum, Patient Advisory Group, Productivity Commission, Sandfire Resources, Regional Forum (RMS, Health, Education), MLHD, LALC, Basketball Assoc, Donaldson's, StateCover Advisory Committee, LGNSW, Queens Baton Relay, Telstra, Country Mayors Assoc, Deputy Premier, LCCC, Legislative Council, Minister for Roads, Country Rugby League, REROC, Freight & Ports, Jet Flyers, West Estate, Majors Mulch, GWCC, local doctors, CSU, IOR, Community Cinema, Seek Fitness, Community Radio, National Town Criers Championships, Kurrajong Waratah, Disability Services and LG Professionals		On target	
Progress Update to 31/12/2017	GM has attended relevant meetings and/or events including: Eastern Riverina Arts, AR Bluett Trust, Museum, Country Link, Community Transport, Renrow, Motorcycle Friendly Town Declaration, Rural Doctors Network, Hilltops Council, Bendigo Bank, Majors Mulch, FERS/REDS, Daniher Bros Tribute, Ulysses Club, Mirrool Silo Kick, Barmedman Tractor Pull, Evolution Mining, West Estate, IOR, LG Regional Managers, Destination Riverina Murray, USU, Legal Mediation, LCCC, In the West Festival, REROC, MLHD, VC & War Heroes Exhibitions, Garden Group, Crown Lands, Local Member, Basketball Assoc, WW High School, TAFE, Regional Development, Water Resources, Village Community Forums, Queens Baton Relay, OLG, LALC, Riverina BEC, RMS, LGNSW, State Advisory Committee, WW Public School	•	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	

10.6.2	Invite representatives of from Cowal Gold Mine to address Council KPI: Annually	Gene	ral Manager
Progress Update to 30/9/2017	Liaising with Evolution Mining representatives on a regular basis, a suitable date to address Council is yet to be determined	<b>()</b>	On target
Progress Update to 31/12/2017	Evolution Mining addressed Council at its meeting on 21 November 2017	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
10.6.3	Open communication established between Council and key local industry  KPI: Two meetings per year	Gene	ral Manager
Progress Jpdate to 80/9/2017	GM has attended meetings with Evolution Mining, Sandfire Resources, Donaldson's, IOR and Freight & Ports during this period	<b>()</b>	On target
Progress Jpdate to 31/12/2017	GM has attended meetings with Evolution Mining, Renrow and IOR during this period	<b>()</b>	On target
Progress Jpdate to 31/3/2018			Choose an item.
Progress Jpdate to			Choose an item.



# Provide opportunities for all stakeholders to contribute to Council's decision making

# Delivery Program (4 years) 2017 - 2021

#### Strategy 11.1

Encourage village residents to participate in community forums

#### **Performance Measure**

• Increased community participation

Action	1	Res	ponsibilit
11.1.1	Seek community input into each forum agenda and report back to the community on forum outcomes  KPI: Annually	Asset Servi	& Engineering ces Officer
Progress Update to 30/9/2017	When a date has been set by Council for a Community Forum it is advertised in the Advocate and flyers prepared and delivered to contacts within the villages for distribution. Agendas are then prepared from information received from these sources. Following the forums minutes are prepared and emailed back to the attendees from information gathered on the attendance sheets	<b>③</b>	On target
Progress Update to 31/12/2017	Council set the dates for Community Forums at the Workshop held on 3/10/17. The dates determined were Thursday 16/11/17 at Weethalle and Ungarie, and Thursday 23/11/17 at Barmedman and Mirrool. Agendas were prepared following advertising and distribution of flyers as well as inclusion on Council's website and facebook page. Minutes, with outcomes included, will be forwarded back to the community when outstanding matters have been finalised	<b>⊘</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
11.1.2	Organise Community forums in villages within the Shire, as required  KPI: Annually		& Engineering ces Officer
Progress Update to 30/9/2017	When a date has been set by Council for a Community Forum the venues are booked, transport is sourced, be it bus or cars, depending on requirements and numbers requiring transport are determined. Food is ordered and organised as required	<b>()</b>	On target
Progress Update to 31/12/2017	Venues were organised within villages and transport arranged between villages	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

11.1.3	Communicate with the community utilising forums KPI: Annual forums, meetings as required	General Manager	
Progress Update to 30/9/2017	Regular Community Reference Group forums are conducted. Planning underway for Village Community Forums in late 2017	<b>()</b>	On target
Progress Update to 31/12/2017	Community Reference Group Forums were held on 12/9/2017 and 14/11/2017. Village Community Forums held during October/November 2017	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



# Provide opportunities for all stakeholders to contribute to Council's decision making

# Delivery Program (4 years) 2017 - 2021

#### **Strategy 11.2**

Provide innovative and accessible communication strategies to Shire residents to encourage active participation in Council's future

#### **Performance Measure**

• Maintain or increase community communication avenues

Action	1	Res	sponsibility
11.2.1	Promote and foster electronic communications through Social Media, community email list and other technologies  KPI: Four communications per month, 12 local newspapers, six newsletters		munity Relations
Progress Update to 30/9/2017	Active and successful electronic communications program in place to engage relevant community members at relevant times. New email list established for information about road closures	<b>()</b>	On target
Progress Update to 31/12/2017	Active and successful electronic communications program in place to engage relevant community members at relevant times. New email list established for information about road closures	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
11.2.2	Target advertising to encourage maximum participation KPI: 12 per year	Com	munity Relations er
Progress Update to 30/9/2017	Ongoing	()	On target
Progress Update to 31/12/2017	Ongoing	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
11.2.3	Maintain the Public forum prior to each Ordinary Council Meeting KPI: 11 times per year	Gene	ral Manager
Progress Update to 30/9/2017	GM with the assistance of the Executive Assistant continues to manage the Public Forum requests at each council meeting. For this reporting period there were 6 requests	<b>()</b>	On target
Progress Update to 31/12/2017	The monthly Public Forum section of the council meeting is advertised and opportunities made available for members of the community to address the councillors. There were 5 requests during this period	0	On target

Progress	Choose an item.
Update to	
31/3/2018	
Progress	Choose an item.
Update to	
30/6/2018	

# Provide opportunities for all stakeholders to contribute to Council's decision making

# Delivery Program (4 years) 2017 - 2021

#### **Strategy 11.3**

Ensure all Council communication branded signs and banners are provided to funding recipients

#### **Performance Measure**

• Council branding prevalent at sponsored events

Action		Res	sponsibility	
11.3.1	Provide Council branded signs and banners to funding recipients KPI: 90% grant recipients provided with Council banner to display	Community Relations Officer		
Progress Update to 30/9/2017	Signage provided	<b>②</b>	Complete	
Progress Update to 31/12/2017	Signage provided	<b>②</b>	Complete	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
11.3.2	Display Council logo in all advertising and promotion of Council events/programs/workshops  KPI: 100%	Comr Office	nunity Relations er	
Progress Update to 30/9/2017	Ongoing		On target	
Progress Update to 31/12/2017	Ongoing	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	



# Strategy 12.1

Review Council's customer service charter and monitor Council services to ensure they are provided in a professional, timely and friendly manner and are responsive to community needs

#### **Performance Measure**

• Maintain or improve service response times

<b>Action</b>	1	Res	sponsibility
12.1.1	Review and monitor frontline customer service practices and performance  KPI: Annual Review	Corp	orate Services dinator
Progress Update to 30/9/2017	Frontline customer service practices are monitored regularly to ensure that the objectives of Council's Customer Service Charter and Complaints Handling Policy are met	<b>()</b>	On target
Progress Update to 31/12/2017	Frontline customer service practices are monitored regularly to ensure that the objectives of Council's Customer Service Charter and Complaints Handling Policy are met	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.1.2	Process development applications KPI: 90% applications approved within 30 days		ger Development gulatory Services
Progress Update to 30/9/2017	Applications are processed within the statutory framework of 40 days		On target
Progress Update to 31/12/2017	Applications are processed within the statutory framework of 40 days		On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.1.3	Deliver store services KPI: Orders filled/ordered within 48 hours	Purcl	hasing Officer
Progress Update to 30/9/2017	Ongoing		On target
Progress Update to 31/12/2017	Ongoing	0	On target

Progress			Choose an item.
Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.1.4	Deliver purchasing services  KPI: Purchase orders processed within 48 hours	Purc	hasing Officer
Progress Update to 30/9/2017	Ongoing	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.1.5	Provide information and services and monitor complaints in regards to companion animals and responsible pet ownership KPI: Enter registrations on NSW Pet Registry within 72 hours. Place impounded dogs on website (include photo). Registration program twice per year. Two media releases per year for responsible pet ownership. Install automated watering system at the pound. Review enforcement policy and procedure. Investigate complaints within five days. Review illegal dumping policy. Review barking dog policy.		ger Development gulatory Services
Progress Update to 30/9/2017	Pet owners are now responsible for updating information on the Pet Registry. Information on website is currently being updated. Council does not currently have an illegal dumping policy or barking dog policy	<b>()</b>	On target
Progress Update to 31/12/2017	Pet owners are now responsible for updating information on the Pet Registry. Information on website has been updated and a number of fact sheets are now available for barking dogs	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.1.6	Conduct customer satisfaction survey KPI: Every four years - 2020	Com	tor Corporate, munity & lopment Services
Progress Update to 30/9/2017	Not required this financial year	8	Not progressed
Progress Update to 31/12/2017	Not required this financial year	8	Not progressed
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



#### Strategy 12.2

Provide sustainable, productive, highly skilled and committed workforce which supports current and future service delivery needs

#### **Performance Measure**

• Maintain or increase staff satisfaction

Action		Res	Responsibility	
12.2.1	Assist in the management of workforce relations and provision of timely advice on workplace relations matters  KPI: Advice provided within 48 hours. Gather and report to Manex on staffing issues/trends.	ion of Human Resources Coordinator		
Progress Update to 30/9/2017	On target	<b>()</b>	On target	
Progress Update to 31/12/2017	On target - provide assistance as needed	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
12.2.2	Investigate cost effective recruitment services KPI: Decrease 5%		an Resources dinator	
Progress Update to 30/9/2017	Complete	<b>②</b>	Complete	
Progress Update to 31/12/2017	Complete - make use of Facebook, Council web page	<b>Ø</b>	Complete	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
12.2.3	Review and monitor the implementation of the workforce plan KPI: Annually. Organise retirement planning sessions and phased retirement discussions for staff.		an Resources dinator	
Progress Update to 30/9/2017	Complete	<b>②</b>	Complete	
Progress Update to 31/12/2017	Complete - revision completed	<b>②</b>	Complete	

_			
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.2.4	Establish and support staff reference groups to identify process improvement and deficiencies across all of Council's functional areas KPI:	Gene	ral Manager
Progress Update to 30/9/2017	This has not occurred at this stage as council has been deemed as a 'stand alone' council with no immediate threat of amalgamation. If this should change in the future then the establishment of the SRG's will occur	8	Not progressed
Progress Update to 31/12/2017	EEO & Employee Engagement Survey results considered by Employee Taskforce and workplace committees	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.2.5	Maintain register of delegations and issue authorities to relevant employees  KPI: Register reviewed annually	Exec	utive Assistant
Progress Update to 30/9/2017	Ongoing monitoring of any changes required	<b>()</b>	On target
Progress Update to 31/12/2017	Review and reissue of delegations to all affected staff scheduled for early 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.2.6	Develop, implement and monitor Learning and Development Plan utilising traditional and alternative measures  KPI: Annual plans developed. Individual training plans for trainees, apprentices and cadets. 80% training needs met. Review process for identifying and tracking training needs – 2017. Identify external funding opportunities for training and education.		an Resources dinator
Progress Update to 30/9/2017	Complete	<b>②</b>	Complete
Progress Update to 31/12/2017	Complete - L&D plan was reviewed and communication was sent to each employee	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to			Choose an item.
30/6/2018			_
30/6/2018 <b>12.2.7</b> Progress	Maintain and promote the Employee Assistance Program (EAP)  KPI: Program maintained  Complete		an Resources dinator Complete

Progress Update to 31/12/2017	Complete - new EAP service provider was selected and information distributed and information is shared on a monthly basis in Thursday Thoughts	<b>Ø</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.2.8	Promote and encourage employee representation on workplace committees  KPI: 90% staff representation		an Resources dinator
Progress Update to 30/9/2017	On target	<b>()</b>	On target
Progress Update to 31/12/2017	On target - EOI was sent to all employees to join the Consultative Committee, WHS and EEO Committee	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.2.9	Review and update position descriptions  KPI: Review and update annually or as per Employee Development Review and/or organisational changes	Human Resources Coordinator	
Progress Update to 30/9/2017	Complete	<b>Ø</b>	Complete
Progress Update to 31/12/2017	Complete - PDs are reviewed when a vacancy is advertised and during the annual Performance and Development Reviews	<b>②</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.2.10	Maintain and promote the staff service and achievement awards program  KPI: Monthly service presentations and annual achievement awards	Exec	utive Assistant
Progress Update to 30/9/2017	Manex and relevant Managers/Supervisors notified each month and presentations made at monthly staff meetings	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing circulation of details. Policy review considerations to be progressed in 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



#### Strategy 12.3

Develop, implement and monitor HR programs to solidify Council's reputation as an employer of choice

#### **Performance Measure**

• Maintain Councils reputation as an employer of choice

Action		Res	Responsibility	
12.3.1	Oversee the implementation and monitoring of the EEO Management Plan KPI: Minimum of two meetings annually	Huma	an Resources dinator	
Progress Update to 30/9/2017	Completed	<b>Ø</b>	Complete	
Progress Update to 31/12/2017	Completed - the plan is discussed and updated during EEO meetings	<b>②</b>	Complete	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
12.3.2	Identify and support opportunities for resource sharing arrangements with other councils  KPI: Opportunities investigated	Gene	ral Manager	
Progress Update to 30/9/2017	The introduction of Joint Organisations may provide additional opportunities for resource sharing	8	Not progressed	
Progress Update to 31/12/2017	The introduction of Joint Organisations may provide additional opportunities for resource sharing	8	Not progressed	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
12.3.3	Implement workforce programs ensuring Council remains an employer of choice  KPI: Provide job rotation opportunities for staff, both indoor and field staff. Identify and nurture talent. Continue to develop and report on succession plan and initiatives		n Resources dinator	
Progress Update to 30/9/2017	On target	<b>()</b>	On target	

Progress Update to 31/12/2017	On target - programs are updated	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.3.4	Review the performance management system and process KPI: Annual review		an Resources dinator
Progress Update to 30/9/2017	Completed	<b>Ø</b>	Complete
Progress Update to 31/12/2017	Completed - Annual review of the process	<b>②</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
12.3.5	Conduct Employee Engagement & EEO Survey  KPI: Survey staff every two years (2017, 2019, 2021)		an Resources dinator
Progress Update to 30/9/2017	On target	<b>()</b>	On target
Progress Update to 31/12/2017	Completed and results communicated	<b>②</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



#### Strategy 12.4

Review and implement Council policies and comply with WHS and Risk Management requirements

#### **Performance Measure**

• Maintain Councils focus on WHS and Risk Management

Action		Responsibility		
12.4.1	Ensure WHS Committee meet in accordance with approved schedule  KPI: Minimum four meetings per year		Committee Chair	
Progress Update to 30/9/2017	Meeting held on 8/8/2017	<b>()</b>	On target	
Progress Jpdate to 31/12/2017	Meeting held on 21/11/2017	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
12.4.2	Develop and maintain Council's Risk Management Action Plan (RAMP)  KPI: Annually	Mana Facili	ger Risk & ties	
Progress Jpdate to 30/9/2017	Ongoing with StateWide	<b>()</b>	On target	
Progress Update to 31/12/2017	Ongoing with StateWide	<b>()</b>	On target	
Progress Jpdate to 31/3/2018			Choose an item.	
Progress Jpdate to 30/6/2018			Choose an item.	
12.4.3	Establish and monitor Council's Risk Register  KPI: Establish the Register by 31/12/17 and monitor annually	Mana Facili	ger Risk & ties	
Progress Jpdate to 30/9/2017	Completed	<b>②</b>	Complete	
Progress Update to 31/12/2017	Completed	<b>②</b>	Complete	
Progress Update to 31/3/2018			Choose an item.	

Progress Update to 30/6/2018			Choose an item.
12.4.4	Establish an internal Risk Committee  KPI: Committee established and functioning by 31/7/2017	General Manager	
Progress Update to 30/9/2017	The establishment of a Risk Committee will be further considered in early 2018	<b>(2)</b>	Not progressed
Progress Update to 31/12/2017	To be progressed in the new year	8	Not progressed
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

# Develop and maintain a framework of plans and policies that ensures open and transparent Council information

# Delivery Program (4 years) 2017 - 2021

#### Strategy 13.1

Promote and advocate improved management of, and access to, information across Council

#### **Performance Measure**

• Improve access to Councils information

Action	1	Res	sponsibility
13.1.1	In liaison with Community Relations Officer and other staff, review information contained on Council's website of functional areas for easier location of Council information for customers KPI: Annual review	Corp	orate Services dinator
Progress Update to 30/9/2017	Information on the website is updated on a regular basis. A review to be undertaken during the year to ensure that the website continues to meet the needs of customers	<b>()</b>	On target
Progress Update to 31/12/2017	Information on the website is updated on a regular basis. A review to be undertaken during the year to ensure that the website continues to meet the needs of customers	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
13.1.2	Ensure information required under the GIPA legislation is displayed appropriately on Council's website KPI:		orate Services dinator
Progress Update to 30/9/2017	The information that is required under the GIPA legislation is placed on the website or available from Council on request. Further information to be added to the website during the year	()	On target
Progress Update to 31/12/2017	The information that is required under the GIPA legislation is placed on the website or available from Council on request. Further information to be added to the website during the year	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

13.1.3			Corporate Services Coordinator	
Progress Update to 30/9/2017	Response times are monitored and reported to Manex on a regular basis	<b>()</b>	On target	
Progress Update to 31/12/2017	Response times are monitored and reported to Manex on a regular basis		On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
13.1.4	Monitor compliance with Council's Record Management Policy KPI:		orate Services dinator	
Progress Update to 30/9/2017	Records staff monitors staff's compliance with the Records Management Policy. Training is undertaken when required by records staff and users of the system	<b>()</b>	On target	
Progress Update to 31/12/2017	Records staff monitors staff's compliance with the Records Management Policy. Training is undertaken when required by records staff and users of the system	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	

# **Develop and maintain a framework of plans and policies** that ensures open and transparent Council information

# Delivery Program (4 years) 2017 - 2021

#### Strategy 13.2

Develop, implement and promote best practice governance policies and procedures

#### **Performance Measure**

• Review Council procedures

Action		Res	Responsibility	
13.2.1	Progress the Internal Audit Committee and function within the organisation as per the legislation  KPI: Implemented as required by the LG Act	Gene	ral Manager	
Progress Update to 30/9/2017	Advice from the OLG is that guidelines will be produced later in 2017 and until then there is no legal requirement for councils to establish an Internal Audit Committee		On target	
Progress Update to 31/12/2017	Awaiting release of guidelines	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
13.2.3	Review Council's policies and procedures KPI: 25% reviewed annually	Gene	ral Manager	
Progress Update to 30/9/2017	Salary Procedure under review, Smoke Free Zone - Council Workplaces Procedure under review, revised Tree Management Policy adopted, Commercial Health & Fitness Providers policy adopted, Sporting Field Closure policy adopted and Liquid Trade Waste Policy adopted	<b>()</b>	On target	
Progress Update to 31/12/2017	Work within Council's Roads & Road Reserves Procedure adopted, Draft Work Health & Safety Planning Procedure under review, WHS Management System to be reviewed, Fraud Policy review underway, revised EEO Committee Constitution adopted, Alcohol & Other Drugs Policy adopted, Internet, revised Email & Computer usage policy adopted, CSU policies reviewed and adopted in accordance with regulations	<b>(3)</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	



# **Our Prosperity**

**Growing our population and jobs** 

# **Our Objectives**

- 14. Visitors and tourists are welcomed
- **15.** Promote the Shire as a place to do business
- **16.** Work with our communities and businesses to use our resources in a sustainable way for the future of the Bland Shire

2017/18 Operational Plan Actions as at 31/12/2017					
Our F	Prosperity – total actions:		37		
(1)	On target	33			
8	Not progressed	0			
<b>Ø</b>	Complete	4			

#### Visitors and tourists are welcomed

## Delivery Program (4 years) 2017 - 2021

## Strategy 14.1

Work with the tourism industry to identify and develop products and services that appeal to visitors of the Shire

#### **Performance Measure**

• Increase in tourism enterprises that encourage people to stay

Action	1	Res	ponsibility
14.1.1	Maintain relationships with Business West Wyalong and Events West Wyalong KPI: Minimum two meetings per year	Mana	e of the General ger – nistration Officer
Progress Update to 30/9/2017	Attended Business WW meetings in July 2017 and September 2017. Attended Events West Wyalong meetings in July, August and September 2017	<b>()</b>	On target
Progress Update to 31/12/2017	Attended Business WW meetings in October 2017and November 2017. Assisted with very successful Christmas Carnival arrangements. Attended Events West Wyalong meetings in October and December 2017. Assisted with a very successful Aussie Fest in the West Carnival	<b>③</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
14.1.2	Maintain an active participation and representation in relevant regional tourism and business meetings and events KPI: 80% meetings attended	Senior Economic Development & Tourism Advisor	
Progress Update to 30/9/2017	Ongoing and the SEDTA has an active participation and representation in the relevant regional tourism and business meetings and events including Thrive Riverina, Regional Development Australia Riverina, Destination Riverina Murray and Central West, Events West Wyalong, Business West Wyalong, The Newell Highway Promotions and Task Force Committees, Destination NSW, AusIndustry, NSW Department of Industry, NSW Department of Premier & Cabinet, Planning & Environment, Office of Environment & Heritage, Crown Lands, NSW Department of Industry, Roads & Maritime Service, Australia Bureau of Statistics, Business Enterprise Centres, and other Government Departments as required including the Small Business Commissioner	•	On target

Progress Update to 31/12/2017	Ongoing and the SEDTA has an active participation and representation in the relevant regional tourism and business meetings and events including Thrive Riverina, Regional Development Australia Riverina, Destination Riverina Murray and Central West, Events West Wyalong, Business West Wyalong, The Newell Highway Promotions and Task Force Committees, Destination NSW, AusIndustry, NSW Department of Industry, NSW Department of Premier & Cabinet, Planning & Environment, Office of Environment & Heritage, Crown Lands, NSW Department of Industry, Roads & Maritime Service, Australia Bureau of Statistics, Business Enterprise Centres, and other Government Departments as required including the Small Business Commissioner	9	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
(	Investigate options to further develop the League of Extraordinary Communities with Dull in Scotland and Boring in the United States KPI: Minimum annual contact	Deve	or Economic lopment & ism Advisor
Progress Update to 30/9/2017	Ongoing and the SEDTA has promoted the League of Extraordinary Communities to both the Australian Federal & State Governments and is working on developing some marketing collateral. The SEDTA has met with marketing companies and the Charles Sturt University. The SEDTA will contact Charles Sturt University again and if there is not interest will contact the other institutions. Promotional structure concept approved and ordered for installation in prominent location in West Wyalong	<b>(3)</b>	On target
Progress Update to 31/12/2017	Ongoing and the SEDTA has promoted the League of Extraordinary Communities to both the Australian Federal & State Governments and is working on developing some marketing collateral. The SEDTA has met with marketing companies and the Charles Sturt University. The SEDTA will contact Charles Sturt University again and if there is not interest will contact the other institutions. Bland, Dull & Boring promotional structure due for completion and installation in early 2018	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
1	Investigate potential strategic property acquisition opportunities as they arise  KPI: Report to Council as required	Gene	ral Manager
Progress Update to 30/9/2017	Negotiations continue for industrial land	<b>()</b>	On target
Progress Update to 31/12/2017	Ongoing as opportunities arise	<b>()</b>	On target
Progress Jpdate to 31/3/2018			Choose an item.
Progress Update to			Choose an item.

14.1.5	Develop local tourism publications and website information to showcase the Bland Shire KPI: Review annually	Office of the General Manager – Administration Officer
Progress Update to 30/9/2017	Continuously updating brochures in the VIC. Updating events listing on Bland Shire website	On target
Progress Update to 31/12/2017	Continuously updating brochures in the VIC. Updating events listing on Bland Shire website	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.

### Visitors and tourists are welcomed

## Delivery Program (4 years) 2017 - 2021

## Strategy 14.2

Attract a diverse range of Visitors to the Shire

## **Performance Measure**

• Increase visitors to the shire

<b>Action</b>	1	Res	sponsibility	
14.2.1	Seek major event opportunities for the Bland Shire KPI: Contact made at least three times per year	Senior Economic Development & Tourism Advisor		
Progress Update to 30/9/2017	This is ongoing and the SEDTA undertakes this task on a regular basis and investigates both major and minor events and has to work with a limited budget	<b>()</b>	On target	
Progress Update to 31/12/2017	This is ongoing and the SEDTA undertakes this task on a regular basis and investigates both major and minor events and has to work with a limited budget	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
14.2.2	Investigate technology to improve the visitor experience within Bland Shire  KPI: Review technology options annually	Mana	e of the General ager – inistration Officer	
Progress Update to 30/9/2017	Investigating an electronic information display for the VIC	<b>()</b>	On target	
Progress Update to 31/12/2017	Council has approved the installation of a Datatrax for the VIC. Putting together information to display on Datatrax	<b>()</b>	On target	
Progress Update to 31/3/2018	Datatrax screen has been installed at the entry to the VIC within the Library. Visitors will have 24 hours information available to them including maps, accommodation, where to eat and what to see and do	<b>()</b>	On target	
Progress Update to 30/6/2018			Choose an item.	
14.2.3	Produce and circulate the VIC Connect publication KPI: Monthly	Mana	e of the General iger – inistration Officer	
Progress Update to 30/9/2017	Prepared and distributed VIC Connect for July, August and September 2017	<b>Ø</b>	Complete	

Progress Update to 31/12/2017	Prepared and distributed VIC Connect for October, November and December 2017	<b>Ø</b>	Complete
Progress Update to 31/3/2018	Prepared and distributed VIC Connect for January, February and March 2018. Extra flyer with focus on events on weekend of 9-11 March included	<b>()</b>	On target
Progress Update to 30/6/2018			Choose an item.
14.2.4	Coordinate the National Town Criers Championships being hosted in September 2017  KPI: Successful event and positive feedback	Exec	utive Assistant
Progress Update to 30/9/2017	Event planning and preparations are underway for Championships to be held from 5-7 September 2017. Evolution Mining have agreed to Gold Sponsorship proposal for the event and will provide activities/resources and financially support on a \$ for \$ basis	<b>()</b>	On target
Progress Update to 31/12/2017	Event delivered within budget allocation, national championships held in conjunction with the West Wyalong Show with 15 competing town criers. Activities scheduled across 3 days for town criers and their partners/guests with optional events to encourage visitors to extend their stay. All programmed activities were supported by local businesses/community groups and were well attended with positive feedback received on the successful event	<b>②</b>	Complete
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

## Promote the shire as a place to do business

## Delivery Program (4 years) 2017 - 2021

## Strategy 15.1

Encourage and actively seek out businesses and industry to relocate within the Shire

## **Performance Measure**

• Maintain or increase number of businesses and industry within the shire

Action	1	Res	sponsibility
15.1.1	Identify, target and liaise with existing and potential new retail business and/or industry opportunities KPI:	Deve	or Economic lopment & sm Advisor
Progress Update to 30/9/2017	This task is ongoing and meetings are held with companies and individuals who are looking to establish a business in the Bland Shire. Large and small businesses are targeted and approached to consider establishing an operation in the Bland Shire or to expand their operation	<b>()</b>	On target
Progress Update to 31/12/2017	This task is ongoing and meetings are held with companies and individuals who are looking to establish a business in the Bland Shire. Large and small businesses are targeted and approached to consider establishing an operation in the Bland Shire or to expand their operation	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
15.1.2	Promote Business Development Assistance Fund to retail Industries looking at establishing and/or expanding in the Bland Shire KPI:	Deve	or Economic lopment & sm Advisor
Progress Update to 30/9/2017	This task is ongoing and the Business Development Assistance program is actively promoted. Meetings are held with companies and individuals who are looking to establish a business in the Bland Shire	<b>()</b>	On target
Progress Update to 31/12/2017	This task is ongoing and the Business Development Assistance program is actively promoted. Meetings are held with companies and individuals who are looking to establish a business in the Bland Shire	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

## Promote the shire as a place to do business

## Delivery Program (4 years) 2017 - 2021

## Strategy 15.2

Continue ongoing engagement and communication with the Shire's existing industry and business including support for diversification and alternate industry or business

#### **Performance Measure**

• Increase support to existing business

Action	1	Responsibility	
15.2.1	Work cooperatively with the local business groups KPI:	Senior Economic Development & Tourism Advisor	
Progress Update to 30/9/2017	This is ongoing and the SEDTA maintains a relationship with and meets with Business West Wyalong on a regular and ongoing basis. The SEDTA involves Business West Wyalong with the Business Enterprise Centre workshops, and the Small Biz Bus visits to West Wyalong	On target	
Progress Update to 31/12/2017	This is ongoing and the SEDTA maintains a relationship with and meets with Business West Wyalong on a regular and ongoing basis. The SEDTA involves Business West Wyalong with the Business Enterprise Centre workshops, and the Small Biz Bus visits to West Wyalong	On target	
Progress Update to 31/3/2018		Choose an item.	
Progress Update to 30/6/2018		Choose an item.	
15.2.2	Maintain strong working relationships and engagement with relevant agencies, authorities, organisations and Government Departments in relation to providing guidance on business systems and strategies to local businesses KPI:	Senior Economic Development & Tourism Advisor	

Progress Update to 30/9/2017	This task is ongoing and the SEDTA has an active participation and representation in the relevant regional tourism and business meetings and events including Thrive Riverina, Regional Development Australia Riverina, Destination Riverina Murray and Central West, Events West	<b>()</b>	On target
	Wyalong, Business West Wyalong, The Newell Highway Promotions and		
	Task Force Committees, Destination NSW, AusIndustry, NSW		
	Department of Industry, NSW Department of Premier & Cabinet,		
	Planning & Environment, Office of Environment & Heritage, Crown		
	Lands, NSW Department of Industry, Roads & Maritime Service,		
	Australia Bureau of Statistics, Business Enterprise Centres, and other Government Departments as required including the Small Business		
	Commissioner		
Progress	This task is ongoing and the SEDTA has an active participation and	0	On target
Update to 31/12/2017	representation in the relevant regional tourism and business meetings and events including Thrive Riverina, Regional Development Australia Riverina, Destination Riverina Murray and Central West, Events West		
	Wyalong, Business West Wyalong, The Newell Highway Promotions and Task Force Committees, Destination NSW, AusIndustry, NSW		
	Department of Industry, NSW Department of Premier & Cabinet,		
	Planning & Environment, Office of Environment & Heritage, Crown		
	Lands, NSW Department of Industry, Roads & Maritime Service, Australia Bureau of Statistics, Business Enterprise Centres, and other		
	Government Departments as required including the Small Business		
	Commissioner		
Progress			Choose an item.
Update to 31/3/2018 Progress			Choose an item.
Update to 30/6/2018			
15.2.3	Monitor and support requests to assist future mining activities within the Bland Shire KPI:	Deve	or Economic lopment & sm Advisor
Progress Update to 30/9/2017	This is ongoing and the Mayor, General Manager and the SEDTA meet with mining and exploration companies on a regular basis	<b>()</b>	On target
Progress Update to 31/12/2017	This is ongoing and the Mayor, General Manager and the SEDTA meet with mining and exploration companies on a regular basis		On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
15.2.4	Monitor and support requests to assist future major developments within the Bland Shire	Deve	or Economic lopment &
D	KPI:	Touri	sm Advisor
Progress Update to 30/9/2017	This is ongoing and the SEDTA supports requests for assistance from major and minor developments in the Bland Shire		On target
Progress Update to 31/12/2017	This is ongoing and the SEDTA supports requests for assistance from major and minor developments in the Bland Shire		On target
Progress Update to			Choose an item.
24/2/2040			
31/3/2018 Progress			Choose an item.



## Promote the shire as a place to do business

## Delivery Program (4 years) 2017 - 2021

## Strategy 15.3

Lobby for and work with industry, government and education providers to ensure Bland Shire residents and businesses have access to competitive telecommunication services

#### **Performance Measure**

• Maintain or improve telecommunication and technology within the shire

Action	1	Responsibility
15.3.1	Monitor telecommunication and technology trends KPI:	Senior Economic Development & Tourism Advisor
Progress Update to 30/9/2017	This task is undertaken on a regular ongoing basis, with regular emails being sent to businesses in the Bland Shire making them aware of new technologies. The SEDTA has worked with nbn and Lendlease with regards to the installation of Fixed Wireless and Fixed Line in the Bland Shire and West Wyalong	On target
Progress Update to 31/12/2017	This task is undertaken on a regular ongoing basis, with regular emails being sent to businesses in the Bland Shire making them aware of new technologies. The SEDTA has worked with nbn and Lendlease with regards to the installation of Fixed Wireless and Fixed Line in the Bland Shire and West Wyalong	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
15.3.2	Send submissions to Government on new technology <i>KPI</i> :	Senior Economic Development & Tourism Advisor
Progress Update to 30/9/2017	This task is undertaken when the State and Federal Governments call for submissions involving new technologies. The SEDTA submitted a response to a number of State and Federal Government inquiries and has raised the issue with mobile phone black spots in the Bland Shire and the connecting roads to the Bland Shire	On target
Progress Update to 31/12/2017	This task is undertaken when the State and Federal Governments call for submissions involving new technologies. The SEDTA submitted a response to a number of State and Federal Government inquiries and has raised the issue with mobile phone black spots in the Bland Shire and the connecting roads to the Bland Shire	On target

Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
15.3.3	Inform local businesses of new technology KPI:	Senior Economic Development & Tourism Advisor
Progress Update to 30/9/2017	This task is undertaken on a regular basis through emails and workshops	On target
Progress Update to 31/12/2017	This task is undertaken on a regular basis through emails and workshops	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.



## Delivery Program (4 years) 2017 - 2021

## Strategy 16.1

Ensure a sustainable environment for current and future generations through effective management and planning for the long term future by ensuring appropriate land is zoned and available to support business and industry growth

#### **Performance Measure**

• Maintain development in line with legislation and guidelines

Action		Responsibility		
16.1.1	Retain prime agricultural land, farm viability, manage rural subdivision and associated landscape impacts KPI:	Manager Developme & Regulatory Service		
Progress Update to 30/9/2017	LEP review underway	<b>()</b>	On target	
Progress Update to 31/12/2017	LEP review underway	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
16.1.2	Prepare and implement NSW Planning Reforms KPI: Review relevant policies including Section 94 Contribution Plan		iger Development gulatory Services	
Progress Update to 30/9/2017	Policies reviewed as required	<b>()</b>	On target	
Progress Update to 31/12/2017	Policies reviewed as required	<b>()</b>	On target	
Progress Update to 31/3/2018			Choose an item.	
Progress Update to 30/6/2018			Choose an item.	
16.1.3	Encourage orderly, feasible and equitable development whilst safeguarding the communities interests, environment, agribusiness and residential amenity  KPI: Review LEP and DCP		iger Development gulatory Services	
Progress Update to 30/9/2017	LEP review underway	0	On target	

Progress Update to 31/12/2017	LEP review underway	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
16.1.4	Deliver affordable housing by working in partnership with developers and key stakeholders  KPI:		ger Development gulatory Services
Progress Update to 30/9/2017	LEP review underway	()	On target
Progress Update to 31/12/2017	LEP review underway	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



## Delivery Program (4 years) 2017 - 2021

## Strategy 16.2

Through partnerships with stakeholders foster our education, learning and training industry and increase employment opportunities within the Shire

### **Performance Measure**

Maintain or increase number of community members attending education opportunities

Action		Res	sponsibility		
16.2.1	Maintain Council's traineeship and apprenticeship program	Human Resources Coordinator			
	KPI: Advertise positions as available	Coor			
Progress Update to 30/9/2017	Complete	<b>Ø</b>	Complete		
Progress Update to 31/12/2017	Complete - 2 new apprentices and 1 trainee appointed	<b>②</b>	Complete		
Progress Update to 31/3/2018			Choose an item.		
Progress Update to 30/6/2018			Choose an item.		
16.2.2	Foster partnerships with education sector	Huma	an Resources		
	KPI: Meet at least annually	Coor	dinator		
Progress Update to 30/9/2017	Complete	<b>Ø</b>	Complete		
Progress Update to 31/12/2017	Complete - regular meetings or phone calls	<b>Ø</b>	Complete		
Progress Update to 31/3/2018			Choose an item.		
Progress Update to 30/6/2018			Choose an item.		
16.2.3	Identify education needs for local businesses and work with	Senio	or Economic		
	training providers to deliver appropriate training	Deve	lopment &		
	KPI: One workshop/program annually		sm Advisor		
Progress	This task is undertaken on a regular ongoing basis, and previously	0	On target		
Update to	arranged for the Business Enterprise Centre to conduct business		0		
30/9/2017	workshops in West Wyalong and visits by the Small Biz Bus. The				
	SEDTA promotes other educational and information activities to the local				
	businesses as they arise				
	Dubinesses as they arise				

Progress	This task is undertaken on a regular ongoing basis, and previously		On target
Update to 31/12/2017	arranged for the Business Enterprise Centre to conduct business		
31/12/2017	workshops in West Wyalong and visits by the Small Biz Bus. The		
	SEDTA promotes other educational and information activities to the local		
	businesses as they arise		
Progress			Choose an item.
Update to			
31/3/2018			01
Progress Update to			Choose an item.
30/6/2018			
16.2.4	Liaise with retail and industry to assist in creating employment	Senio	or Economic
	opportunities	Deve	lopment &
	KPI: Meet at least annually		sm Advisor
Progress	This task is undertaken on a regular ongoing basis, and previously	0	On target
Update to	arranged for the Business Enterprise Centre to conduct business		-
30/9/2017	workshops in West Wyalong and visits by the Small Biz Bus. The		
	SEDTA promotes other educational and information activities to the local		
	businesses as they arise		
Progress	This task is undertaken on a regular ongoing basis, and previously		On target
Update to	arranged for the Business Enterprise Centre to conduct business		3.1
31/12/2017	workshops in West Wyalong and visits by the Small Biz Bus. The		
	SEDTA promotes other educational and information activities to the local		
	businesses as they arise		
Progress	Submission de dies dies dies dies dies dies dies d		Choose an item.
Update to			
31/3/2018			
Progress Update to			Choose an item.
30/6/2018			
16.2.5	Investigate alternative employment opportunities within Council	Huma	an Resources
	KPI:	Coord	dinator
Progress	On target	0	On target
Update to	-		
30/9/2017	On toward, to Monthly allowed to a control of		On toward
Progress Update to	On target - to identify alternative opportunities		On target
31/12/2017			
Progress			Choose an item.
Update to			
31/3/2018			01 "
Progress Update to			Choose an item.
30/6/2018			
30/0/2010			

## Delivery Program (4 years) 2017 - 2021

## Strategy 16.3

Promote agricultural practices which are leading edge and efficient

#### **Performance Measure**

Maintain or increase environmental awareness

Action	1	Responsibility
16.3.1	Provide a workshop/program targeting the agricultural industry KPI: One workshop/program annually	Foreman Environmental Services
Progress Update to 30/9/2017	Carried out circuit of local shows with weeds display trailer	On target
Progress Update to 31/12/2017	Participated in Noxious Weeds televised advertisements	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
16.3.2	Provide a workshop/program targeting energy efficiency KPI: One workshop/program annually	Foreman Environmental Services
Progress Update to 30/9/2017	Have held sustainability lifestyle expo in the past, relevancy and frequency under consideration	On target
Progress Update to 31/12/2017	Expo under consideration	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.

16.3.3	Educate the community on benefits of protecting our environment <i>KPI</i> :	Environmental Officer			
Progress Update to 30/9/2017	Participated in national tree day with local school students and landcare	On target			
Progress Update to 31/12/2017	Participation with LCCC and LLS in the local Mallee Fowl Group	On target			
Progress Update to 31/3/2018		Choose an item.			
Progress Update to 30/6/2018		Choose an item.			



## Delivery Program (4 years) 2017 - 2021

## Strategy 16.4

Liaise with utility providers to ensure a quality sustainable service to the community

#### **Performance Measure**

• Maintain or improve access to reliable and efficient utilities

Action	1	Res	sponsibility
16.4.1	Maintain delegate representation on Goldenfields Water County Council KPI: 80% meetings attended		ral Manager
Progress Update to 30/9/2017	Cr McGlynn continues as Bland Shire's delegate and reports regular updates to Council's ordinary monthly meetings. The minutes of the GWCC meetings held on 22/6/2017 and 24/8/2017 were presented to Council during this reporting period	<b>()</b>	On target
Progress Update to 31/12/2017	GWCC meeting minutes for their meeting held on 16/11/2017 were presented to the December Council meeting	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
16.4.2	Communicate local issues with utility providers KPI: As required	Gene	ral Manager
Progress Update to 30/9/2017	Ongoing as the need arises	<b>()</b>	On target
Progress Update to 31/12/2017	Discussions commenced with Goldenfields Water County Council regarding 'developer charges'	<b>()</b>	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
16.4.3	Liaise with potable water suppliers to ensure sustainable water supply to the Shire and investigate alternative options to existing potable and non potable water supplies  KPI: Number of times met with suppliers	Gene	ral Manager
Progress Update to 30/9/2017	Liaison with Goldenfields Water County Council continues. Investigating other potential opportunities with Plains Water	<b>()</b>	On target

Progress Update to 31/12/2017	Ongoing	0	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.

## Delivery Program (4 years) 2017 - 2021

### Strategy 16.5

The availability of commercial and industrial land, coupled with our geographic location, be maximised and marketed to boost economic growth

#### **Performance Measure**

• Maintain or improve availability of industrial land

Action	1	Responsibility
16.5.1	Identify and act on avenues for marketing our Shire's (commercial) industrial land KPI:	Senior Economic Development & Tourism Advisor
Progress Update to 30/9/2017	This is undertaken on a regular basis and Bland Shire Council has one block of land left in the Central Road Industrial Estate	On target
Progress Update to 31/12/2017	This is undertaken on a regular basis and Bland Shire Council has one block of land left in the Central Road Industrial Estate	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.
16.5.2	Identify cluster industries to complement existing strengths by working with state agencies and private sector KPI: Industry identified and approached	Senior Economic Development & Tourism Advisor
Progress Update to 30/9/2017	This is undertaken on a regular basis and the Mayor, General Manager and SEDTA met with and visit businesses in the Bland Shire with the State and Federal Government members and ministers	On target
Progress Update to 31/12/2017	This is undertaken on a regular basis and the Mayor, General Manager and SEDTA met with and visit businesses in the Bland Shire with the State and Federal Government members and ministers	On target
Progress Update to 31/3/2018		Choose an item.
Progress Update to 30/6/2018		Choose an item.

16.5.3	Investigate, purchase and market industrial land for new industrial estate in the Bland Shire KPI:	Deve	or Economic lopment & sm Advisor
Progress Update to 30/9/2017	A parcel of land has been identified and Council has agreed to purchase the land and has delegated the General Manager to finalise the purchase. The General Manager and SEDTA are monitoring appropriate funding opportunities to assist with the development of the industrial land	<b>()</b>	On target
Progress Update to 31/12/2017	A parcel of land has been identified and Council has agreed to purchase the land and has delegated the General Manager to finalise the purchase. The General Manager and SEDTA are monitoring appropriate funding opportunities to assist with the development of the industrial land		On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.
16.5.4	Identify suitable industrial land within the Shire KPI: Rezone or identify for zone review within LEP		ger Development gulatory Services
Progress Update to 30/9/2017	Planning proposal submitted	()	On target
Progress Update to 31/12/2017	Planning proposal has been progressed	()	On target
Progress Update to 31/3/2018			Choose an item.
Progress Update to 30/6/2018			Choose an item.



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Progress Report 2017/18
Combined Delivery Program
& Operational Plan



## 9.2 Joint Organisations - March 2018



Our Leadership - A well run Council acting as the voice of the community

DP10.2 Ensure councillors take ownership and a strong leadership role.

**Author:** Acting General Manager

#### Introduction

Council at its meeting held on 21<sup>st</sup> November 2017 resolved to await the introduction of the Joint Organisation legislation before committing to membership of a JO. That legislation was passed on 15<sup>th</sup> December 2017.

The REROC Board at its meeting held on 1 February 2018 resolved to support REROC Inc and a REROC JO being run side-by-side. Details of this proposal together with the proposed budgets were distributed at the March workshop.

There were two other options put forward a) being a combined REROC and RAMROC JO which was rejected particularly given that Albury City Council, as a member of RAMROC, did not want to participate and b) (laid on the table at the meeting by Wagga) was for two independently run entities being the REROC Inc and a REROC JO independently run and resourced. This option was also rejected at the meeting.

The NSW Office of Local Government (OLG) has prepared a template for a council resolution to become a member of a joint organisation as follows;

In accordance with Part 7 of Chapter 12 of the Local Government Act 1993 Bland Shire Council resolves:

- 1. That Council inform the NSW Minister for Local Government of the Council's endorsement of the Minister Recommending to the Governor the establishment of a Joint Organisation in accordance with this resolution.
- 2. To approve the inclusion of the Council's area in the Joint Organisation's area.
- 3. That the Joint Organisation be established to cover the Council's area and any one or more of the following council areas;
  - Coolamon, Cootamundra-Gundagai, Greater Hume, Junee, Lockhart, Snowy Valleys, Temora and Wagga.
- 4. That on the expiry of a period of 28 days from the making of this resolution, the General Manager provide the Minister:
  - (a) With a copy of this resolution including the date on which Council made this resolution;
  - (b) Inform the Minister that this resolution has not been rescinded, for the purpose of the Minister issuing a certificate under section 400P of the Act.

Initially every council had until 28 February to make a decision about member ship of a JO. However, after representations to the Deputy Premier, REROC member councils were granted an extension until 28 March 2018. With the release of the Draft JO Regulations late on Friday 16 February 2018 there has been an extension granted to all NSW councils up to 23 March 2018.

Amazingly, councils have been given until 16 March to make a submission on the draft regulations however; we still need to make a decision by 23 March. This gives the NSW OLG less than 5 working days to consider all submissions and respond back to all councils. If this was achieved it would be a history breaking event in the annals of local government.

In a presentation given to the March workshop by Melissa Gibbs of the Office of Local Government, a number of interpretations of the regulations seemed to have changed since the first announcements. The main one being that a JO can be formed if it is "around" a regional centre, and it does not need to include the regional centre.

Another concern that was also addressed in the presentation was that of State Government bodies indicating that in the future they would not deal with Councils directly, they will only deal through the JO. Mellissa Gibbs emphatically told council that this would not be the case. Government bodies around the three core areas will have an input into the JO determinations, but in all other matters government bodies must continue to liaise directly with the councils.

There still exist two options: join a JO by the 23 March, 2018 or wait and join later when the "lie of the land" is known. The workshop asked that this report also include the thoughts of council senior officers. In weighing this up, the plus side of joining a JO now is that the council will be part of the team that sets up the new JO charter and can influence the charter to suit the council. The negative is that council is "buying into" a system that it is not entirely certain where it would end up especially if the draft regulations are changed.

The positive of 'waiting and seeing" is that council knows exactly what JO it is joining and what the Charter is for that JO. The negative is that the council would have no influence on the charter and may not be accepted by the JO it wants to join, and if this as the case, there could be a real chance that the council would then be left on its own with all the ramifications that may come from this.

It is believed that, with the exception of Wagga Wagga and Snowy Valley, all other REROC members are like minded and joining them at the outset in a JO may be the most prudent action. Therefore senior management would be inclined to support a JO based on the REROC area, but excluding Wagga Wagga and Snowy Valley. However it is believed more scrutiny is need into the funding model proposed by the current REROC board which could happen during the charter discussions.

#### **Financial Implications**

There would be no immediate financial cost to council under the current REROC proposal, however if Bland Shire Council was to remain a member of REROC as well as become a member of a separate Joint Organisation in the future there could certainly be additional membership fees.

The media release makes mention of 'seed' funding of \$3.3M but there is no reference to recurrent funding for Joint Organisations.

#### **Summary**

There is no certainty in making a decision either way: if the council 'waits and sees" it could be left outside the system and if it joins a JO the NSW Government could change the draft regulations so that the system the council thought it was joining was not the final system implemented. It would seem, after the presentation of Melissa Gibbs of the OLG, that the best advantage would be gained by being part of a newly created JO with like minded councils.

Currently amongst the REROC councils Coolamon, Cootamundra-Gundagai, Greater Hume, Junee, Lockhart and Temora are like minded. Wagga Wagga and the Snowy Valley have different agendas.

It is believed that the best course for Council is to join a JO consisting of Coolamon, Cootamundra-Gundagai, Greater Hume, Junee, Lockhart and Temora under the current NSW Government terms, but with a covering clause stating that this is only if there are no major changes to the current regulatory system associated with JO's and with the current interpretation of those systems.

It should be noted that council in recommending joining a JO consisting of the majority of the REROC councils does not mean that Bland Shire Council is agreeing, at this stage, to the proposed REROC model.

#### Recommendation:

That in accordance with Part 7 of Chapter 12 of the Local Government Act 1993 Bland Shire Council resolves:

- 1. That Council inform the NSW Minister for Local Government of the Council's endorsement of the Minister Recommending to the Governor the establishment of a Joint Organisation in accordance with this resolution.
- 2. To approve the inclusion of the Council's area in the Joint Organisation's area.
- 3. That the Joint Organisation be established to cover the Council's area and any one or more of the following council areas; Coolamon, Cootamundra-Gundagai, Greater Hume, Junee, Lockhart and Temora.
- 4. That on the expiry of a period of 28 days from the making of this resolution, the General Manager provide the Minister:
- 5. With a copy of this resolution including the date on which Council made this resolution;
- 6. Inform the Minister that this resolution has not been rescinded, for the purpose of the Minister issuing a certificate under section 400P of the Act.
- 7. That this resolution is passed on the understanding that there are no major changes to any of the current regulatory processes and their current interpretation.

## SECTION 3 – CORPORATE, COMMUNITY, DEVELOPMENT & REGULATORY SERVICES

## 9.3 Financial Statements – February 2018



Our Leadership - A well run Council acting as the voice of the community

DP10.4 Ensure the long term financial sustainability of Council through effective and prudent financial management.

Author: Director Corporate, Community & Development Services

#### Introduction

The financial report is provided in accordance with the Local Government (General) Regulation 2005.

#### **Financial Implications**

STATEMENT OF BANK BALANCES, RATES COLLECTIONS AND INVESTMENTS FOR THE MONTH OF FEBRUARY, 2018.

### BANK BALANCES AS AT 28th February, 2018

ACCOUNT	BALANCE
General Fund BCard	\$ 1,930,787.25 \$15,900.00 <b>\$ 1,946,687.25</b>
Invested Funds	
Fixed Deposits Deposits at Call	\$ 22,735,770.00 \$ 3,165,683.53 <b>\$ 25,901,453.53</b>
Net Balance	\$ 27,848,140.78
Percentage of investment to Net Balance	93.00%

## STATEMENT OF BANK BALANCES AS AT 28.02.18 SUBMITTED TO THE ORDINARY MEETING MARCH 20TH, 2018

BALANCE as a	at 01.02.18		\$ 663,087.41				
Add Receipts							
Receipts over \$150,0	000						
:	\$ 258,000.00						
	16/2/18	OLG Financial Assistance Grant	\$ 912,879.50				
Receipts under \$150	<u>0,000</u>						
			\$ 1,692,221.69				
Total Receipts for Fe	\$ 2,863,101.19						
Less Payments							
Payments over \$150	0,000						
22/2/18	Millers Meta	als – Dozer Hire & Precoat	- \$ 223,701.50				
Payments under \$15	50,00 <u>0</u>						
			-\$ 1,371,699.85				
Total Payments for February 2018 -\$ 1,595,401							
CASH BALANCE	<u>\$ 1,930,787.25</u>						
Limit of Overd	\$ 350,000.00						

#### **ACCOUNTS SUMMARY**

The following is a summary of accounts paid for the period February 01, 2018 to February 28, 2018.

#### I CERTIFY,

That the accounts included in the accounts summary and totalling as detailed under:-

Fund		Voucher No.s	
Cheques		025350 - 025376	<b>Total</b> \$ 73,412.98
Auto-pay	Creditors	E013325 – E013557	\$ 1,062,623.25
Auto-pay	Payroll	4/2-25/2	\$ 444,248.16
February Bank	Charges & Commission	on etc	\$ 902.92
Direct Debits		Repayments & Vehicle Lease	\$ 14,214.04

\$1,595,401.35

- 1. Are fully supported by vouchers and invoices and have been fully registered.
- 2. The responsible officer concerned has certified that the goods for which respective accounts are submitted have been rendered to order and/or that the services for which respective accounts are submitted have been rendered according to order.
- 3. Official orders have been issued for the supply of such goods and services. The goods for which respective accounts are submitted have been checked with the entries in the goods order book.
- 4. The prices and computations of every account are correct.
- 5. The prices for the goods supplied or services rendered under the contract or quotation in accordance therewith and in all cases the prices charged are according to order and as far as I am able to ascertain fair and reasonable.
- 6. The provisions of the Local Government Act, 1993 and Regulations in connection therewith have been complied with.

Further	l also	certify	that	the	Ledger	has	been	reconciled	with	the	bank	statements	for	the
last pred	eding	month	ly pe	riod										

Director	of Co	orporate,	Community 8	& Development Services

#### CERTIFICATE OF GENERAL MANAGER

This accounts summary, a copy of which was submitted to each member of Council on the 20<sup>th</sup> March 2018, has been checked and is fully supported by vouchers and invoices. These vouchers have been duly certified as to receipt of goods, the rendition of services, to prices and computations, and to costings.

General Manager

#### **CERTIFICATE OF CHAIRMAN OF ORDINARY MEETING**

I certify that this accounts summary, covering amounts totalling \$1,595,401.35 was submitted to the Ordinary Meeting on the 20<sup>th</sup> March 2018 and that the amounts are presented to Council for confirmation of payment.

Chairman of Ordinary Meet	ing

#### **RATES REPORT**

Below is a summary of outstanding rates
Total rates income levied (2017/18) \$ 9,583,969.55
Rates received as at 28/02/2018 \$ 6,892,602.46
% of rates received to date 71.92%

The total rates income includes rates in arrears and accumulated interest.

#### Summary

The information provided is in accordance with the Local Government (General) regulation 2005 and that the financial position of Council is satisfactory and the external investments are held in accordance with section 625 of the Local Government act 1993.

#### Recommendation:

- 1. That Council receive and note the statement of Bank Balances, Rates Collections and Investments for the month of February, 2018
- 2. That Council confirms the payment of accounts, for the period 01 February to 28 February 2018, summarised in the accounts summary totalling \$1,595,401.35

INVESTMENTS

The following table gives details of Council's Funds invested at 28th February 2018. The funds consist of monies from the Bank Accounts of the Trust Funds, Reserve

Accounts, Sewerage Fund and Combined General Account.

DATE	INVESTED WITH WHOM	INVESTED AMOUNT	TERM	YIELD	DATE DUE
17-January-2018	Bank of QLD (Term Deposit)	1,000,000.00	273 days	2.55%	17-October-2018
31-August-2017	NAB (Term Deposit)	1,000,000.00	242 days	2.57%	30-April-2018
21-June-2017	NAB (Term Deposit)	1,000,000.00	334 days	2.53%	21-May-2018
14-September-2017	NAB (Term Deposit)	1,500,000.00	271 days	2.57%	12-June-2018
08-November-2017	Rural Bank (Term Deposit)	1,000,000.00	365 days	2.50%	08-November-2018
19-June-2017	Bankwest (Term Deposit)	2,000,000.00	270 days	2.50%	16-March-2018
08-September-2017	Bendigo Bank (Term Deposit)	400,000.00	365 days	2.60%	08-September-2018
08-September-2017	Bendigo Bank (Term Deposit)	400,000.00	365 days	2.60%	08-September-2018
08-September-2017	Bendigo Bank (Term Deposit)	400,000.00	365 days	2.60%	08-September-2018
18-December-2017	AMP (Term Deposit)	1,000,000.00	270 days	2.40%	14-September-2018
17-October-2017	Bank of QLD	1,000,000.00	273 days	2.55%	17-July-2018
15-June-2017	AMP (Term Deposit)	2,000,000.00	365 days	2.60%	15-June-2018
29-November-2016	Westpac (FRN)	2,000,000.00	1826 days	3MBBSW+1.2%	29-November-2021
01-February-2018	AMP (Term Deposit)	1,000,000.00	274 days	2.65%	02-November-2018
17-March-2017	Credit Suisse (FRN)	1,035,770.00	1453 days	3MBBSW+1.95%	19-March-2021
11-January-2018	AMP (Term Deposit)	1,000,000.00	273 days	2.45%	11-October-2018
31-May-2017	ME Bank (Term Deposit)	2,000,000.00	273 days	2.55%	31-May-2018
10-October-2017	NAB (Term Deposit)	2,000,000.00	365 days	2.57%	10-October-2018
12-December-2017	CUA (Term Deposit)	1,000,000.00	336 days	2.60%	13-November-2018
	ANZ Deposit at Call	50,801.39	Cash at Call		
	CBA Deposit at Call	3,114,882.14	Cash at Call		
	TOTAL:	25,901,453.53			

I certify that the above investments have been made in accordance with Section 625 of the Local Government Act 1993, the Regulation and Council's Investment Policies.

I certify that the above investment has been reconciled with Council's General Ledger Accounts.

Director Corporate Community & Development Services

## 9.4 Making Of The Rates 2018/2019



Our Leadership - A well run Council acting as the voice of the community

DP 10.4 Ensure the long term financial sustainability of Council through effective and prudent financial management

Author: Director Corporate, Community, Development and Regulatory Services

Bland Shire Council will, under Section 497 of the NSW Local Government Act 1993, levy Ordinary Rates on all rateable properties within its area. The rates that are proposed to be levied are set out hereunder. All Council Rates & Charges are exempt from Goods and services tax (GST).

The rate pegging limit for Ordinary Rates, as advised by The Minister for Local Government, has been set at 2.3% for the 2018/19 rating year. The below recommendations have been calculated on a 2.3% rate increase.

The Council will adopt the Revenue Policy and budget document at a later date, however for the budget document income to be accurate, Staff request the following rates be adopted at this time.

#### Recommendation:

That the Council makes the rates for the 2018/2019 year to allow for inclusion in the 2018/19 budget preparation.

#### Recommendation:

#### **ORDINARY RATE**

A. That it is hereby RECOMMENDED that Ordinary Rates be made for the year commencing on 1 July 2018 on all rateable land within the area of the Council of Bland as follows:

#### (a) Farmland Rate

A base amount of eighty four dollars (\$84.00) per assessment plus an ad-valorem amount of point zero zero four three nine three cents (0.004393c) in the dollar on the land value of all rateable land categorised as farmland, the base amount to yield two point nine one percent (2.91%) of the total amount payable by the levying of the Farmland rate.

#### (b) Mining Rate

A base amount of one hundred and seventy seven dollars (\$177.00) plus an advalorem amount of point zero zero six five seven two cents (0.006572c) in the dollar on the land value of all land categorised as mining land, the base amount to yield three point zero one percent (3.01%) of the total amount payable by the levying of the mining rate.

#### (c) Gold Mining Rate

A base amount of one hundred and seventy three dollars (\$177.00) plus an advalorem amount of point zero three five two six seven cents (0.035267c) in the dollar on the land value that is categorised as gold mining land, the base amount to yield zero point zero two percent (\$0.02%) of the total amount payable by the levying of the mining rate.

#### Recommendation:

B. That it is hereby RECOMMENDED that Ordinary Rates be now made for the year commencing on 1 July 2018 on all rateable land within the area of the Council of Bland as follows:

#### (a) Residential Rate

A base amount of eighty four dollars (\$84.00) per assessment plus an ad-valorem amount of point zero zero six two one one cents (0.006211c) in the dollar on the land value of all rateable land categorised as residential, the base amount to yield thirty point six zero percent (30.60%) of the total amount payable by the levying of the Residential rate.

#### (b) Business Rate

A base amount of one hundred and fifty three dollars (\$153.00) plus an ad-valorem amount of point zero one one six five four cents (0.011654c) in the dollar on the land value of all land categorised as business land, the base amount to yield twenty seven point one seven percent (27.17%) of the total amount payable by the levying of the Business Rate.

But excepting there-from any land within the following areas of the Council of Bland which are hereby taken to be separate centres of population for the purposes of Section 529 (2) (b) of the Local Government Act 1993; and centres of activity for the Purposes of Section 529 (2) (d) of that Act:

- \* Land within the West/Wyalong Differential General Rating District as defined in the minutes of the meeting of the Council held on the 8 December 1992
- \* Land within the Town Improvement District of Barmedman as defined in the minutes of the meeting of the Council held on 8 November 1940 and notified in the NSW Government Gazette of 15 November 1940.
- \* Land within the Town Improvement District of Ungarie as defined in the minutes of the Meeting of the Council held on 10 December 1926 and notified in the NSW Government Gazette of 24 December 1926.

#### Recommendation:

#### **WEST WYALONG - WYALONG**

THAT Ordinary Rates be now made on all rateable land within that part of the area of the Council of Bland within the West Wyalong/Wyalong Differential General Rating District as defined in the Minutes of the Council held on 8 December 1992, as follows:

### (a) Residential (West Wyalong/Wyalong) Rate

A base amount of one hundred and fifty three dollars (\$153.00) per assessment plus an ad-valorem amount of point zero one three zero eight five cents (0.013085c) in the dollar on the land value of all rateable land, the base amount to yield twenty two point one one percent (22.11%) of the total amount payable by the levying of the Residential (West Wyalong/Wyalong) rate.

#### (b) Business (West Wyalong/Wyalong) Rate

A base amount of one hundred and seventy seven dollars (\$177.00) per assessment plus an ad-valorem amount of point zero one three one one six cents (0.013116) in the dollar on the land value of all rateable land categorised as business land, the base amount to yield eleven point two three percent (11.23%) of the total amount payable by the levying of the Business (West Wyalong/Wyalong) rate.

#### Recommendation:

#### **BARMEDMAN**

THAT Ordinary Rates be now made on all rateable land within that part of the area of the Council of Bland within the Town Improvement District of Barmedman as defined in the Minutes of the Council held on 8 November 1940 and notified in the NSW Government Gazette on the 15 November 1940, as follows:

#### (a) Residential (Barmedman) Rate

A base amount of eighty four dollars (\$84.00) per assessment plus an ad-valorem amount of point zero one one five two six cents (0.011526c) in the dollar on the land value of rateable land, that is categorised as residential land, the base amount to yield thirty seven point nine seven percent (37.97%) of the total amount payable by the levying of the Residential (Barmedman) rate.

#### (b) Business (Barmedman) Rate

A base amount of eighty four dollars (\$84.00) per assessment plus an ad-valorem amount of point zero one one seven four one cents (0.011741c) in the dollar on the land value of all rateable land categorised as business land, the base amount to yield thirty six point zero zero percent (36.00%) of the total amount payable by the levying of the Business (Barmedman) rate.

#### Recommendation:

#### **UNGARIE**

THAT Ordinary Rates be now made on all rateable land within that part of the area of the Council of Bland within the Town Improvement District of Ungarie as defined in the Minutes of the meeting of the Council held on 10 December 1926 and notified in the NSW Government Gazette of the 24 December 1926, as follows:

#### (a) Residential (Ungarie) Rate

A base amount of eighty four dollars (\$84.00) per assessment plus an ad-valorem amount of point zero four one nine zero seven cents (0.041907c) in the dollar on the land value of all rateable land, the base amount to yield thirty six point two five percent (36.25%) of the total amount payable by the levying of the Residential (Ungarie) rate.

#### (b) Business (Ungarie) Rate

A base amount of eighty four dollars (\$84.00) per assessment plus an ad-valorem amount of point zero four five five three five cents (0.045535c) in the dollar on the land value of all rateable land categorised as business land the base amount to yield twenty eight point nine seven percent (28.97%) of the total amount payable by the levying of the Business (Ungarie) rate.

## 9.5 Making Of Waste Management Charges 2018/2019



Our Leadership - A well run Council acting as the voice of the community

DP 10.4 Ensure the long term financial sustainability of Council through effective and prudent financial management

Author: Director Corporate, Community, Development and Regulatory Services

#### **DOMESTIC WASTE MANGEMENT CHARGE**

That a Domestic Waste Management Charge be now made in respect of Residential premises within the area of the Council of Bland where a domestic waste management services is available, as follows:

(a) Land, which is occupied and/or built upon-

#### Standard 240L domestic service:

Barmedman	\$394.00
Ungarie	\$394.00
West Wyalong/Wyalong	\$394.00
Weethalle	\$394.00
plus \$394.00 per extra collection.	

#### Standard 120L Domestic Service

West Wyalong/Wyalong	\$320.00
Ungarie	\$320.00
Barmedman	\$320.00
Weethalle	\$320.00
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plus \$320.00 per extra collection.

(b) Vacant Land able to be built upon \$32.00

#### TRADE WASTE SERVICE CHARGE

That an annual charge be made on land categorised as Business Land within the area of the Council of Bland and which is provided by Council with a trade waste removal service as follows:

#### Standard 240L Collections:

West Wyalong/Wyalong	\$400.00
Ungarie	\$400.00
Barmedman	\$400.00
Weethalle	\$400.00

plus \$400.00 per extra collection

#### Standard 120L Collections:

West Wyalong/Wyalong	\$327.00
Ungarie	\$327.00
Barmedman	\$327.00
Weethalle	\$327.00

plus \$327.00 per extra collection.

#### **Annual Waste Management Charge**

A charge of \$32.00 per property will apply to all properties not within a serviced area for the DWMS, under Section 501 of the Local Government Act.

#### **Recommendation:**

That the Council makes the Waste Management charges for the year 2018/2019 for inclusion in the 2018/2019 budget preparation.

## 9.6 Making Of Sewer Special Rate Charges 2018/2019



Our Leadership - A well run Council acting as the voice of the community

DP 10.4 Ensure the long term financial sustainability of Council through effective and prudent financial management

Author: Director Corporate, Community, Development and Regulatory Services

#### Recommendation:

#### **SEWER SPECIAL RATE**

It is hereby RECOMMENDED that a Sewerage Special Rate be now made for the year commencing on 1 July 2018 subject to a minimum amount of eight hundred and three dollars (\$803.00) excepting any assessment in respect of the land not built upon nor connected to sewer mains in which case the minimum amount shall be, one hundred and ninety dollars (\$190.00) and that the charge to be made for non-rateable land provided with sewerage services shall be:

- (a) Land defined in Clause 184(1) of former Ordinance 46 under the Local Government Act 1919- \$162.00 for each water closet on the premises and \$84.00 per annum for each cistern serving any urinal on the premises.
- (b) Land defined in Clause 184(2) of former Ordinance 46 under the Local Government Act 1919- \$162.00 for each water closet on the premises and \$84.00 per annum for each cistern serving any urinal on the premises.

#### Recommendation:

That the Council makes the Sewer Special Rate charges for the year 2018/2019 for inclusion in the 2018/2019 budget preparation.

## 9.7 Development Application DA2018/0052



Our Prosperity - Growing our population and jobs

DP16.1 Ensure a sustainable environment for current and future generations through effective management and planning for the long term future by ensuring appropriate land is zoned and available to support business and industry growth.

**Author:** Manager Development and Regulatory Services

#### Introduction

A development application was received on 13 December 2017 for a liquid fuel depot comprising of:

- Two 105 kL diesel above ground fuel tanks (double walled, self bunded)
- Two 10 kL Adblue above ground tanks (double walled, self bunded)
- Canopy
- Oily water treatment separator
- Concrete slab (roll over bunded area around truck refuelling area)
- · Sealed ingress and egress
- Signage
- Ablutions block

The proposal was notified to adjoining owners and three (3) objections to the proposal were received.

#### **Financial Implications**

The development application fees for this proposal were \$2565.00 which have been paid in full.

#### Summary

The application for the construction of a liquid fuel depot is consistent with the objections of the Bland Local Environmental Plan and both the RU1 Primary Production and IN1 Industrial zones.

Following a comprehensive assessment of the proposal it is considered to be suitable for the locality and warrants determination by way of approval. As the estimated cost of the development is \$1 million the application is required to be determined by the Council.

#### Recommendation:

That DA2018/0052 for the construction of a liquid fuel depot and associated structures be approved subject to the conditions in Attachment 1.



## **Development Assessment Report**

Pursuant to Section 79C of the Environmental Planning Assessment Act 1979

## **APPLICATION DETAILS**

Application No:	DA2018/0052
Lodgement Date:	13 December 2017
Applicant:	IOR Petroleum Pty Ltd

**Proposal:** Depot (Unmanned Fuel Facility)

**Estimated Cost:** \$1,000,000.00

Assessment Officer: Manager Development and Regulatory Services

Concurrence Required: No

**Referrals:** Roads and Maritime Services

**Adjoining Owner Notification:** Yes

Advertising: Not applicable

**Determination Body:** Council

**Reason:** Estimated cost of \$1,000,000.00

Meeting Date: 20 March 2018

Owner's Consent Provided: Yes

#### SITE DETAILS

Subject Land: Newell Highway, West Wyalong

Lot 1379 DP705311

Owner: Bland Shire Council

#### **PLANNING CONTROLS**

**Environmental Planning Instrument:** Bland Local Environmental Plan 2011

**Zoning:** RU1 Primary Production

Current Land Use: Rural Industry

**Permissibility:** Permitted with Development Consent

#### **Description of Development**

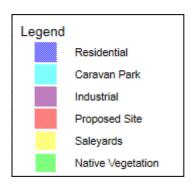
The proposal is for a refuelling facility that be unmanned with payment being made only by a prearranged swipe card. The proposal will include:

- Two 105 kL diesel above ground fuel tanks (double walled, self bunded)
- Two 10 kL Adblue above ground tanks (double walled, self bunded)
- Canopy
- Oily water treatment separator
- Concrete slab (roll over bunded area around truck refuelling area)
- Sealed ingress and egress
- Signage
- Ablutions block

#### **Site and Locality**

The proposed development is to be located within the existing saleyards. The site will have access only to the link road and there will be no direct access to the Newell Highway. There is a range of land uses in the vicinity of the site. The map below identifies the adjacent land uses.





The table below indicates the distances of adjacent land uses to the proposed development site:

Land Use	Distance
Caravan Park	83.08 metres
Residential Units	118.2 metres
Council Depot	188.9 metres
Industrial	203.9 metres
Residential (East)	231.1 metres
Residential (North)	302.6 metres

#### **Easements and Covenants**

There are no easements or covenants over the subject land.

#### **Previous Development Consents**

There have been no development consents issued for the land which are relevant to this proposal.

## MATTERS FOR CONSIDERATION PURSUANT TO SECTION 79C(1)

#### Section 79C(a)(i) – The provisions of any environmental planning instrument

#### **Bland Local Environmental Plan 2011**

Under the provisions of the Bland LEP 2011, the subject site is within the RU1 Primary Production zone. The proposed development is defined as a liquid fuel depot which is permissible in the zone with development consent.

#### **Part 2 Permitted or Prohibited Development**

#### **RU1 Primary Production Zone**

#### Objectives of the Zone:

- To encourage sustainable primary industry production by maintaining and enhancing the natural resource base.
- To encourage diversity in primary industry enterprises and systems appropriate for the area.
- To minimise fragmentation and alienation of resource lands.
- To minimise conflict between land uses within this zone and land uses within adjoining zones.
- To ensure that development on land within this zone does not unreasonably increase demand for public services or public facilities.

#### Comment

While the site is currently zoned RU1 Primary Production this site is not currently used for agriculture. The principal use of the site is as a stock and saleyards and this proposal will not impact significantly on that use. It is noted that a planning proposal has been lodged to change the zone of the site from RU1 Primary Production to IN1 General Industrial.

#### **Part 3 Exempt and Complying Development**

The proposal is not exempt or complying development.

#### **Part 4 Principal Development Standards**

There are no principal development standards that are relevant to this proposal.

#### **Part 5 Micellaneous Provisions**

There are no miscellaneous provisions which apply to the subject site or the proposed development.

#### **Part 6 Additional Local Provisions**

There are no additional local provisions that are applicable to the subject site or the proposed development.

#### **State Environmental Planning Policies**

#### SEPP No 55 - Remediation of Land

SEPP No 55 is relevant to all development applications. Council must consider whether the land is contaminated and if the land is contaminated in its contaminated state is suitable for the development.

The land subject to the development proposal was previously used as pig yards, which is not listed in Table 1 of the NSW EPA Managing Contaminated Land Guidelines as a contaminating land use.

# Section 79C(1)(a)(ii) – Any proposed instrument that is or has been the subject of public consultation under this Act and that has been notified to the consent authority

Council currently has a planning proposal that seeks to make a number of minor amendments to the Bland Local Environmental Plan 2011 currently on public exhibition.

#### Section 79C(1)(a)(iii) – The provisions of any development control plan

#### **Bland Development Control Plan 2012**

#### 1.3 Development Application Notification Policy

The proposal was notified to land owners in the vicinity of the site. Three (3) objections to the proposal were received. The main planning issues raised in the submissions were: traffic generation, noise generation, dust generation, odour generation, hours of operation and proximity to residential areas.

#### **Chapter 7 Industrial Development**

The performance criteria for industrial development is addressed in the following table:

Assessment against performance cr	iteria of E	Bland Deve	elopment	Control Plan 2012
Chapter 7 – Industrial Development				
Performance Criteria	Satisfactory	Not Satisfactory	Not Relevant	Comment
Setbacks				
Front/Road Setbacks				
PI1 - Setbacks complement the streetscape and allow for landscaping and open space between buildings.	<b>✓</b>			Awning is set back 3 metres from boundary along the Link Road. This is considered sufficient given that the bulk and scale of the structure and wide road reserve.
Side and Rear Setbacks				
PI2 - Side and rear setbacks provide emergency services access and reduces adverse impacts on adjoining properties.	<b>✓</b>			The will be sufficient space for emergency vehicles to gain access to the site.
Building Design				
Building Design				
PI3 - Buildings are designed to integrate with the streetscape and be compatible with their surroundings.			✓	Not relevant to this proposal
Building Height				
<b>PI4 -</b> Building height is maintained at a scale appropriate to the location of the development.	<b>✓</b>			The awning structure will be 6.5 metres high and is considered appropriate for the site as it is generally within an area of open space and is of open construction.
Ancillary Uses				
<b>PI5 -</b> Ancillary uses are designed, constructed and located in a sympathetic manner which enhances the visual amenity of the development.			✓	There are no ancillary uses proposed as part of this development.
<b>PI6</b> - Ancillary office space is designed to be integral to the industrial development.			✓	There are no ancillary uses proposed as part of this development.

Security		
PI7 - Building design facilitates surveillance of streets and open spaces.	✓	Passive surveillance can be achieved from the Newell Highway.
Building Materials		
PI8 - The form, colours, textures and materials of buildings should enhance the quality and character of the industrial precinct.	✓	Not relevant to this proposal
Landscaping		
Site Planning		
PI9 - Landscaping is considered as a component of the site planning process and reflects the scale of the development.	✓	It is not considered that landscaping is required for this development.
PI10 - Existing trees and shrubs Development is designed to maximise the number of trees retained onsite.		The removal of native vegetation is not proposed as part of this development application
Visual Amenity		
PI11 - Landscaping is used to soften the impact of buildings, as a screen to visual intrusions, parking areas and for recreation space.	<b>✓</b>	Not applicable.
Water Efficiency		
PI12 - Landscaping should use indigenous species of a low water demand.	✓	Not applicable.
Vehicular Access, Parking and Hardstand Areas		
Ingress and Egress		
PI13 - Ingress and egress points are located and sized to facilitate the safe and efficient movement of vehicles to and from the site.  Note: The design vehicle used to determine the	<b>✓</b>	Access to the site is to be from the Link Road. The site has been designed to accommodate a maximum of six B-Doubles at any one time. It is anticipated that eight (8) trucks per day will use the site. The application was also referred to the RMS for their comment.

width of the ingress, egress, driveways, accessways and manoeuvring areas is to be the largest vehicle likely to enter the site.  The minimum design vehicle for:  • IN2 Light Industry zone is a prime mover and semi-trailer (19 metres); and  • IN1 General Industrial zone is a B-Double (25 metres).			
Accessways			
PI14 - Accessways and driveways are sized to facilitate the safe and efficient movement of vehicles to, from and within the site.  Note: The dimensions mentioned are minimums only. It is still required that the width be suitable given the turning path of the required vehicle design.	<b>✓</b>		Trucks will circulate in a clockwise direction.
Car Parking	<b>'</b>	<b>'</b>	
PI15 - Car parking does not adversely impact upon the visual amenity of the site and the locality.		✓	Car parking is not required for this application.
PI16 - Car parking is conveniently located and easily accessed.		✓	Car parking is not required for this application.
PI17 - Car parking areas are designed to facilitate the safe movement of vehicles and provide a sufficient number of spaces for the projected needs of the development.		<b>✓</b>	
Loading/Unloading and Manoeuvring Areas			
PI18 - Facilities are provided onsite for the loading and unloading of goods.		✓	

PI19 - Manoeuvring areas are provided to ensure that the design vehicle can enter and leave the site in a forward direction.	✓	Vehicles will leave the site in a forward direction.
Sealing and Drainage		
PI20 - All driveways, car parks, loading, unloading, manoeuvring areas etc are appropriately drained and sealed.	✓	2 coat seal will be used to seal the approach and departure
Fencing		
PI21 - Fencing and screen walls do not adversely impact upon the visual amenity of the area.		Fencing is not proposed as part of this development.
Soil and Water Quality and Noise Management		
Soil Erosion		
PI22 - Adequate provision is made for measures during construction to ensure that the land form is stabilised and erosion is controlled.	<b>✓</b>	Sedimentation and Erosion controls will be addressed by the application of conditions
Water Quality		
PI23 - The system design optimises the interception, retention and removal of water-borne pollutants through the uses of appropriate criteria, prior to their discharge to receiving waters.	✓	An oily water treatment system is proposed to treat run off prior to dispersal.
Stormwater Management		
<b>PI24 -</b> Drainage from development sites is consistent with the predevelopment storm water patterns.	<b>✓</b>	The proposed development will not significantly increase storm water discharge.
PI25 - Drainage systems should be designed to ensure safety and minimise storm water inundation of habitable floor areas.		Not applicable to this development.

Noise Management	
PI26 - The hours of operation of noise generating activities are restricted to avoid any noise nuisance upon surrounding residential areas.	The proposed refueling facility will be available to customers of IOR Petroleum 24 hours. It is anticipated that the site will not be utilised by more than eight (8) trucks per day.  It is not considered that the refueling of trucks at the site will generate noise additional to trucks accelerating and decelerating at the intersection of Showground Road and the Link Road.

#### Section 79C(1)(a)(iiia) – Planning Agreements

No planning agreements have been proposed in relation to this development.

## Section 79C(1)(a)iv) – Any matter prescribed by the regulations

NSW Coastal Policy 1997 Not applicable to the Bland LGA

Fire Protection and Structural Capacity

Not applicable to this proposal

Upgrade of Buildings Not applicable to this proposal

Temporary Structures Not applicable to this proposal

Section 79C(1)(b) – Likely Impacts of the Development				
	Satisfactory	Not Satisfactory	Not Relevant	Comment
Context & Setting	<b>✓</b>			The subject site is located in the existing saleyards. The impacts of the development on adjoining properties have been considered during assessment of this proposal.
Streetscape			$\checkmark$	Not relevant to this proposal.
Traffic, access & parking	<b>✓</b>			The proposal will utilise the new access to the saleyards on the Link Road. There is sufficient space within the site to allow for the movement of vehicles
Public Domain			$\checkmark$	The proposal will not restrict any recreational activities in the area.
Utilities	✓			Utility services (power & water) are available to the site.
Heritage			✓	Not applicable.
Other Land Resources			✓	The proposal will not impact productive agricultural land, mineral or extractive resources or water supply catchments.
Water quality & stormwater	<b>✓</b>			Storm water run off from the bunded area will be collected in a 10KL holding tank prior to oily water treatment. The water will then be discharged to a subsurface disposal system.
Soils & soil erosion	<b>✓</b>			Erosion and sedimentation controls will be required during construction. An erosion and

			sedimentation management plan will be required to be submitted to Council prior to any works commencing on the site.
Air & microclimate	✓		Dust management controls will be required during construction.
Flora and fauna		✓	The site is not located in an area of critical habitat. Threatened species of flora or fauna have not been identified on the site.
Waste		✓	The proposal will generate minimal waste.
Energy	✓		It is not anticipated that the redevelopment of the site will require additional energy requirements.
Noise & vibration	✓		Heavy vehicles using the site have the ability to cause a noise nuisance. As a low number of trucks are anticipated to use the site it is not expected that noise generated will be significant.
Natural hazards	$\checkmark$		There have been no natural hazards identified on the site.
Technological hazards	✓		There have been not technological hazards identified on the site.
Safety, security & crime prevention	✓		There have been no specific safety or security concerns identified during the assessment of the development.
Social impact on the locality	✓		The proposal will not have a significant social impact.
Economic impact on the locality	✓		The proposal will not have a significant economic impact.
Site design and internal design	✓		The site design makes best use of the space available. The development will be part of the wider salesyard precinct and makes use of land that is currently under utilised.
Overlooking & overshadowing		✓	It is not considered that overlooking and overshadowing will create significant issues on the site, as the structures proposed on the site are not situated in close proximity to the adjoining dwellings.
Construction	✓		It is not considered that specific measures are required outside of Council's standard conditions of consent.
Cumulative impacts	✓		There have been no negative cumulative impacts identified.

#### Section 79C(c) - The suitability of the site for the development

The subject land is located at Showground Road, West Wyalong and is considered suitable for the proposed development as it rural land that has been considered to be suitable for industrial development.

#### Section 79C(d) – Any submissions made in accordance with the Act or the regulation

Three (3) submissions were received in relation to the proposal. The main planning issues raised in the submissions were: traffic generation, noise generation, dust generation, odour generation, hours of operation and proximity to residential areas. The submissions were referred to the applicant and their response is as follows:

Issue	Response from Applicant
Traffic Generation	The proposal is considered to be well located to maximise safe and convenient access for trucks, being located close to the major road network (Newell Highway and Mid Western Highway). The proposal will utilise the existing lawful point of vehicle access for the site via one ingress/egress point off Showground Road. The majority of vehicles accessing the site are anticipated to be B-double heavy vehicles. The facility can accommodate up to two B-doubles refuelling at any one time with sufficient space for four to queue without backing onto the road an causing traffic safety/congestion issues. The existing road network and site dimensions (site frontage and depth) of the proposed facility area within the site, is considered to be sufficient for the scale and nature of the intended use without compromising the safety and function of the existing structures on site and the surrounding road network.
Noise Generation	The submissions raised concerns with the noise that will be generated by the proposed development. The site is immediately adjoined to the north, south and west by primary production (RU1) zoned land, which is generally vacant. Immediately to the east of the site, across Showground Road is a section of the Lake Cargelligo branch railway line. Further to the east of the railway line is a caravan park. The site has frontage to both the Newell Highway to the south and the Mid Western Highway to the north.
	In the context of the noise generated from heavy vehicles travelling along the highways at all hours of the day and night, it is considered that noise generated by the proposed development will not be significant. Furthermore, actual usage of trucks accessing the site to refuel in night time hours is expected to be low. The closest residential areas (apart from the caravan park) are across the Newell Highway approximately 200 metres to the east. It is unlikely that noise levels experienced by either the caravan park or nearby residents will exceed the current levels experience as a result of highway traffic.
Dust Generation	Submission raised concerns with the increase in vehicles potentially contributing to dust generation. In response the applicant has prepare revised site layout plans to identify a two-coat bitumen seal to be provided in the vehicle approach and departure areas to prevent any perceived dust issue or damage to the all-weather gravel surface.

Odour Generation	Submissions raised concern about potential odour generation. It can be noted that the proposed development only has the provision for diesel fuel and not petrol. From a general fuel odour/emissions perspective, a standard service station with a full fuel offering would have the potential for more impact than that of the proposed small-scale diesel refuelling facility. Furthermore, the proposed unmanned truck refuelling facility is adequately separated from nearby sensitive receivers, and fuel odour originating from the proposed unmanned truck refuelling facility is unlikely to be experience external to the subject site.
Hours of Operation	Submissions also raised concerns about the hours of operations. Whilst the development proposes to operate 24/7, this is in part to cater for heavy vehicle operations within the surrounding future industrial area – actual usage of trucks access the site to refuel during night time hours is expected to be low.
Proximity to Residential Areas	The submissions raised concerns about the proximity of the proposed development to nearby residential land uses. The site is immediately adjoined to the north, south and west by Primary Production (RU1) zoned land, which is generally currently vacant. Immediately to the east of the site, across Showground Road is a section of the Lake Cargelligo branch railway line. Further to the east of the railway line is a caravan park. The closest residential areas (apart from the caravan park) are across the Newell Highway approximately 200 metres to the east.
	In addition, the Bland Shire Council have recently proposed minor amendments to the Bland Local Environmental Plan 2011. The proposed amendments include the rezoning of RU1 Primary Production Land at the West Wyalong Saleyards to IN1 General Industrial, to increase opportunities for development that is compatible with the operation of the saleyards. The land is also located on several major transport routes including the Newell Highway, Mid Western Highway and Lake Cargelligo branch railway line, making it suitable for industrial uses that complement the existing saleyards operations. The proposed use of the subject site for a 'depot' is permitted with consent in both the RU1 Primary Production and IN1 General Industrial zone and as such is considered to be a suitable use of the premises both now and in the future.
	Whilst the development proposes to operate 24/7, this is in part to cater for heavy vehicle operations within the surrounding future industrial area – actual usage of trucks accessing the site to refuel during night time hours is expected to be low. It is unlikely that noise levels experience by either the caravan park or nearby residents will exceed the current levels being experienced as a result of highway traffic. Overall the proposed facility is not of the scale or intensity which would be expected to cause a significant impact to the amenity of nearby residential areas.

#### Section 79C(e) – The public interest

The public interest is a broad consideration relating to many issues and is not limited to the issues discussed in this report. Taking into account the full range of matters for consideration under Section 79C of the Environmental Planning and Assessment Act 1979 (as discussed within this report) it is considered approval of the application is in the public interest.

# Development Contributions – Section 94 & 94A Environmental Planning and Assessment Act 1979

#### Section 94 Development Contribution Plan 2011 – Traffic Generating Development

Not applicable to this development.

#### **Section 94A Development Contribution Plan 2011**

A contribution under this plan will be required at a rate of 1% of the cost of the development.

#### **Other Approvals**

No other approvals are sought as part of this application.

#### Conclusion

This assessment has given consideration to the matters listed where relevant. This assessment was undertaken in accordance with Section 79C of the Environmental Planning and Assessment Act 1979.

#### Recommendation

It is recommended that DA2018/0052 for a depot (unmanned refuelling facility) be approved subject to the conditions of consent in Attachment 1.

#### **ATTACHMENT 1**

#### **CONDITIONS OF CONSENT**

#### PART A - ADMINISTRATIVE CONDITIONS

#### General

 This consent relates to depot (unmanned refuelling facility) as illustrated on the plans, specifications and supporting documentation stamped with reference to this consent, as modified by the following conditions. The development shall be carried out in accordance with this consent.

#### Notes:

- Any alteration to the plans and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s96 of the Act, or a fresh development application. No works, other than those approved under this consent, shall be carried out without the prior approval of Council.
- Where there is an inconsistency between the documents lodged with this application and the following conditions, the conditions shall prevail to the extent of that inconsistency.
- 2. The **depot** shall not be occupied or the use shall not commence until all relevant conditions of development consent have been met or unless other satisfactory arrangements have been made with council (i.e. a security).

#### **Building Code of Australia**

3. All building work must be carried out in accordance with the requirements of the Building Code of Australia.

**Note:** This condition is prescribed under the Environmental Planning and Assessment Regulation 2000.

4. The depot shall comply with the requirements of a Class 6 Type C construction as per the Building Code of Australia

#### **Erection of signs**

- 5. A sign must be erected in a prominent position on any site on which building work, is being carried out:
  - (a) showing the name, address and telephone number of the principal certifying authority for the work, and
  - (b) showing the name of the principal contractor (if any) for any building work and a telephone number on which that person may be contacted outside working hours, and
  - (c) stating that unauthorised entry to the work site is prohibited.

Any such sign is to be maintained while the building work, subdivision work or demolition work is being carried out, but must be removed when the work has been completed.

#### PART B - REQUIREMENTS PRIOR TO ISSUE OF CONSTRUCTION CERTIFICATE

#### **Construction Certificate Application**

6. A Construction Certificate application is required to be submitted to, and issued by Council/Accredited Certifier prior to any excavation or building works being carried out on site.

#### **Section 68 Local Government Approval Application**

7. A Section 68 Local Government Approval application is required to be submitted to, and issued by Council for the installation of the ablutions block and the associated onsite wastewater management system prior to the issue of a construction certificate.

#### **Section 94A Contribution**

8. The payment of a Section 94A Contribution Levy of \$10,000.00 (being 1% of the total estimated construction cost) is required to be paid to Council prior to the issue of a construction certificate.

#### PART C - REQUIREMENTS PRIOR TO COMMENCEMENT OF WORK

#### **Notice of Commencement**

9. Notice of commencement (at least 48 hours prior) is to be given to Council in writing.

#### **Erosion and Sediment Control**

- 10. An erosion and sediment control plan is to be submitted to Council prior to the commencement of any work. This plan should also include measures to prevent dust generation from the property during construction.
- 11. Erosion and sediment control measures shall be installed and maintained until all disturbed areas have revegetated in accordance with the Bland Development Control Plan 1999.

Note: On the spot fines may be imposed for non-compliance with this condition.

#### **Temporary Onsite Toilet**

12. A temporary on-site toilet is to be provided and must remain throughout the project or until an alternative facility meeting Council's requirements is available on-site.

#### **Damage to Public Assets**

13. The developer or his agent must undertake a site inspection of the adjacent kerbs, gutters, footpaths, walkways, carriageway, reserves and the like, prior to commencement of work and document evidence of any damage to existing assets. Failure to identify existing damage will result in all damage detected after completion of the building work being repaired at the applicant's expense.

#### **PART D - REQUIREMENTS DURING WORKS**

#### **Approved hours of Construction**

14. Construction work may only be undertaken in accordance with the provisions of the Environmental Protection Authority – Interim Construction Noise Guideline:

DAY	HOURS	
Monday to Friday	7:00am to 6:00pm	
Saturday	8:00am to 1:00pm	
Sunday & Public Holidays	Nil	

#### **Building Waste**

15. The provision of a metal waste skip with self-closing lid or secure covering on-site for the duration of the construction to ensure that all wastes are contained on the site. The receptacle is to be emptied periodically to reduce the potential for rubbish to leave the site.

Note: On the spot fines may be imposed by Council for Pollution incidents.

#### **Building Materials, Plant and Equipment**

16. All building materials, plant and equipment are to be placed on the site of the development so as to ensure that pedestrian and vehicular access in public places is not restricted and also so that the road reserve is not damaged.

Note: On the spot fines may be imposed for non-compliance with this condition.

#### Soil and Water Management

17. All practical measures must be taken to ensure erosion and subsequent sediment movement off-site does not occur.

In particular, a silt fence or equivalent must be provided downhill from the cut and fill area (or any other disturbed area). The fence must be regularly inspected and cleaned out and/or repaired as necessary and all collected silt must be disposed of to the satisfaction of the Principal Certifying Authority (PCA).

Unnecessary disturbance of the site (eg excessive vehicular access) must not occur.

All cuts and fills must be stabilised or revegetated as soon as possible after the completion of site earthworks.

#### PART E - REQUIREMENTS PRIOR TO OCCUPATION CERTIFICATE

#### **Occupation Requirements**

18. No person is to use or occupy the building or alteration that is the subject of this approval without the prior issuing of an Occupation Certificate.

#### **Ground Levels**

19. Finished ground levels are to be graded away from the buildings, structures and hard stand areas and adjoining properties must achieve natural drainage. The concentrated flows are to be dispersed down slope or collected and discharged to the stormwater drainage system.

#### **Completion Requirements**

20. All of the foregoing conditions are to be at the full cost of the developer and to be completed prior to the issuing of an Occupation Certificate, unless stated otherwise.

#### **Fire Safety Certificate**

21. The owner of the buildings must cause the Council to be given a Final Fire Safety Certificate on occupation of the building in relation to the essential fire or other safety measures included in the schedule attached to this consent.

#### **PART F - OPERATIONAL REQUIREMENTS**

#### **Amenity**

22. The development is to be conducted in a manner that will not interfere with the amenity of the locality by reason of the emission of noise, vibration, smell, fumes, smoke, dust, wastewater, waste products and/or oil.

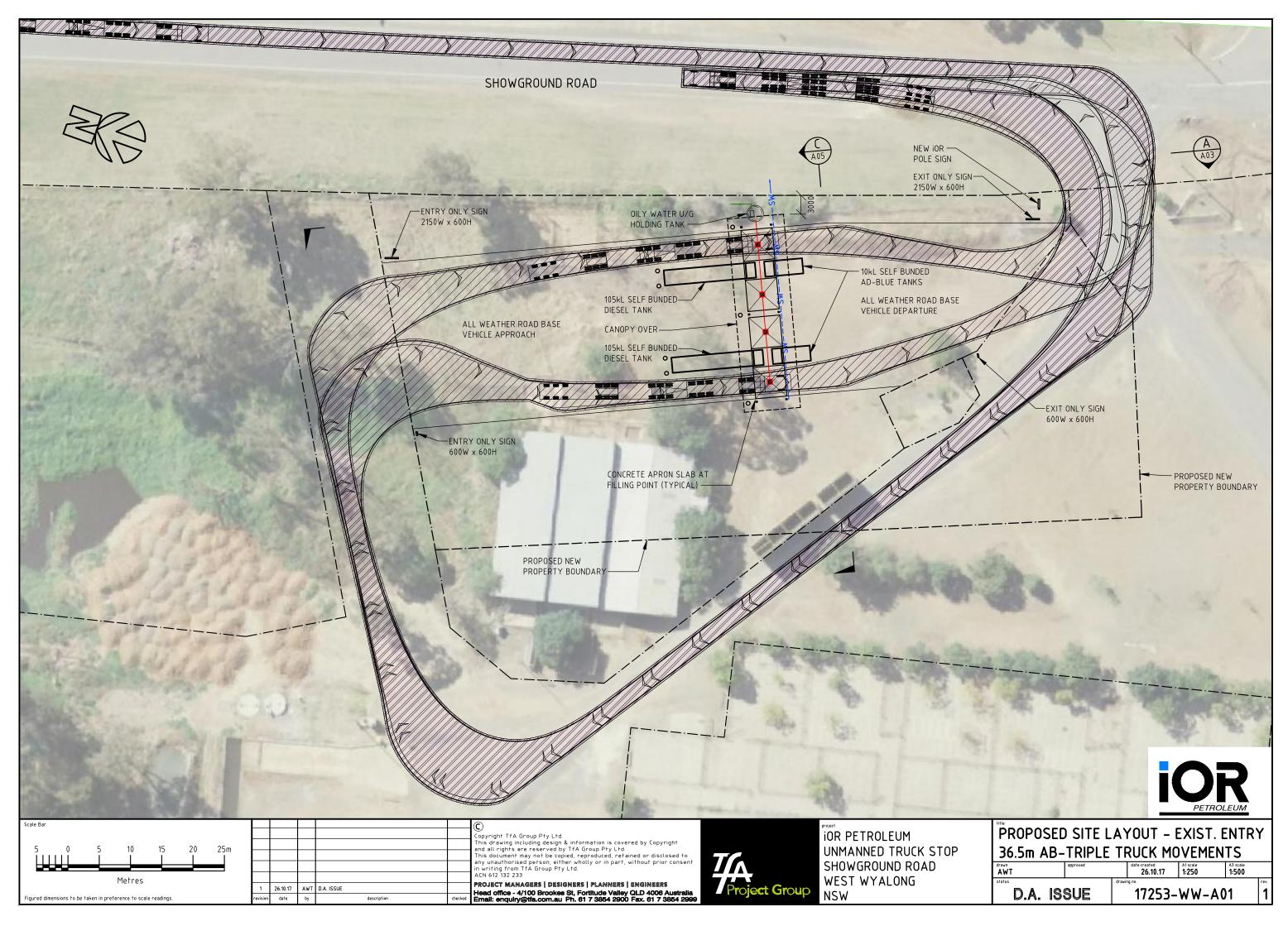
#### **Clean and Tidy**

23. The premises are to be maintained in a clean and tidy condition at all times.

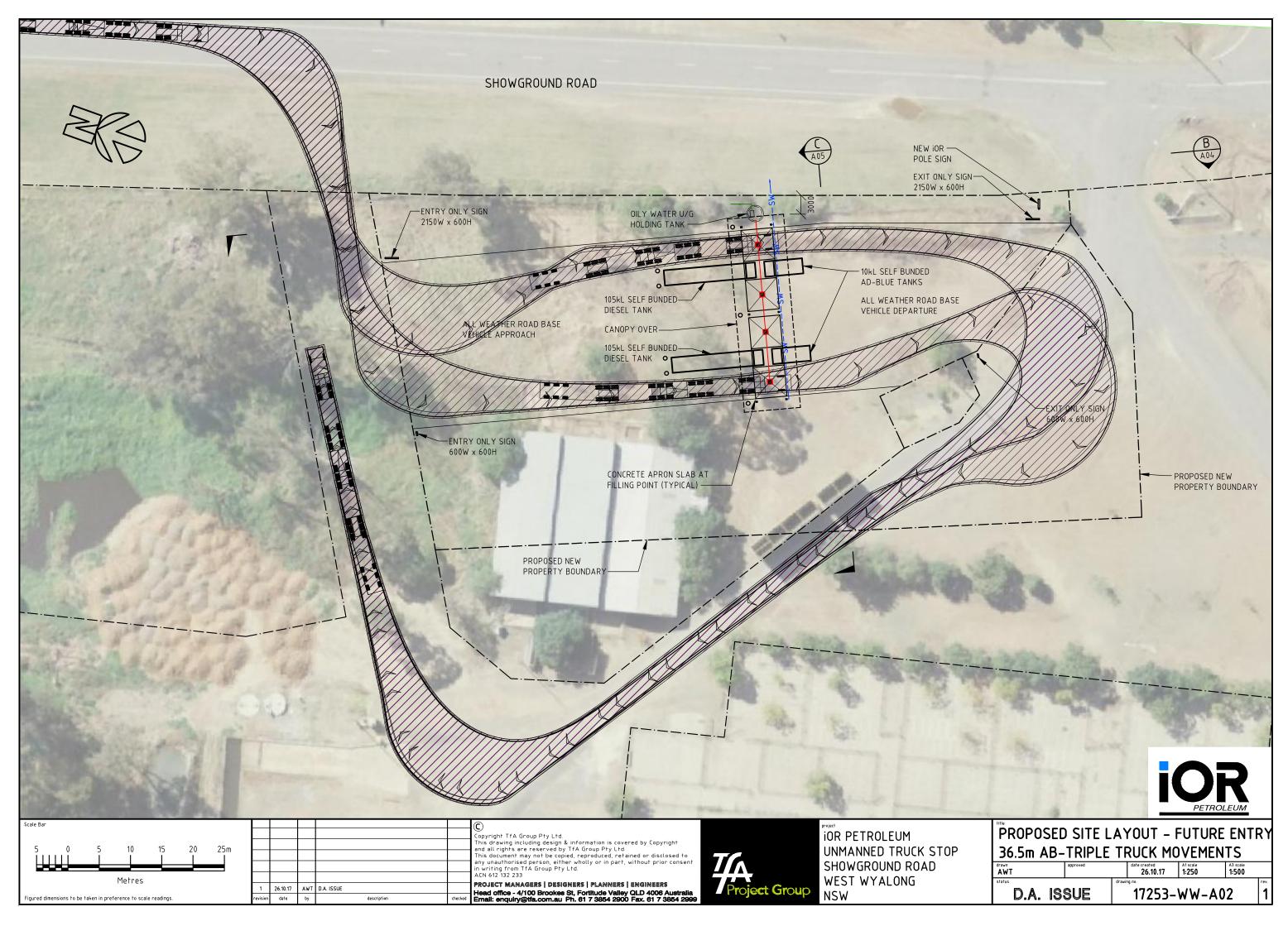
#### PART G - REASONS FOR CONDITIONS

#### Conditions of consent have been imposed to:

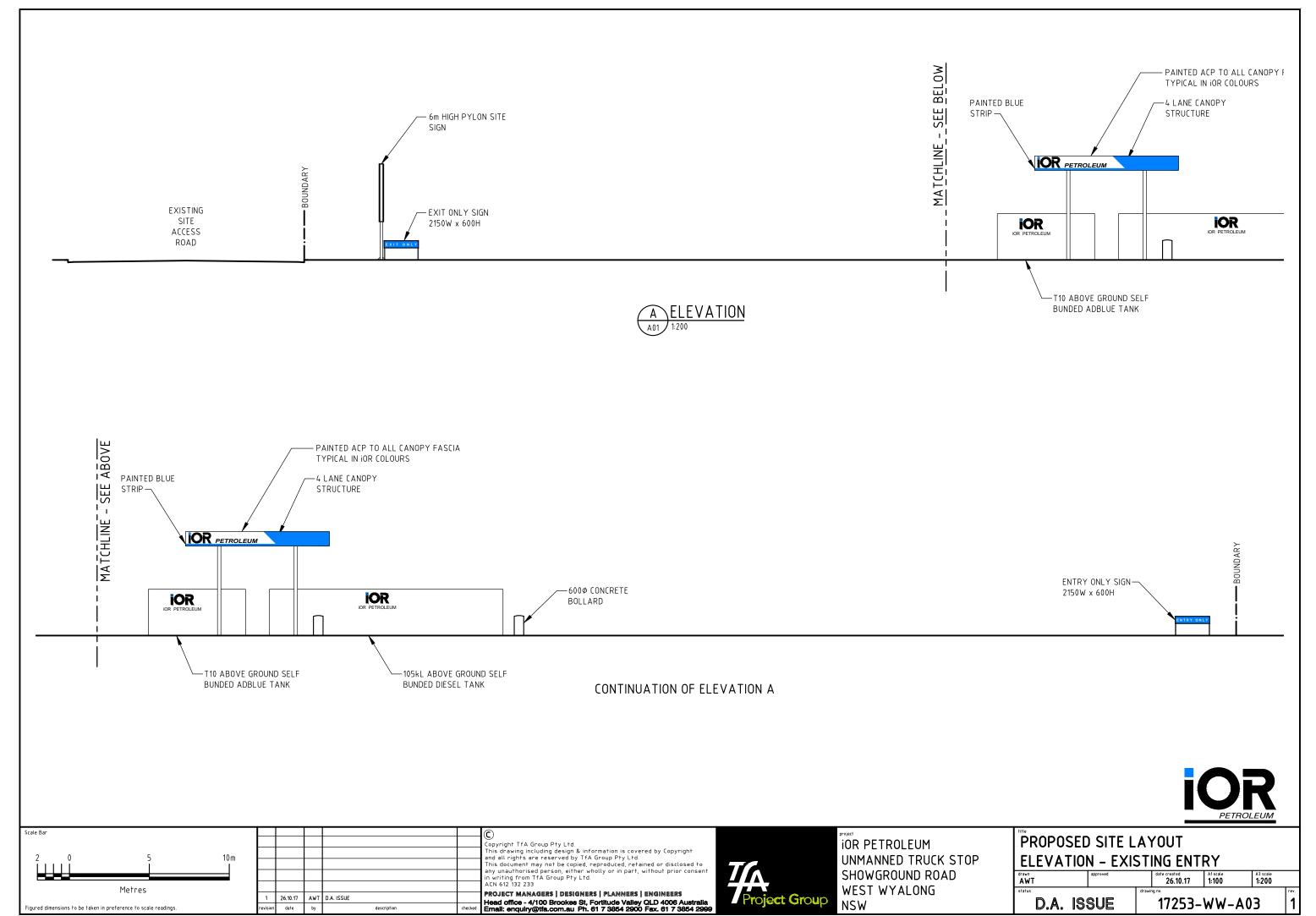
- 1. Ensure the proposed development:
  - a) achieves the objects of the Environmental Planning and Assessment Act, 1979;
  - b) complies with the provisions of all relevant environmental planning instruments;
  - c) is consistent with the aims and objectives of Council's Development Control Plans, Codes and Policies.
- 2. Ensure that the relevant public authorities and the water supply authority have been consulted and their requirements met or arrangements made for the provision of services to the satisfaction of those authorities.
- 3. Meet the increased demand for public amenities and services attributable to the development in accordance with Section 94 of the Environmental Planning and Assessment Act, 1979.
- 4. Ensure the protection of the amenity and character of land adjoining and in the locality of the proposed development.
- 5. Minimise any potential adverse environmental, social or economic impacts of the proposed development.
- 6. Ensure that all traffic, carparking and access requirements arising from the development are addressed.
- 7. Ensure the development does not conflict with the public interest.



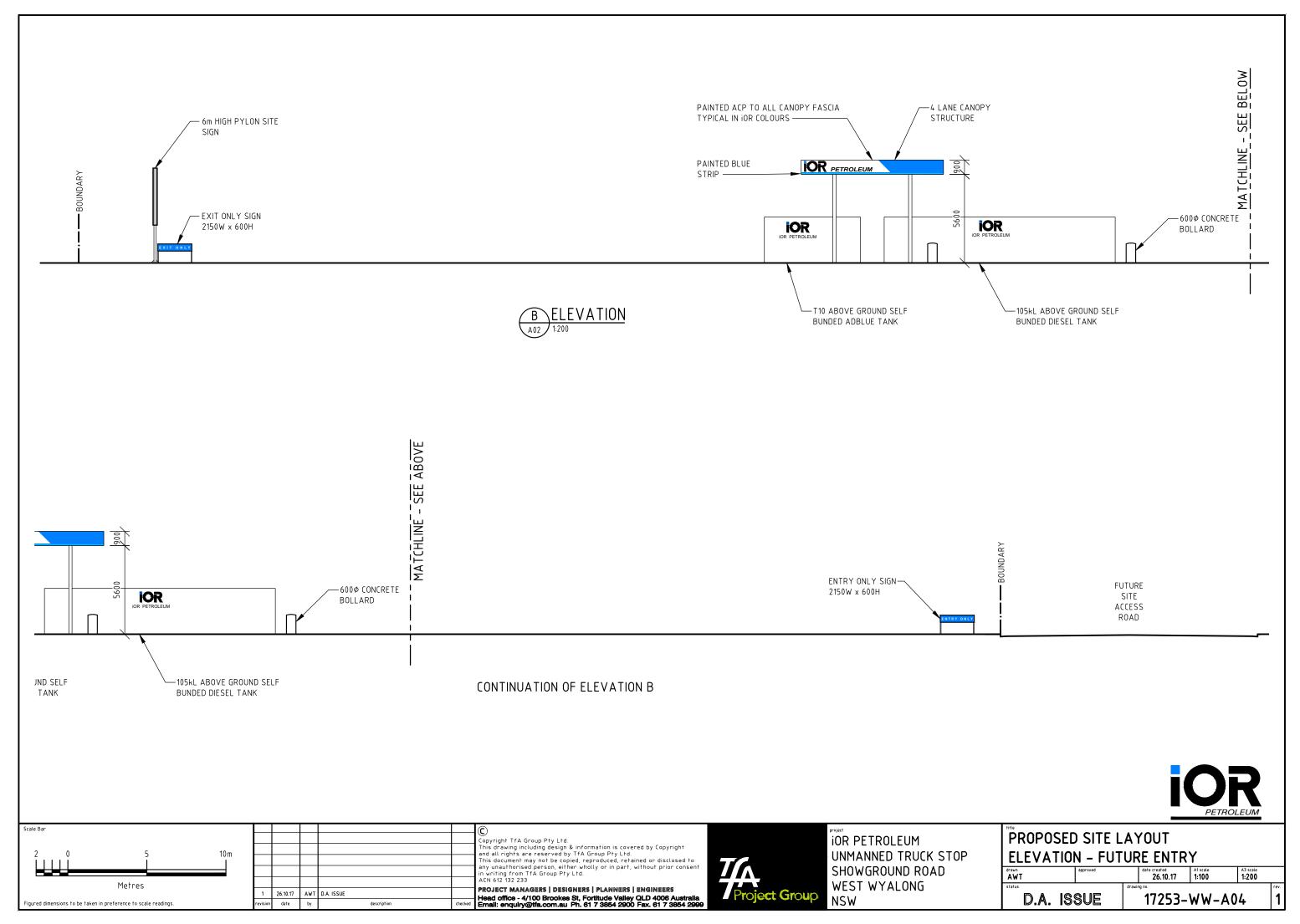
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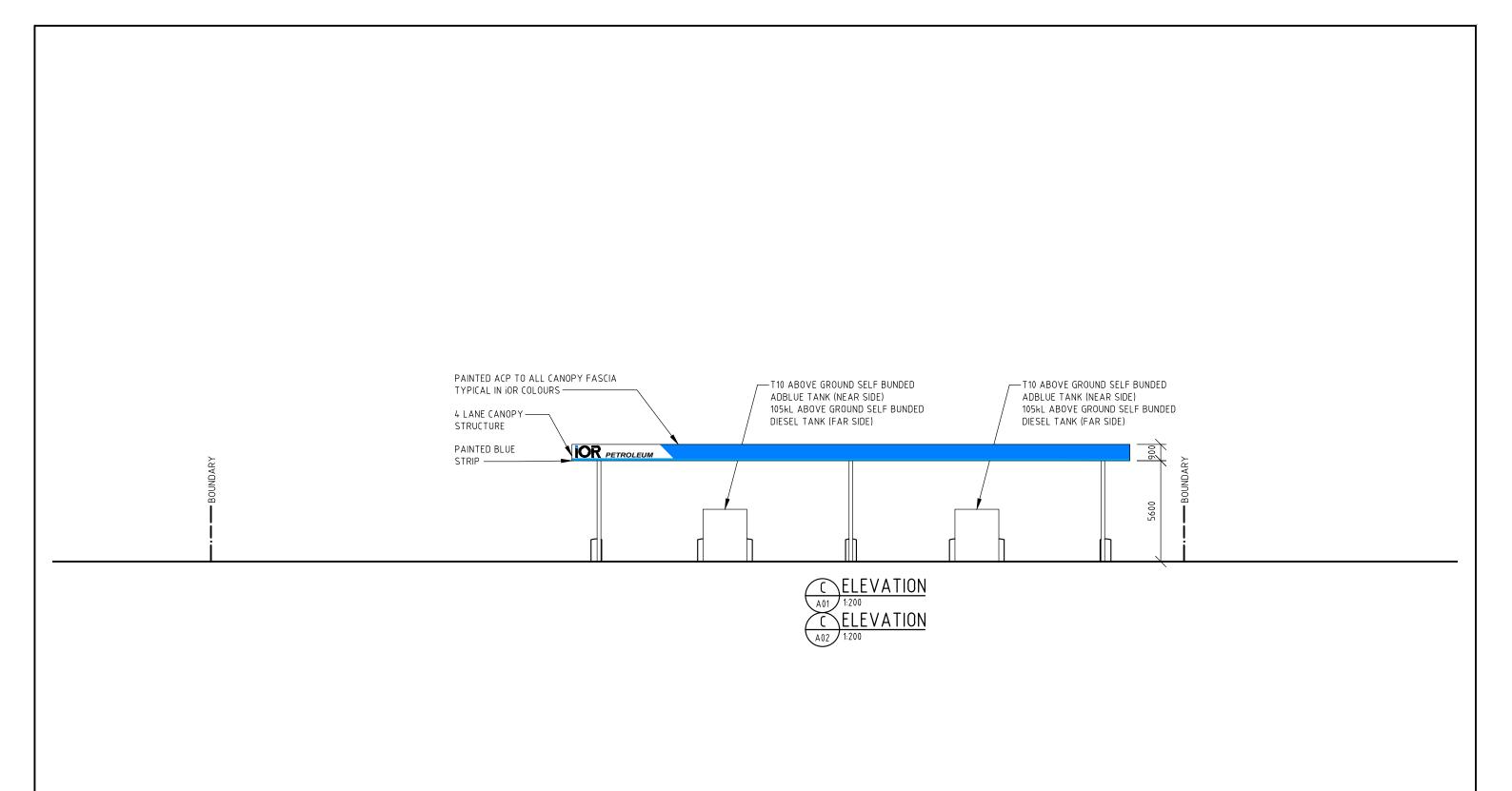


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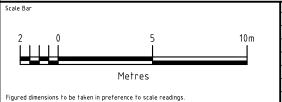


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revision date by description checked

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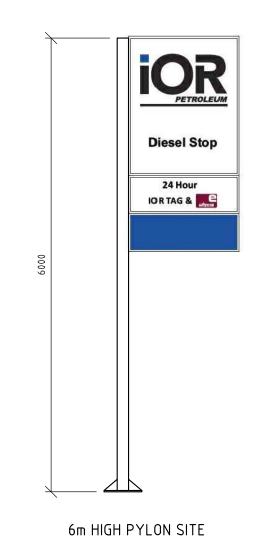
PROJECT MANAGERS | DESIGNERS | PLANNERS | ENGINEERS
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Project Group

iOR PETROLEUM
UNMANNED TRUCK STOP
SHOWGROUND ROAD
WEST WYALONG
NSW

PROPOSED SITE LAYOUT
ELEVATION - CANOPY FRONT

| Company | Comp



SIGN

1:50



ENTRY ONLY SIGN 2150W x 600H 1:50



EXIT ONLY SIGN 2150W x 600H



EXIT ONLY SIGN 600W x 600H 1:50



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Metres

Metres

I 17.11.17 AWT D.A. ISSUE

Figured dimensions to be token in preference to scale readings.

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ACN 054 486 743

PROJECT MANAGERS | DESIGNERS | PLANNERS | ENGINEERS |
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iOR PETROLEUM
UNMANNED TRUCK STOP
SHOWGROUND ROAD
WEST WYALONG
NSW

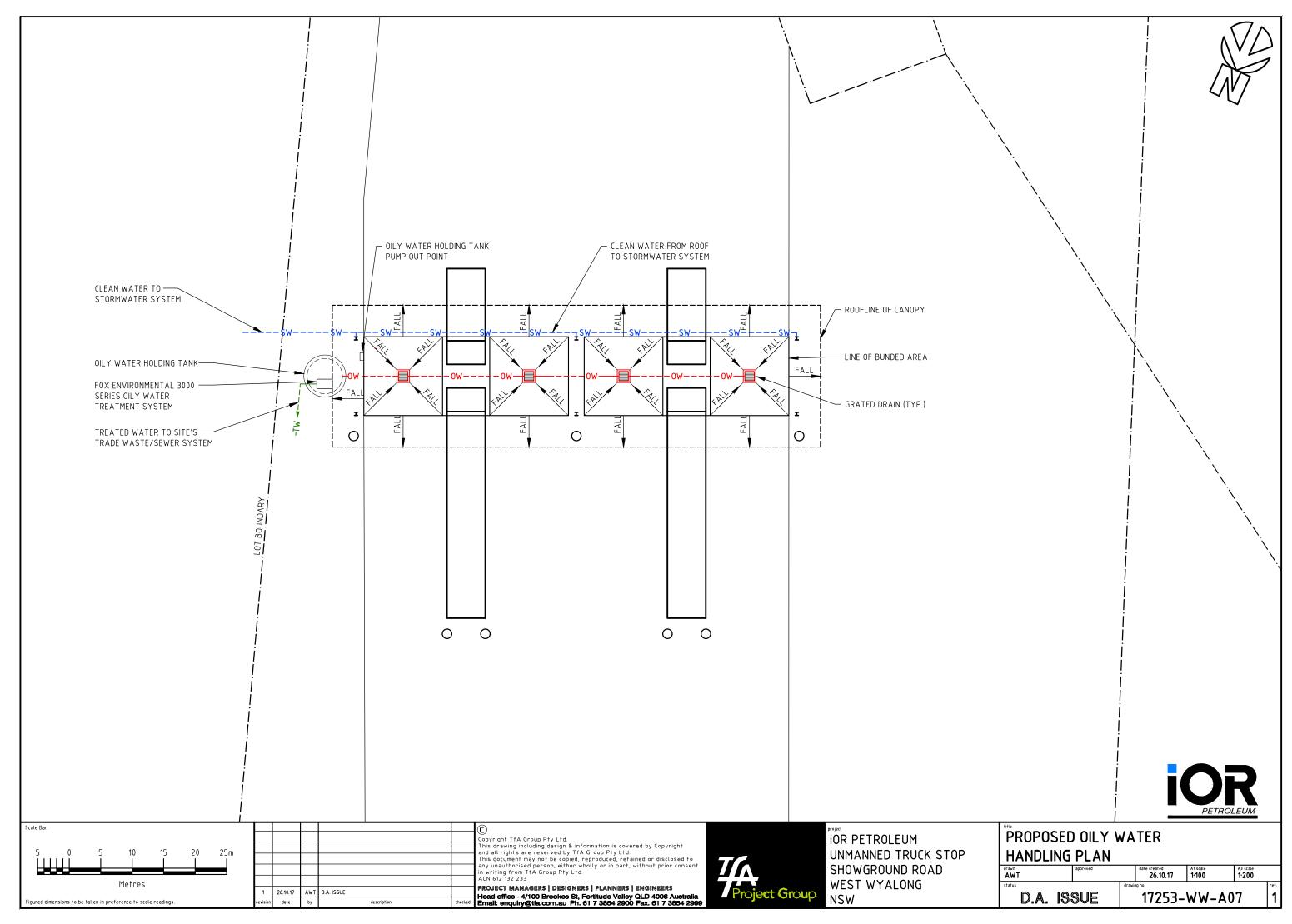
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ENTRY ONLY SIGN

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## 9.8 Development Application DA2018/0062



Our Prosperity - Growing our population and jobs

DP16.1 Ensure a sustainable environment for current and future generations through effective management and planning for the long term future by ensuring appropriate land is zoned and available to support business and industry growth.

**Author:** Manager Development and Regulatory Services

#### Introduction

A development application was received on 5 February 2018 in relation to a change of use from a place of public worship to a function centre. The applicant proposes to undertake heritage conservation works to restore the building and to operate the premises as a venue for small functions.

#### **Financial Implications**

The development application fees for this proposal were \$285.00 which have been paid in full.

#### Summary

The application for the change of use from a place of public worship to a function centre with the objectives of the Bland Local Environmental Plan and R1 General Residential zone.

Following a comprehensive assessment of the proposal it is considered to be suitable for the locality and warrants determination by way of approval. As an objection was received in relation to the development the application is referred to Council for determination.

#### Recommendation:

That DA2018/0062 for the change of use from a place of public worship to a function centre be approved subject to the conditions in Attachment 1.



# **Development Assessment Report**Pursuant to Section 79C of the Environmental Planning Assessment Act 1979

## **APPLICATION DETAILS**

Application No:	DA2018/0062
Lodgement Date:	5 February 2018
Applicant:	Clare Harrison
Proposal:	Change of Use – Place of Public Worship to Function Centre
Estimated Cost:	\$8000
Assessment Officer:	Manager Development and Regulatory Services
Concurrence Required:	No
Referrals:	Not required
Adjoining Owner Notification:	Yes
Advertising:	Not applicable
Determination Body:	Council
Reason:	Objections received.
Meeting Date:	20 March 2018
Owner's Consent Provided:	Yes
	SITE DETAILS
Subject Land:	59 – 61 Gilbert Street, Wyalong
	Lot 22 DP703003
Owner:	C E Harrison

#### PLANNING CONTROLS

**Environmental Planning Instrument:** Bland Local Environmental Plan 2011

**Zoning:** R1 General Residential

Current Land Use: Vacant Church and meeting room

**Permissibility:** Permitted with development consent

#### **Description of Development**

The proposal is for the change of use for the buildings from a place of public worship to a function centre. A function centre is defined as "...a building or place used for the holding of events, functions and conferences and the like, and includes convention centres, exhibition centres and reception centres, but does not include an entertainment facility." It is proposed that the church building would be available for small events such as morning and afternoon teas, tasting events and small wedding ceremonies. The proposed use complements the heritage conservation works current underway at the site.

#### **Site and Locality**

There is currently the former church building and a small transportable building (with amenities) on the site. The church building will be utilised for functions and toilet and kitchen facilities will remain in the transportable dwelling. The locality is predominantly residential with the Wyalong Public School adjacent to the site on the western side of Slee Street.

#### **Easements and Covenants**

There are no easements or covenants over the subject land.

#### **Previous Development Consents**

A search of Council records have not located any relevant development consents issued in the past ten (10) years.

### MATTERS FOR CONSIDERATION PURSUANT TO SECTION 79C(1)

Section 79C(a)(i) – The provisions of any environmental planning instrument

#### **Bland Local Environmental Plan 2011**

Function centres are permissible with consent in the R1 General Residential zone.

#### **R1 General Residential**

Objectives of the Zone:

- To provide for the housing needs of the community
- To provide for a variety of housing types and densities
- To enable other land uses that provide facilities or services to meet the day to day needs of residents
- To promote seniors housing on land in the vicinity of the West Wyalong District Hospital.

#### Comment

The proposal is consistent with the objectives of the R1 General Residential zone. The proposed development provides a compatible land use that will provide a service to both the residents of Wyalong and the wider community.

#### **Part 3 Exempt and Complying Development**

The proposal is not exempt or complying development.

#### **Part 4 Principal Development Standards**

There are no principal development standards that are relevant to this proposal.

#### **Part 5 Micellaneous Provisions**

There are no miscellaneous provisions which apply to the subject site or the proposed development.

#### **Part 6 Additional Local Provisions**

There are no additional local provisions that are applicable to the subject site or the proposed development.

#### **State Environmental Planning Policies**

There are no SEPPs relevant to the proposed development.

# Section 79C(1)(a)(ii) – Any proposed instrument that is or has been the subject of public consultation under this Act and that has been notified to the consent authority

Council currently has a planning proposal that seeks to make a number of minor amendments to the Bland Local Environmental Plan 2011 currently on public exhibition.

#### Section 79C(1)(a)(iii) – The provisions of any development control plan

#### **Bland Development Control Plan 2012**

#### 1.3 Development Application Notification Policy

The proposal was notified to land owners in the vicinity of the site. One formal objection (including a petition) was received.

Council wrote to the objector and those listed on the petition to provide further information and to advise that the application would be tabled at the March Council meeting.

#### **Chapter 5 Commercial, Business and Retail Development**

The performance criteria for commercial, business and retail development is addressed in the following table:

## Assessment against performance criteria of Bland Development Control Plan 2012

## Chapter 5- Commercial, Business and Retail Development

Performance Criteria	Satisfactory	Not Satisfactory	Not Relevant	Comment
To ensure that development is consistent with existing or future character and that building heights are consistent with the prevailing heights for commercial and retail development within the immediate vicinity.	<b>√</b>			The development makes use of an existing building with heritage character.
To ensure that safe and efficient passage is available between street frontages and car parking areas.			✓	Not applicable to this proposal.
To ensure that parking is of sufficient quantity, and provided in a safe and efficient manner.	<b>√</b>			Car parking cannot be facilitated on the site. It is considered that car parking requirements when the building is in use can be accommodated on-street.
To provide shop top housing OR in commercial development in the upper stories of multi-storey development (where zone permits).			<b>√</b>	Not applicable to this proposal.
To ensure zone B6 has a well landscaped presentation with simple centralised entrance signage.			<b>√</b>	Not applicable to this proposal.
To ensure that sites area is appropriately serviced.	<b>√</b>			Utility services are existing at the site.

## Section 79C(1)(a)(iiia) – Planning Agreements

No planning agreements have been proposed in relation to this development.

#### Section 79C(1)(a)iv) – Any matter prescribed by the regulations

NSW Coastal Policy 1997 Not applicable to the Bland LGA

Fire Protection and Structural Capacity

Not applicable to this proposal

Upgrade of Buildings Not applicable to this proposal

Temporary Structures Not applicable to this proposal

Section 79C(1)(b) – Likely Impacts of the Development				
	Satisfactory	Not Satisfactory	Not Relevant	Comment
Context & Setting	✓			The subject site is the former Anglican Church in Wyalong. The impacts of the development on adjoining owners have been considered on adjoining owners during assessment of this proposal.
Streetscape	✓			The proposal does not seek to alter the building and as such will not impact on the streetscape.
Traffic, access & parking	<b>✓</b>			While car parking is not available on the site it is considered that car parking can be accommodate by on-street parking. This will have minimal impact on traffic movement in the vicinity of the site given the low volume of traffic in the locality.
Public Domain	✓			The proposal will not restrict any recreational activities in the area.
Utilities	<b>✓</b>			The development will not require additional utility services.
Heritage	✓			The building is not listed as local heritage in the Bland LEP. However it has been identified as a significant building. The change of use will complement the

			heritage conservation works taking place on the site.
Other Land Resources		<b>✓</b>	The proposal will not impact productive agricultural land, mineral or extractive resources or water supply catchments.
Water quality & stormwater		✓	The proposal will not impact on stormwater or water quality.
Soils & soil erosion		✓	No new building works are proposed.
Air & microclimate		✓	No new building works are proposed.
Flora and fauna		✓	The site is not located in an area of critical habitat. Threatened species of flora or fauna have not been identified on the site.
Waste	<b>✓</b>		The proposal will not generate significant amounts of waste. Any waste generated can be accommodated by kerbside collection.
Energy		✓	It is not anticipated that the redevelopment of the site will require additional energy requirements.
Noise & vibration	<b>√</b>		It is considered that any noise generated at the site will be of low impact and will not significantly impact on adjoining land owners.
Natural hazards		✓	There have been no natural hazards identified on the site.
Technological hazards		✓	There have been no technological hazards identified on the site.
Safety, security & crime prevention		✓	There have been no specific safety or security concerns identified during the assessment of the development.
Social impact on the locality	<b>√</b>		The proposal is for the adaptive resuse of a building that has significant meaning for many residents of Wyalong. The proposed use of the church building is in keeping with its social significance.
Economic impact on the locality	<b>√</b>		The proposal will not have a significant economic impact.
Site design and internal design		✓	No changes are proposed to the site design.
Overlooking & overshadowing		✓	No changes are proposed to the site design.
Construction		✓	No new construction works are proposed.

Cumulative impacts	✓			There have been no negative cumulative impacts identified.
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#### Section 79C(c) - The suitability of the site for the development

The site is considered to be suitable for development as a function centre. The proposal makes use of existing buildings and infrastructure to provide a unique venue for small functions.

#### Section 79C(d) – Any submissions made in accordance with the Act or the regulation

One (1) formal submission was received in relation to the proposal. Enclosed with the submission signed by 11 other residents. Council wrote to the original objector and those included on the petition with further information and to advise that the proposal would be tabled at the March Council meeting.

The following issues were raised in the submission:

Issue	Comment
Noise "Function Centre" could mean a disco that could be held there every night. Large gatherings of people would produce considerable levels of noise in a quiet residential area with normally low ambient noise.	A 'disco' would be defined as an <b>entertainment facility</b> which is defined in the Bland LEP as "a theatre, cinema, music hall, concert hall, dance hall and the like, but does not include a pub or registered club.
Heritage The property has a strong local heritage and spiritual significance. Many local have ancestors and relatives and friends christened, married or had a funeral service held there. Even though now deconsecrated to many it is still sacred ground and it would be disrespectful and abhorrent for it to turn into something like a "party house".	The application is for the adaptive resuse of a former church building that is currently vacant and at risk of falling into disrepair. All conservation works are taking place in consultation with Council's Heritage Advisor.
Economic Impact in the Locality The probability of such a venue taking income from other existing local facilities ie Toppy Hall, S&C Club, Bowling Club, Golf Club, Top Town Hotel, Metropolitan Hotel, Tattersals Hotel, Royal Hotel, Masonic Hall	The use of a former Church as a function centre will provide a unique venue for small functions and will not significantly impact on the economic viability of licenced clubs, pubs and larger halls.
Social Impact in the Locality Attached letter with signatures of a number of long term residents expressing concerns of vehicle parking and noise	Assessment of social impacts relates to matters such as sense of place, community structure, character, values and beliefs. This application will have a positive social impact as it will retain and conserve a building that has community significance.
	The premises will be used for small functions. While there may be some impact in relation to parking and noise it is considered that it would be low impact and short term.
Context and Setting The property is directly opposite Wyalong Public	The character and amenity of the surrounding area has been considered during the assessment of

School in a quiet residential area. The main building is less than 9 metres wall to wall from two bedrooms in the neighbouring residents.	this proposal. The impact of the development on the school has been considered and as it is most likely for events to occur outside of school hours the impact is considered to be low.
	The impact on adjoining residential properties has also been considered. As the proposal will facilitate the holding of small events, the impact is considered to be within acceptable limits.
Access & Traffic The property has no off street parking so would rely on street parking causing significant disruption to residents in the vicinity.	It is acknowledged that there is no off street parking for this development. It is considered that the road network is sufficient to accommodate on street parking and would not significantly inconvenience adjoining property owners.
Site and Internal Design The building does not appear to have facilities for the disabled. The building does not appear to be compliant with the Building Code of Australia. The building may not have acceptable Fire Risk for its intended use.	These issues are addressed by the application of conditions of consent.
Zoning The proposed development may not meet requirements for the zone.	Function centres are permissible with development consent in the R1 General Residential zone.

# Section 79C(e) - The public interest

The public interest is a broad consideration relating to many issues and is not limited to the issues discussed in this report. Taking into account the full range of matters for consideration under Section 79C of the Environmental Planning and Assessment Act 1979 (as discussed within this report) it is considered approval of the application is in the public interest.

**Development Contributions – Section 94 & 94A Environmental Planning and Assessment Act** 1979

**Section 94 Development Contribution Plan 2011 – Traffic Generating Development** 

Not applicable to this application

## **Section 94A Development Contribution Plan 2011**

Not applicable to this application

## Other Approvals

No other approvals are sought as part of this application.

#### Conclusion

This assessment has given consideration to the matters listed where relevant. This assessment was undertaken in accordance with Section 79C of the Environmental Planning and Assessment Act 1979.

# Recommendation

It is recommended that DA2018/0062 for a change of use from a place of public worship to a function centre be approved subject to the conditions in Attachment 1.

#### **ATTACHMENT 1**

#### DRAFT CONDITIONS OF CONSENT

#### PART A - ADMINISTRATIVE CONDITIONS

#### General

1. This consent relates to a change of use (place of public worship to function centre) as illustrated on the plans, specifications and supporting documentation stamped with reference to this consent, as modified by the following conditions. The development shall be carried out in accordance with this consent.

#### Notes:

- Any alteration to the plans and/or documentation shall be submitted for the approval of Council. Such alterations may require the lodgement of an application to amend the consent under s96 of the Act, or a fresh development application. No works, other than those approved under this consent, shall be carried out without the prior approval of Council.
- Where there is an inconsistency between the documents lodged with this application and the following conditions, the conditions shall prevail to the extent of that inconsistency.
- 2. The **function centre** shall not be occupied or the use shall not commence until all relevant conditions of development consent have been met or unless other satisfactory arrangements have been made with council.

# **Building Code of Australia**

3. All building work must be carried out in accordance with the requirements of the Building Code of Australia.

**Note:** This condition is prescribed under the Environmental Planning and Assessment Regulation 2000.

#### PART B - REQUIREMENTS PRIOR TO OCCUPATION CERTIFICATE

#### **Occupation Requirements**

4. No person is to use or occupy the building or alteration that is the subject of this approval without the prior issuing of an Occupation Certificate.

#### **Completion Requirements**

5. All of the foregoing conditions are to be at the full cost of the developer and to be completed prior to the issuing of an Occupation Certificate, unless stated otherwise.

## **Fire Safety Certificate**

The owner of the buildings must cause the Council to be given a Final Fire Safety Certificate on occupation of the building in relation to the essential fire or other safety measures included in the schedule attached to this consent.

#### **Disabled Access**

7. Disabled access is to be provided to the entrance to the church building and ancillary building to comply with AS 1428.1-2001 Design for access and mobility.

#### PART C - REQUIREMENTS PRIOR TO OCCUPATION CERTIFICATE

#### Noise

8. Amplified music must not be audible in neighbouring properties before 8.00am and after midnight on any Friday, Saturday or the day immediately before a public holiday or before 8.00am and after 10.00pm on any other day.

#### **Clean and Tidy**

9. The premises are to be maintained in a clean and tidy condition at all times.

#### PART G - REASONS FOR CONDITIONS

#### Conditions of consent have been imposed to:

- 1. Ensure the proposed development:
  - a) achieves the objects of the Environmental Planning and Assessment Act, 1979;
  - b) complies with the provisions of all relevant environmental planning instruments;
  - c) is consistent with the aims and objectives of Council's Development Control Plans, Codes and Policies.
- 2. Ensure that the relevant public authorities and the water supply authority have been consulted and their requirements met or arrangements made for the provision of services to the satisfaction of those authorities.
- 3. Meet the increased demand for public amenities and services attributable to the development in accordance with Section 94 of the Environmental Planning and Assessment Act, 1979.
- 4. Ensure the protection of the amenity and character of land adjoining and in the locality of the proposed development.
- 5. Minimise any potential adverse environmental, social or economic impacts of the proposed development.
- 6. Ensure that all traffic, carparking and access requirements arising from the development are addressed.
- 7. Ensure the development does not conflict with the public interest.

# **SECTION 4 – REPORTS FOR INFORMATION**

## **Recommendation:**

That the following reports, provided for information only, be received and noted:

- 9.9 Economic Development & Tourism Report February 2018
- 9.10 Community Services Report
- 9.11 Bland Shire Library Monthly Update
- 9.12 Children's Services Monthly Update
- 9.13 Bland HACC Services Update
- 9.14 Development Services Activity Report January 2018
- 9.15 Asset & Engineering Services Report

# 9.9 Economic Development & Tourism Report – February 2018



Our Prosperity - Growing our population and jobs

DP14.2 Attract a diverse range of Visitors to the Shire

DP15.2 Continue ongoing engagement and communication with the Shire's existing industry and business including support for diversification and alternate industry or business

DP15.3 Lobby for and work with industry, government and education providers to ensure Bland Shire residents and businesses have access to competitive telecommunication services

DP16.2 through partnerships with stakeholders foster our education, learning and training industry and increase employment opportunities within the Shire

**Author:** Senior Economic Development & Tourism Advisor

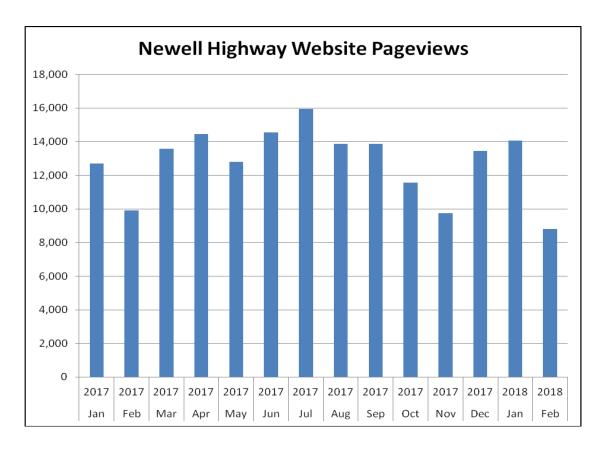
Introduction Bland Shire Council February 2018 Economic Development & Tourism

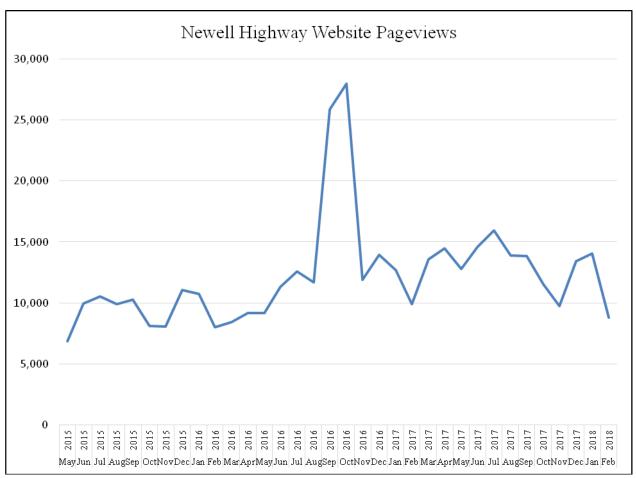
Report

Financial Implications Nil

#### **NEWELL HIGHWAY WEBSITE ANALYTICS**

	Jan	Feb	Mar	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb
	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2017	2018	2018
Pageview	12,71		13,57	14,46	12,78	14,55	15,95	13,87	13,86	11,55		13,44	14,06	
s	0	9,904	0	7	9	4	9	2	9	9	9,753	6	6	8,810
Visits	5,157	3,998	5,842	5,775	5,088	5,748	6,274	5,141	5,151	4,419	3,857	5,176	5,935	3,440
Visitors	4,046	3,228	4,687	4,581	4,016	4,491	4,923	4,260	4,269	3,552	2,939	4,106	4,628	2,787
	35.3	39.2	37.8	34.7	36.6	38.9	32.8	33.8	32.2	32.6	37.4	31.5	30.4	39.2
Desktop	%	%	%	%	%	%	%	%	%	%	%	%	%	%
	45.7	40.7	42.8	44.8	42.6	40.7	45.6	42.0	45.6	47.2	42.2	50.4	52.3	41.0
Mobile	%	%	%	%	%	%	%	%	%	%	%	%	%	%
	18.9	20.1	19.4	20.5	20.9	20.4	21.6	24.2	22.2	20.2	20.4	18.2	17.2	19.7
Tablet	%	%	%	%	%	%	%	%	%	%	%	%	%	%





#### STEPH COOKE MP - MEMBER FOR COOTAMUNDRA

Steph Cooke visited the Bland Shire to announce funding for the following projects:

# **Holland Park Swimming Pool**

\$285,146 from the Stronger Country Communities fund for the Holland Park Swimming Pool made up of \$137,550 for the refurhishment of the waterslide and \$147,596 for facilities to heat the water.



# St Mary's War Memorial School

\$890,000 from the Building Grants Assistance scheme will go towards the St Mary's \$1.2 million upgrade project that will include the refurbishment classrooms, the school library, administration and staff facilities.



# **Ungarie Tennis Club**

\$264,520 from the Stronger Country Communities fund for the resurfacing and

refurbishment of the Ungarie courts.



#### **Masonic Hall**

\$451,572 from the Stronger Country Communities fund for the conversion of the Masonic

Hall into a 95 seat cinema, meeting place and performance space.



# 70<sup>TH</sup> MAAA NATIONAL MODEL AIRCRAFT CHAMPIONSHIPS 23 – 30 APRIL 2018

At the recent MAAA Council Conference held in Tasmania, the proposal submitted by NSWFFS, to hold the 70<sup>th</sup> Nationals in West Wyalong, was unanimously approved. The dates that the 70<sup>th</sup> MAAA National Model Aircraft Championships will be held in West Wyalong are 23 – 30 April 2018. Bland Shire Council staff and Mayor met with the some of the organisers in West Wyalong recently.







As at the end of January 2018, the MAAA Nationals have received 250 confirmed competitor entries including:

- 2 from Japan
- 7 from China
- 2 from New Zealand
- 1 from America
- · And enquiries from Mongolia

Bland Shire Council has also been successful in attracting four Jet Flyer events to West Wyalong with the first event to be held from Friday 9<sup>th</sup>, Saturday 10<sup>th</sup> and Sunday 11<sup>th</sup> of March 2018.



# **2018 BLAND SHIRE EVENTS**

	MARCH	LOCATION
4-15	Senior Week Festival	West Wyalong
9-11	Jet Flyers	West Wyalong
10	Unveiling "Big Football" Tribute to the Daniher's	Ungarie
10	Ride for Peter –Dice Run	West Wyalong
10	West Wyalong Markets	West Wyalong
10	Peter Collins Cup – Yabbe Raced Day	West Wyalong
10	Official Opening "Dugout " Room	Ungarie
11	West Wyalong Gold Triathlon	West Wyalong
11	PedalCure for MND	Ungarie
13	Nathan Griggs Whip Cracking	West Wyalong
23	Supportive Care for Cancer Patients Info Session	West Wyalong
30-31	Easter Bowls Carnival	West Wyalong
16	Candy Stripe Fair	West Wyalong

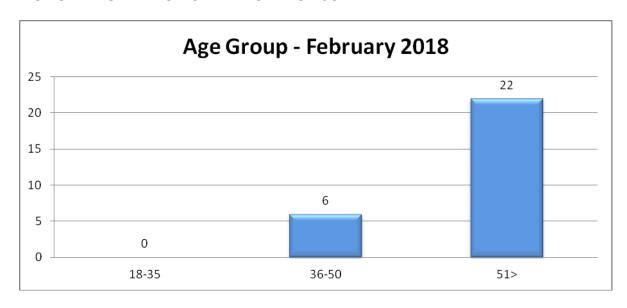
	APRIL	LOCATION
1	Easter Bowls Carnival	West Wyalong
1	Carnival Of Cups Harness Racing	West Wyalong
4-15	Seniors Festival	West Wyalong
7-8	West Wyalong Team Yarding	West Wyalong
8	Free Tip Day	Bland Shire
8	End of Daylight Savings	NSW
14	Browers Charity Walk	West Wyalong
14	West Wyalong Markets	West Wyalong
16-20	Bland Shire Library School Holiday Program	West Wyalong
23-30	National Model Aircraft Championships	West Wyalong
25	Anzac Day Ceremonies	Bland Shire
TBA	Youth Week Celebrations	West Wyalong

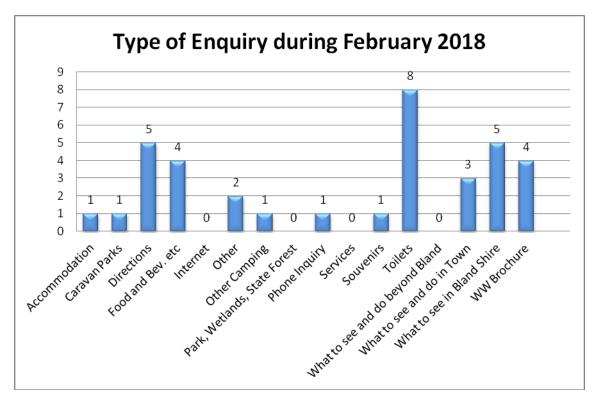
	MAY	LOCATION
12	West Wyalong Markets	West Wyalong
TBA	Landmark Gold Nugget Campdraft	West Wyalong
TBA	National Simultaneous Storytime – Bland Shire Library	West Wyalong
TBA	Bland Shire Library Smallest and Biggest Morning Tea	West Wyalong
TBA	Phillip Judd Jumping Day and Gymkhana	West Wyalong
	JUNE	LOCATION
9	West Wyalong Markets	West Wyalong
	JULY	LOCATION
14	West Wyalong Markets	West Wyalong
28	Smallbore Club Annual Prize Shoot West Wyalong	West Wyalong
	AUGUST	LOCATION
4	Australian Yard Dog Championships	West Wyalong
11	West Wyalong Markets	West Wyalong
20	Weethalle Show	Weethalle
TBA	Sore Butt Charity Ride	West Wyalong
	SEPTEMBER	LOCATION
4-5	West Wyalong Show	West Wyalong
8	West Wyalong Markets	West Wyalong
TBA	Landmark Gold Nugget & West Wyalong Campdraft	West Wyalong
TBA	Ungarie Bogeye Cup	Ungarie
TBA	Barmedman Show	Barmedman

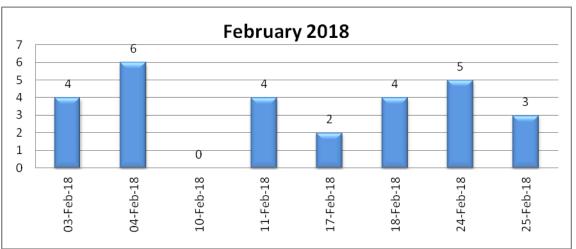
	OCTOBER	LOCATION
13	West Wyalong Markets	West Wyalong
13	Mirrool Silo Kick	Mirrool
TBA	Barmedman Tractor Pull	Barmedman
TBA	In the West Festival	West Wyalong
TBA	West Wyalong Rodeo	West Wyalong
	NOVEMBER	LOCATION
10	West Wyalong Markets	West Wyalong
TBA	Wyalong Museum Open Day	Wyalong
TBA	Crooked Mile Show & Shine	West Wyalong
	DECEMBER	LOCATION
7	Business West Wyalong Christmas Carnival	West Wyalong
25	Community Christmas Lunch	Wyalong
TBA	Carols by Candlelight	West Wyalong
TBA	International Day of People with a Disability	West Wyalong
TBA	Annual Summer Pool Party West Wyalong	West Wyalong

Please note: Dates can change, please see the Bland Shire Events website for updates.

## **VISITOR INFORMATION CENTRE STATISTICS**







# Statistics for VIC during weekdays

108 Visitor Inquiries including phone calls.

# 9.10 Community Services Report



Our People - A Strong, healthy, connected and inclusive community

DP3. Nurture a strong sense of community and enrich the cultural life for the residents of the Bland Shire

**Author:** Community Development Officer

#### **Youth Week Activities**

Council has partnered with the NSW Police and the PCYC to assist in hosting one of their annual 'Blue Light Goes West' disco events at the West Wyalong Service and Citizens Club on Saturday 14 April.

Blue Light Goes West brings a DJ, Sound and Lighting equipment, prizes and a great atmosphere and further promotes a soft entry approach where young people can come into contact with Police Officers in a fun and non threatening manner.

The event is free to all youth 17 years and under and is strictly an alcohol and drug free event.

Council will also partner with the NRMA to deliver the ever popular driving lessons in West Wyalong in the April school holidays in addition to a number of other activities yet to be advised.

## **Stronger Country Communities Fund Projects**

After the submission of multiple projects under the Stronger Country Communities Fund in 2017 Council has received \$264,520 to resurface and refurbish the Ungarie Tennis Courts, \$451,572 towards the development of a Community Cinema in West Wyalong, \$137,550 to refurbish the water slide at Holland Park Pool and \$147,596 for the purchase and installation of solar panels at Holland Park Pool.

Round two of the Stronger Country Communities Fund opened on 12 March and close on 4 May 2018. A number of community groups have already approached community services staff with major community projects for submission in round two. Successful round 2 projects are expected to be announced in August 2018.

## **Interagency Meeting and Resultant Projects**

The Bland Shire Interagency meeting was held on Tuesday 27 February 2018 with approximately 30 services providers who outreach to the area attending.

A number of concerns were flagged during the meeting with areas of particular concern including the changing climate around the National Disability Insurance Scheme (NDIS) and access to local mental health provision.

As a result of issues identified in the meeting and the challenges that have been noted in rural communities such as the Bland Shire, Flourish Australia reported that they are able to run an information session around the NDIS for those with psychosocial disabilities and work with people on a more one-on-one basis as required. Council staff will continue to liaise with Flourish Australia around this and advocate for the rights of Bland Shire Residents.

The lack of access to local mental health provision was also reported to be an issue that requires further investigation.

An idea that was raised at the Interagency Meeting was the notion of establishing a Facebook page where services are able to promote themselves and let service users know when they will be in town and what services they can offer. It is hoped this will assist in the prevention of service duplication and ensure a collaborative and multidisciplinary approach is offered to the community. Council will continue to liaise with service providers about local issues.

# Variety Bash and Camp Quality Escarpade Charity Car Rally's

Council staff have met with representatives from the Variety Bash and Camp Quality Escarpade charity car rally's.

After a tour and inspection of local facilities, the Variety Bash has announced West Wyalong as the stopover point for night one of its annual rally on Sunday 12 August.

Approximately 300 people will stay overnight and attend a dinner and breakfast in West Wyalong.

They have also arranged a special detour on Monday 13 August to visit the Weethalle Silos. The Camp Quality Escarpade will bring a similar number of people to town on Friday 26 October for an overnight visit and are considering a variety of options for both breakfast and dinner in West Wyalong.

Organisers are also keen for a stopover at Ungarie to see the "Big Football".

# 9.11 Bland Shire Library Monthly Update



Our People - A Strong, healthy, connected and inclusive community

DP3.4 Foster a community learning culture optimising our physical and virtual spaces

Author: Senior Library Assistant

# **Donation of Books by Evolution Mining**

Bland Shire Library received a donation of three books from Evolution Mining. These resources will provide some guidance and support to people in the community going through a period of grief or loss in their lives.



## **Cowal Partnering Program**

The library has submitted an application seeking funds to assist with the rising costs associated with its annual author visit and Summer Reading Club program.

#### **Library Talk**

Senior Library Officer Cathy Lange was the guest speaker at this month's (March) meeting of the CWA – Kikoira Branch. Mrs Lange's talk highlighted the services and programs provided by Bland Shire Library.

## **School Holiday Program**

Bookings are currently being taken for the library's April School Holiday Program which includes Lego Construction, No-Bake Cooking and Weird Science.

## **Law Week 14 – 20 May**

Law Week provides an opportunity for the library to highlight its free legal information collection both in the library and online. The library anticipates holding a number of sessions including a session specifically targeting secondary students currently completing Legal Studies and/or anticipating a career in Law.

## **Library and Information Week 21-27 May**

Library and Information Week aims to raise the profile of libraries and information service professionals in Australia. It gives libraries and information services the opportunity to showcase their resources, facilities, events, contacts and services through different programs and events to the community.

- As part of Library and Information Week, Bland Shire Library will showcase all its programs with a display.
- For a bit of fun, a competition based around this year's theme 'Find Yourself in a Library' will be held for patrons both young and old to participate in.
- Wednesday 23 May National Simultaneous Storytime at 11am participants across Australia and New Zealand will sit down and read *Hickory Dickory Dash* by Tony Wilson and illustrated by Laura Wood.
- Thursday 24 May a Biggest Morning Tea in support of Cancer Council will be held in the library from 10.30am.
- Thursday 24 May a Littlest Morning Tea in support of Cancer Council will be held in conjunction with Story-time at 10am.

#### Meetings

- Riverina Regional Library (RRL) Advisory Committee Meeting to be held Wednesday 28 March 2018 at Wagga.
- RRL Branch Library Meeting to be held on Tuesday 10 April 2018 at Wagga. Guest speaker will be Kevin Hennah. Kevin has a wealth of knowledge and experience working with international brands on store design, layout and visual merchandising. Kevin is considered a "design genius" and made the transition to work with libraries in 2002, focusing on strategies to maximise productivity of space, improve presentation and maintain relevance. His understanding of operational requirements of libraries is coupled with practical advice that is sensitive to budget restrictions and challenges traditional thinking.
- NSW Public Libraries Association South West Zone meeting to be held Thursday 19 April 2018 at Coolamon.

## **Library Statistics for February 2018**

- 241 Information Requests
- 288 Customer Service Requests this figure includes 55 technology assists
- 389 Computer Usage (calculated based on a one hour usage rate)
- 47 adults attended regular adult programs in the library during February
- 126 children and 55 adults attended regular children's programs during February.
- 16 Programs were held in February
- 108 Visitor Information Requests this figure relates to normal library opening hours only includes 15 phone requests
- Approximately 2400 people visited the library during February (calculated from the library's security gate counter). This equates to an average of approximately 85 people per day.
- 2226 Items issued
- 80 Reservations
- 16 New members

# **Preschool / Day Care Visits**

- Two class groups from the local Preschool visited the library during February/March. The respective groups participated in a story-time session featuring a variety of activities including storytelling, group discussion, music and dance, craft and a treasure hunt to coincide with the Pirate theme.
- Little Wattle Pre-school & Child Care Centre will visit the library on Wednesday 11 April at 10.30am.





# 9.12 Children's Services Monthly Update



Our People - A Strong, healthy, connected and inclusive community

DP4.2 Provide quality, accredited and affordable Education and Care Services within Bland Shire and surrounds (Bland Preschool, Family Day Care, Mobile Resources Unit Vacation Care and Toy Library services)

**Author:** Children's Services Coordinator

The first Parent Committee meeting has been held with a changeover in office holders as follows:

President: Holly Brooks

Vice President: Sarah Maitland Secretary: Jacqui Cuthbertson Financial Officer: Sally Crowe

A successful Family Fun Day was held at the Bowling Club. This Children's Services Family event was held to assist new families and children to meet and greet each other in a relaxed setting. The Parent Committee and the CSU staff worked together to ensure a successful afternoon.

Staff have been working on updating the Quality Improvement plans for each of the Children's Services, as part of the National Quality Framework.

#### Bland/Temora Family Day Care

Playgroups recommenced in both West Wyalong and Temora this month. Toy Library is also available for the educators to borrow at each playgroup session.

We have had two new educator enquiries in Temora. Preliminary visits were conducted to one of these applicants. Promotional materials are currently being distributed with the aim to recruit new educators in the smaller villages.

#### It takes a village (ITAV)

At each venue we demonstrated how to make play dough. Everyone made their own batch to take home as well as the recipe and information of the benefits of playing with play dough.

Toy Library was utilised at both Corinella and Tallimba.

## **Bland Preschool**

The Preschool children and staff, are all settled in and making beautiful friendships with their peers and educators. The 4 year old classes are currently into exploring different learning journeys.

So far this year Carlie's class has explored colour recognition, self help, worm farms and popcorn. With Mel's class concentrating on colour recognition, insects and jungle animals.

Bland Preschool has joined Cathy at the library were the children explored pirates activities.

Along with the library visits Bland Preschool are busy with visits this term from the Taronga Zoomobile, Healthy Harold, Finding Frank Puppet show as well as celebrating with a sing-along as part of the Seniors Festivities 2018 Celebrations.

The 2018 preschool enrolments are on track however vacancies are still available in both 3 year old and 4 year old classes.





## **Mobile Resource Unit**

<u>Playgroup-</u> Term 1 of playgroup has begun with great attendance numbers and we have welcomed new families to our service. Families have been notified of our funding changes which will commence in July 2018 and will continue to be informed as we receive more information.

<u>Ungarie Preschool-</u> Five weeks of preschool has been held so far this year and all children and families have settled in well. Families have responded positively to the possibility of offering two days of care in Ungarie if the changes to funding go ahead.

<u>Child Care Subsidy System – Meetings-</u> The Government is implementing a new Child Care Subsidy System which will be effective on 1 July 2018. Staff attended an information session this month to assist them to transition to the new system effectively.

# 9.13 Bland HACC Services Update



Our People - A Strong, healthy, connected and inclusive community

DP1- Ensure health and support services address the needs of the community

**Author:** Community Care Coordinator

#### **Seniors Festivities 2018**

Staff are currently preparing for the Bland But Not Dull & Boring Seniors Festivities 2018. The theme for this year is "Let's Do More Together" and events will be conducted from Wednesday 28 March up to and including Friday 13 April 2018.

Festivities throughout this celebration provide opportunities for older people to participate in community life, assist older people to be healthy and active as they age, provide older people with cultural, creative, sporting and recreational opportunities, support older people to plan for retiring and getting around and to recognise and encourage the contributions of older people within the Bland Shire.

The intergenerational and multi partnership program will empower seniors to build capacity within themselves and the community as a whole.

These activities will give residents aged 60 and over a chance to make new friends or gather with old ones to celebrate the role seniors play and the contribution they make in the local community.

Events planned to take place include:

- Children's Sing-a-long, A Musical Morning Tea Bland Shire Council's Children's Services Unit
- Collaborative Art Workshop Splatter Gallery & Art
- Dealing with Grief & loss presentation by Relationships Australia Bland Shire Council's Community Care Centre
- Community Care Centre Open Day & Bingo Bland Shire Council's Community Care Centre
- Naradhan Woolshed Visit Naradhan
- Movie Screening Council Chambers
- West Wyalong Men's Shed Open Day & BBQ Lunch Men's Shed
- Healthy Brain Ageing Workshop and Memory Van Visit Bland Shire Council's Community Care Centre
- Sensory Garden Workshop Majors Mulch

Advertising has commenced and will continue to be advertised leading up to the events.

## **Wednesday Activity Day**

Bland Community Care Service offers an Activity Day conducted every Wednesday for clients to participate in games and activities. It is a great opportunity for Clients to get out of the house and socialise with others. Lunch is provided by Meals on Wheels and Clients enjoy playing Bingo in the afternoons.



Bland Community Care Service have a great group of volunteers and we are always on the lookout for help at the centre. If there are members of the public who have some spare time and they would like to help playing bingo, making morning tea or just having a chat with the clients we would love to hear from them. Services benefit from volunteers and the volunteers benefit from providing a service to the community.

# 9.14 Development Services Activity Report – January 2018



Our Leadership - A well run Council acting as the voice of the community

DP17 Lead the community by example with sustainable, effective, efficient and customer focused practices

Author: Manager Development & Regulatory Services

# **Planning and Building Activities Update**

# **Development Applications**

The Council has received the following Development Applications during February 2018:

Application No	Address	Development
DA2018/0060	177 Railway Road, West Wyalong	Storage shed
DA2018/0061	Judds Lane, Weethalle	Subdivision (creation of two (2) additional lots
DA2018/0062	59-61 Gilbert Street, Wyalong	Change of use from a place of worship to a function centre
DA2018/0064	64 Cassin Street, Wyalong	Patio & balustrade
DA2018/0065	55 Operator Street, West Wyalong	Pergola
DA2018/0066	62 Court Street, West Wyalong	Double carport & storage shed
DA2018/0068	29 Wollongough Street, Ungarie	Public art
DA2018/0069	128 Clear Ridge Road, West Wyalong	New dwelling & storage shed

The following DA applications were approved during February 2018:

- The following	The fellowing Br applications were approved during recreatly 2016.					
Application	Address	Development	Approval			
No			Date			
DA2018/0054	3 Evans Street, West Wyalong	New dwelling & storage shed	14/2/2018			
DA2018/0060	177 Railway Road, West Wyalong	Storage shed	27/2/2018			
DA2018/0061	Judds Lane, Weethalle	Subdivision (creation of two (2) additional lots	14/2/2018			
DA2018/0068	29 Wollongough Street, Ungarie	Public art	28/2/2018			

# **Heritage Conservation Activities**

Council's Heritage Advisor visit Bland Shire in February. During this visit both the Heritage Advisor and Museum Advisor undertook combined site visits of the Ungarie and Wyalong Museums.

# **Public Health Activities Update**

## **Food Premises**

Council staff undertook **five (5)** food premises inspections during February 2018. There were no significant food safety issues identified during these inspections.

# **Regulatory Activities Update**

## **Dog Attacks**

There were **no** dog attacks reported during February 2018.

**Companion Animal Seizure and Impound Activities February 2018** 

Seizure Activities:	Dogs	Cats
Seized	2	0
Returned to Owner	1	0

Impounding Activities:	Dogs	Cats
Animals in pound at start of month	2	0
Incoming Animals		
Transferred from Seizure Activities	1	0
Dumped at Pound	4	11
Surrendered	5	2
Total Animals in Pound	12	13

Outgoing Animals		
Released to Owner	1	0
Euthanased	0	2
Rehoused	6	5
Sold	0	0
Died at Pound	0	0
Stolen	0	0
Escaped	0	1
Total Animals Leaving Pound	7	8
Animals in Pound at end of Month	5	5

# 9.15 Asset & Engineering Services Report



Our Places - Maintain & improve the Shire's assets & infrastructure

DP9.1Responsibly manage asset renewal and maintenance for current and future generations DP9.4 Maintain parks, ovals and recreational facilities to approved standards

**Author:** Director Asset & Engineering Services

#### 1. Contractors

- Work has continued as part of the RMS funded flood damage repairs to causeway's and floodway's on the following roads in January/February.
  - Ariah Park Road
  - Beckom Road
  - Whilesmiths Lane
- While a heavy/wet grade has been carried out by Cleary Earthworks on the following:-
  - Cunningtions Lane.
- Work has commenced Hatelys Lane.

# 2. Council Road Crew Locations Week Commencing 26/2/18

- Graders
  - Quandialla Road Realignment (Pipers Hill)
  - MR57 North Widening
  - Mahda Road area Wet Grading
  - Ungarie area Wet Grading/Flood Damage
  - Jillett Road area Dry Grading
- Maintenance Crews (Bobcat/Backhoe)
  - Gravel Patching Mirrool area

# 3. Council Road Crew Locations Week Commencing 5/3/18

- Graders
  - Quandialla Road Realignment (Pipers Hill)
  - Naradhan Road Wet Grading
  - Mahda Road area Wet Grading
  - Ungarie area Wet Grading/Flood Damage
  - Jillett Road area Dry Grading
- Gravel Carting
  - Kolkilbertoo Road Shoulder Widening
- Maintenance Crews (Bobcat/Backhoe)
  - Gravel Patching Mirrool area
  - Youngs Lane Wet Grading

#### 4. Council Road Crew Locations Week Commencing 12/3/2018

- Graders
  - Quandialla Road Realignment (Pipers Hill)
  - Gibsonvale Road Wet Grading
  - Mahda Road area Wet Grading
  - Ungarie area Wet Grading/Flood Damage
  - Sandy Creek Road area Dry Grading

- Gravel Carting
  - Kolkilbertoo Road Shoulder Widening
- Maintenance Crews (Bobcat/Backhoe)
  - Gravel Patching Mirrool area

#### 5. Noxious Weeds/Environmental

- Property Inspections 28 private properties, Rail corridor West Wyalong Ungarie, 2 creeks in Clear ridge area.
- Training Traffic Control.
- The following noxious weeds and other controls were undertaken:
  - Silver Leaf Nightshade 57 North, 231, Ungarie, Kikoira Calleen. Meaghers Lane, Ariah Park Road, Hollands Lane.
  - Spiny Burr Grass Wargin Road, Quandialla Road, Mid Western Kolkilbertoo Road, Dundas Road, Beckom Road, Buralyang Road, Sandy creek Road, Bygoo Road, Newel Highway, 231, 371, 57 North, Patons Lane, Clear Ridge Road.
  - Bathurst Burr Back Creek Lane, Kellys Lane, Blow Clear Road, Uncle Bills, Lake Cowal Road, Bonehams Lane, Wests Lane, Corringle Lane, Bartons Lane, West Lane, Dundas Road.
  - Devils Claw-McDermots Lane, Gunns Road, Troys Lane, Kiers Lane, Quambatook Lane, East Bland Lane, Berendebba Road, Williams Crossing Road, Mandamah Road, Quandialla Road, Grahams Lane, Mary Gilmore Way.
  - Nagoora Burr 231, Kikoira Road, Spauls Lane, Clear Ridge Road.
  - Coolatai grass Newell Highway.
- · General weed control
- Spray Sale Yards, Truck Wash;
- Ant Control West Wyalong, Wyalong;
- Town Slashing West Wyalong, Wyalong.
- Town Spraying Ungarie, Ungarie Showground, West Wyalong, Weethalle, Talimba. Barmedman Lanes, Paths for Cat Heads and Khaki Weed, Drains
- Tree Clearing West Wyalong Airport